

Budget Book 2014/15

RUSHMOOR
BOROUGH COUNCIL

CONTENTS

Introduction		2
Revenue Expenditure & Financing	2014/15 Revenue Budget	2
	Medium Term Financial Strategy	4
	Economic Backdrop	5
	2014/15 Revenue Budget Summary	6
	Budget Outcome	7
	Revenue Funds	8
	Council Tax in 2014/15	9
	National Non-Domestic Rates in 2014/15	9
	Summary of Total Operations	10
Capital Expenditure & Financing	Legislative Framework	11
	Capital Programme	11
	Capital Strategy	11
Budget Conclusions	Budget Conclusions	11
 <u>Portfolio Budgets</u>		
Revenue	Corporate Services	13
	Environment	35
	Concessions & Community Support	47
	Health & Housing	53
	Safety & Regulation	57
	Leisure & Youth	65
Capital Programme	Summary	73
	Grants & Contributions	74
	Section 106	76
	Corporate Services	77
	Leisure & Youth	78
	Environment	81
	Safety & Regulation	83
	Health & Housing	84

RUSHMOOR BOROUGH COUNCIL

1. INTRODUCTION

This book contains a full set of budgets covering the Council's activities, and is a financial statement of the policies and objectives of the Council for the forthcoming year. The revenue budgets and capital programme are divided into portfolios reflecting the political management structure of the authority.

One of the aims of the book is to give readers a clearer picture of the scope of services provided by Rushmoor Borough Council and their estimated cost. The main elements of the Council's budget are described below together with the impact of financial policies on the Council Tax payers of the Borough.

2. 2014/15 - REVENUE BUDGET

2.1. Analysis of changes in Income and Expenditure Levels

The main change for 2014/15 income is the reduction in Share of Business Rates Collected and the calculation of the Council's Business Rates Safety Net. This reflects the changes to local government funding introduced on 1st April 2013. Details of these arrangements are outlined on page 9.

Grant income 2014/15 includes additional Housing Benefit Subsidy resulting from rent rises and increased caseloads, together with an incremental increase in New Homes Bonus. The Council Tax increase was set at 0% as the Council has chosen to freeze its Council Tax and take advantage of a grant from Government to cover the equivalent of a 1% tax rise. The Council Tax level therefore remains at £184.07 for a band D property.

Other changes to the Council's 2014/15 income include:

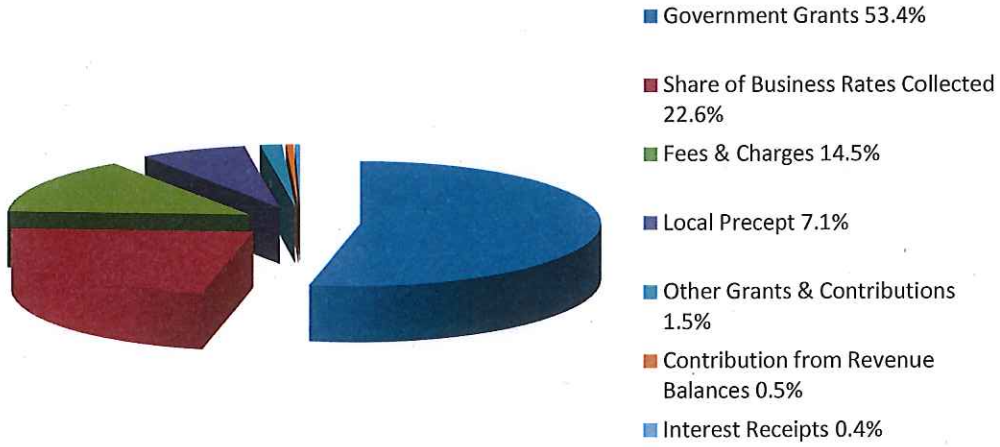
- increased interest receipts resulting from diversification of the Council's investment portfolio
- a net reduction in income generated from fees & charges across a number of services

A breakdown of the changes in income and expenditure levels can be seen in the General Fund Revenue Summary on page 6.

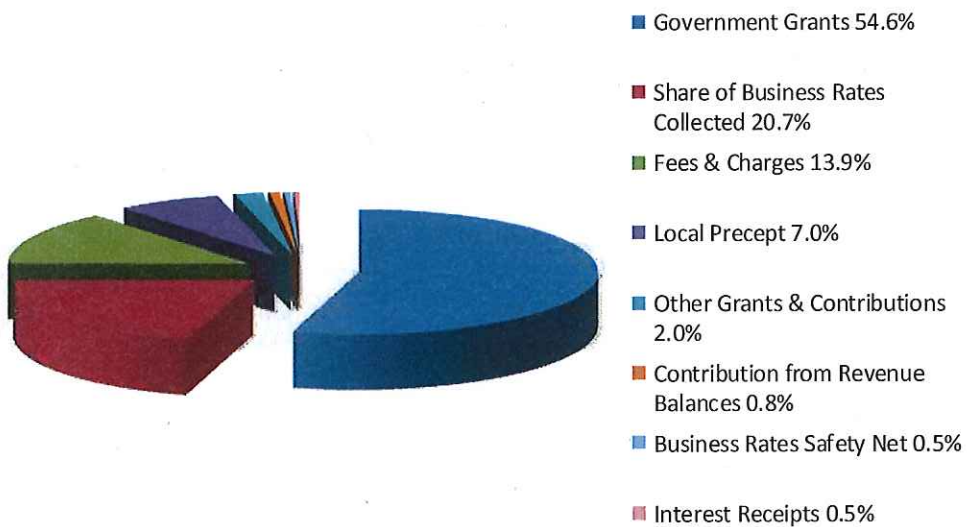
The charts on page 3 illustrate how the Council funded its expenditure in 2013/14 and how it expects to meet its expenditure in 2014/15.

Sources of income used to meet the Council's Gross Expenditure

2013/14



2014/15



2.2 Medium Term Financial Strategy

The Medium Term Financial Strategy was endorsed by Cabinet in October 2013. It contains the following key points:

- Maintenance of the General Fund balance over the medium term within a range of £1m - £2m
- Preparation of financial plans to cover a four-year period
- Ensuring proposals for significant projects and changes are set out in an appropriate business case to assess the impact on the Council
- No presumption that non ring-fenced grants will be spent on the purposes for which they are nominally provided (appropriate business cases to be provided for spending against such grants)
- Regular review of the Council's fees and charges
- Timely budget and performance monitoring arrangements (through budget monitoring and quarterly performance monitoring reports)
- Improving governance and project management
- Achievement of sustainability in the Council's work and spending through an 8-point plan:
 - i. Reduce work – by looking at priorities and reviewing what we do
 - ii. Do things smarter – by looking at how we do things to reduce costs
 - iii. Increasing income/invest to save
 - iv. Reducing our core capital programme
 - v. Reviewing our approach to financing and our Medium Term Financial Strategy
 - vi. Reviewing our management structure and costs
 - vii. Rethinking our approach to/renegotiating or contracts
 - viii. Considering the opportunity to increase Council Tax
- The Council will seek to diversify its investments, in particular by examining opportunities for investment (including property) to mitigate the loss of income from treasury management, due to prevailing low interest rates, and seek to further spread risk
- Maintaining and replenishing funds which will be used to mitigate the substantial risks identified above and over the medium term
- Maintain reserves to support the provision of major projects, invest-to-save schemes or service reviews in order to support the work of the 8-point plan as referred to above
- Annual review of the Council's Treasury Management Strategy
- Review of the Council's Asset Management Plan
- Develop a Capital Strategy that supports the Asset Management Plan and delivery of the Council's priorities
- Maintain a base level of revenue contribution to capital of at least £500,000 with the aim of gradually restoring contributions to £1m over the long term

In view of the constraints imposed on the Council's expenditure in recent years, it has become increasingly important to plan ahead using the Medium Term Financial Strategy. By adhering to this strategy, the Council has successfully maintained its strong financial position, and will be able to continue to do so in the future. As part of this planning process, in the medium term it is anticipated that the Council will need to achieve savings of £0.5m in 2014/15 rising to £1.75m by 2016/17.

Key projects within this strategy are:

- Joint Working/new methods of service delivery
- Channel Shift, which looks at the most efficient ways of communicating with residents, offering different channels for paying for, and inter-acting with services and thereby reducing costs
- Using Systems Thinking principles to deliver services efficiently
- Exploring investment opportunities

Projects contributing to the future sustainability of the Council will be supported by setting aside sufficient reserves to ensure that they can be fully resourced and moved forward in a timely manner. The Council will also maintain sufficient reserves to mitigate against the increased level of risk the Council is facing. These risks include loss of fee income resulting from the current economic climate, local risk from the introduction of the business rates retention and localised Council Tax Support Schemes, the continued fragility of the national and international economies, demographic changes, Welfare Reform and the potential risk of further reduction in government funding.

2.3 Economic Backdrop

The economic situation is closely monitored in the lead up to the budget cycle in order to assess the relevant indices to be used in making budget projections. The outcome of this process led to the recommendations and use of the following indices in the 2014/15 budgets.

General Inflation	between 0.76% & 3.3%	Pay Inflation	1.0%
-------------------	----------------------	---------------	------

The general inflation factor has only been applied where there is a contractual commitment to its provision, with minimal allowance for inflation elsewhere.

2.4 2014/2015 General Fund Revenue Budget Summary

The Borough Council's revenue budget is detailed on a service and activity basis in the body of the budget book but can be summarised as shown on the next page:

GENERAL FUND REVENUE BUDGET SUMMARY				
	Actual 2012/13	Original Estimate 2013/14	Revised Estimate 2013/14	Forecast 2014/15
	£000	£000	£000	£000
Net Cost of Services by Portfolio				
1 Corporate Services	1,237	959	1,280	1,149
2 Environment	3,550	3,345	3,664	3,192
3 Concessions and Community	1,619	1,700	1,612	1,723
4 Health and Housing	1,468	1,543	1,868	1,717
5 Safety and Regulation	2,642	2,575	2,581	2,619
6 Leisure & Youth	5,525	4,421	4,656	4,470
7 PORTFOLIO NET EXPENDITURE	16,041	14,543	15,661	14,870
8 Capital Accounting Charges - Reversed	(5,087)	(2,996)	(2,899)	(2,509)
9 Pension Adj/employee benefits - Reversed	316	568	84	126
10 NET EXPENDITURE AFTER ADJUSTMENTS	11,270	12,115	12,846	12,487
Provisions for Budget Re-structuring:				
11 Reductions in Service Costs/Income Generation		(500)	(300)	(500)
12 Vacancy Monitoring		(150)	(150)	(300)
13 Corporate Income and Expenditure	(3,249)	(324)	(329)	(287)
14 Contributions to/(from) Reserve Accounts	3,504	916	(100)	771
15 Central Government Funding	(6,444)	(6,374)	(6,423)	(6,132)
16 NET TOTAL EXPENDITURE	5,081	5,683	5,544	6,039
17 Contribution to/(from) balances	779	(382)	(243)	(602)
18 COUNCIL TAX REQUIREMENT	5,860	5,301	5,301	5,437
REVENUE BALANCES				
19 1 April	1,586	1,992	2,365	2,122
20 General Fund Transfer	779	(382)	(243)	(602)
21 31 March	2,365	1,610	2,122	1,521

Illustrative CT Levels (£) 184.07 184.07 184.07 184.07
CT Base 31,838.98 28,799.18 28,799.18 29,540.17

13 Corporate Income and Expenditure				
Investment Income	(2,628)	-	-	-
Interest Receivable	(558)	(280)	(340)	(400)
Collection Fund (surplus)/deficit - Ctax	(39)	(54)	(54)	(108)
- NNDR	-	-	-	211
Other Corporate Income & Expenditure	(24)	10	65	10
Total	(3,249)	(324)	(329)	(287)

14 Contributions to/(from) Reserve Accounts				
Revenue Contributions to Capital Programme	500	600	450	500
Revenue Contributions to Improvement Grants	200	200	200	200
Transfers to CPE Surplus Account	-	328	45	247
Contributions to/(from) earmarked reserves/prior yr grants	(9)	(112)	(522)	(176)
Contributions to/(from) Service Improvement Fund	(143)	-	(273)	-
Use of CPE Surplus Account	-	(100)	-	-
Transfer to Service Improvement Fund	1,000			
Transfer to Stability and Resilience Reserve	1,956			
Total	3,504	916	(100)	771

15 Central Government Funding				
New Burdens Grant	(97)	(17)	(66)	(88)
New Homes Bonus	(706)	(1,019)	(1,019)	(1,401)
New Homes Bonus adjustment grant		(18)	(18)	
Non Ringfenced Grants	(599)			(686)
Council Tax Freeze Grant 2011/12 (4 yrs @ 2.5%)	(146)			
Council Tax Freeze Grant 2012/13 (1 yr @ 2.5%)	(147)			
Council Tax Freeze Grant 2013/14 (2 yrs @ 1%)	-	(59)	(59)	
Council Tax Freeze Grant 2014/15 (2 yrs @ 1%)	-	-	-	(60)
Revenue Support Grant	(93)	(3,126)	(3,126)	(2,441)
Redistributed Rates - old method	(4,656)			
RBC share of rates collected	-	(16,799)	(16,799)	(15,934)
Tariff payable	-	14,609	14,609	14,894
Levy /(Safety net)	-	55	55	(416)
Total	(6,444)	(6,374)	(6,423)	(6,132)

2.5 Explanation of Budget Summary

Lines

- 1 – 6 These lines show the net budget for each Council portfolio. They represent an estimate of the cost of providing the service less any income due to that service in terms of fees and charges or specific grants received from the Government or other bodies.
- 7 Total net expenditure on portfolios.
- 8-9 These lines reverse the accounting entries contained within portfolio net expenditure that relate to capital accounting charges and accounting for pensions and other post-employment benefits.
- 10 Net expenditure after adjustments.
- 11–12 These figures show the level of savings required during the year in order to achieve a balanced budget and an appropriate level of revenue balances at the year-end.
- 13 This line represents income and expenditure that cannot be attributed to a specific portfolio but relates to the Council as a whole, such as investment income.
- 14 The figure identified here represents appropriations and provisions again relating to the Council as a whole, such as use of grants to support the provision of services, or to set aside funds for invest-to-save schemes or the improvement of services, or to provide against known risks to the financial position.
- 15 This line represents all central government funding not attributed to a specific portfolio but used to support the provision of services as a whole. This includes the New Homes Bonus, Council Tax Freeze grants and funding from Business Rates.
- 16 This is the total net expenditure (sum of lines 10 to 15).
- 17 This is the contribution to or from the Council's revenue reserves to aid in funding net total expenditure whilst maintaining a high level of service provision.
- 18 After taking account of the contributions to or from revenue reserves, the Council Tax Requirement represents the total amount left to be met by local taxpayers in the form of Council Tax.
- 19-21 Shows the Council's Revenue Balances after taking account of contributions to or from the General Fund.

2.6 Budget Outcome

In spite of the difficult economic situation, the uncertainties about government funding and the pressures on services, the Council has been able to prepare a sound and balanced budget whilst maintaining services to residents. The budget will also provide a platform for Rushmoor to address future challenges.

The budget adheres to all of the main elements within the previously approved budget strategy. In particular, this includes the principle of maintaining the Council's revenue balances within a range of £1m - £2m.

In order to achieve this, the budget proposals will require the implementation of budget savings of £0.5m. in 2014/15, together with further savings over the medium term. This will require reductions in the Council's service expenditure, and increases in income generation, using the processes mentioned in 2.2 above.

As part of this process, reserves will be set aside to support the implementation of key projects which will be monitored closely throughout 2014/15 and subsequent years.

Reasonable reserves will also be set aside to mitigate against the substantial increased risk the Council is facing.

The capital programme contributes towards the Council's priorities by concentrating resources in the following areas:

Projects with a clearly defined financial return or economic benefit to the Borough

- Invest to save schemes
- Town Centre Regeneration

Projects which support the delivery and development of core services

- Asset maintenance
- ICT strategy

2.7 Revenue Funds

In addition to the General Fund Balances shown in paragraph 2.4, the Council also has other specific revenue reserves as follows:-

Reserve	Purpose	Estimated Balance 1 st April 2014 £'000
Service Improvement Fund	To assist in meeting the one-off costs of implementing savings and efficiencies.	1,120
Stability & Resilience Reserve	Represents amounts set-aside to mitigate against the effects of volatility in the Council's financial position	1,956
Insurance Reserve	Represents amounts set-aside for known risks around insurance claims and the insolvent run-off of Municipal Mutual Insurance	480
Land Charges Reserve	Represents amounts set-aside for potential refunds of fees in respect of access to land charges data	175
Section 106 Developers Funds	Monies received from developers for the maintenance and upkeep of amenity areas and Suitable Alternative Natural Greenspace (SANGs)	940
DCLG Grant	To support programmes to integrate the wider community	415
CPE Surplus Fund	Represents the Surplus from parking enforcement function. The surplus can only be spent on specific projects as set out in legislation	45
Grants and Contributions	Balance of grants and contributions held to support specific revenue projects	286

2.8 Council Tax in 2014/15

The table below shows the Council Tax payable on properties within the various bands. It comprises a charge from Rushmoor Borough Council together with charges from Hampshire County Council, the Police and Crime Commissioner for Hampshire and the Hampshire Fire and Rescue Authority. The Council Tax base (the number of Band D equivalent properties) is 29,540.17

Valuation Band	Factor	Rushmoor Borough Council £	Hampshire County Council £	Hampshire Police & Crime £	Hampshire Fire Authority £	Total £
A	6/9	122.71	691.92	102.84	40.92	958.39
B	7/9	143.17	807.24	119.98	47.74	1,118.13
C	8/9	163.62	922.56	137.12	54.56	1,277.86
D	1	184.07	1,037.88	154.26	61.38	1,437.59
E	11/9	224.97	1,268.52	188.54	75.02	1,757.05
F	13/9	265.88	1,499.16	222.82	88.66	2,076.52
G	15/9	306.78	1,729.80	257.10	102.30	2,395.98
H	18/9	368.14	2,075.76	308.52	122.76	2,875.18

Rushmoor's own Band D Council Tax has not increased, remaining at £184.07. The Police and Crime Commissioner for Hampshire has decided on a 1.99% increase, which amounts to an overall 0.2% increase on a 2014/15 Band D bill.

2.9 National Non-Domestic Rates in 2014/15 (Business Rates)

Under the Business Rates retention arrangements introduced from 1 April 2013, local authorities keep a proportion of the business rates paid locally. It is estimated that in 2014/15, the Council will collect £40m in Business Rates, which will be shared between central government, Rushmoor Borough Council and Hampshire County Council (including Fire Authority) in the following proportions 50:40:10. Rushmoor's 40% share will then be subject to a Tariff payment to central government, which will reduce the amount retained by us to around £1m. As this is below the safety net threshold built into the Business Rates Retention System, this will trigger a safety net payment from central government. After adjusting for grants to cover the additional rate reliefs and changes to the multiplier, as announced in the autumn statement, the total amount expected to be retained by Rushmoor in 2014/15 is around £2.1m.

The National Non-Domestic Rate (NNDR) multiplier has been set by central government at 48.2p with a smaller multiplier of 47.1p for occupied properties with a rateable value of less than £18,000.

The amount each ratepayer has to pay depends on the rateable value of the property. All rateable values were re-assessed during 2008 and 2009. The revised rateable values came into effect on the 1st April 2010. There are transitional arrangements to cushion the impact of any changes made from previous rateable values.

The amount of rates payable can also be reduced for a number of other reasons. These include empty property relief; various property exemptions; unoccupied newly built property relief; partly occupied relief; small business relief; Charity and Community Amateur Sports Club relief, hardship relief and relief for organisations not established or run for profit. Full details are available from the Business Rates team on 01252 398331

Property Analysis as at 6th February 2014:

CATEGORY	NUMBER	% OF TOTAL	RATEABLE VALUE	
			AMOUNT (£)	%
COMMERCIAL	1,930	78.1	83,111,035	76.7
EDUCATIONAL AND CULTURAL	61	2.5	4,275,000	4.0
INDUSTRIAL	313	12.7	10,663,450	9.9
LEISURE	63	2.5	2,089,475	1.9
PUBLIC UTILITIES ETC.	100	4.0	4,977,575	4.6
MILITARY/ CROWN	3	0.1	2,961,750	2.7
OTHER	2	0.1	261,250	0.2
TOTAL	2,472	100.0	108,339,535	100.0

3. SUMMARY OF TOTAL OPERATIONS

Given below is a summary of total operations by the Council for 2014/15: -

		General Fund £000
	Gross Expenditure (including the £14.894m tariff payable on the Rushmoor's share of Business Rates collected)	77,117
Less : Income	- Government Grants (including Housing Benefits Subsidy, New Homes Bonus and Revenue Support Grant)	(42,072)
	- Rushmoor's share of Business Rates collected	(15,934)
	- Fees & Charges	(10,696)
	- Other Grants & Contributions	(1,561)
	- Contribution from Revenue Balances	(602)
	- Business Rates Safety Net	(416)
	- Interest Receipts	(400)
	Council Tax Requirement	<u>5,437</u>
	Capital Expenditure	4,337

4. CAPITAL EXPENDITURE AND FINANCE

4.1 Legislative Framework

As from 1st April 2004 the Capital Finance and Accounting Regulation 2003 came into force. These regulations replaced the credit approval system for borrowing to fund capital expenditure with a self-regulating framework for borrowing based on affordability. These controls relate mainly to those local authorities which, unlike Rushmoor, need to borrow in order to finance their capital expenditure.

The main funding components for capital expenditure are :-

- Government Grants & Contributions
- Capital Receipts
- Revenue Contributions to Capital
- Section 106 Developers Contributions
- Other Grants & Contributions e.g. Lottery grants

4.2 Capital Programme

The capital programme is split primarily into two areas, Housing and Non-Housing Services. The Housing programme consists mainly of Grants to Registered Social Landlords and Housing Renewal and Disabled Facilities Grants. The Non-Housing programme consists largely of expenditure on the refurbishment and improvement of the Council's existing assets, together with the provision of some additional facilities.

4.3 Capital Strategy

The Council has made the decision to use part of its accumulated capital receipts in order to help to support its capital programme. The element of the capital programme that is financed from revenue has been agreed in the budget at £700,000 in 2014/15 and £750,000 in 2015/16.

5.0 BUDGET CONCLUSIONS

Although the Council has once again had to operate within tight financial constraints, careful financial planning and budget setting has enabled the Council to hold Council Tax at the same level.

At the same time the Council's corporate plan incorporating the 8 point plan has enabled reductions in spending and improvements to services and this approach will continue to be developed over the medium term.

Amanda Fahey
Head of Financial Services

CORPORATE SERVICES PORTFOLIO

Cost Centres		2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
		£	£	£	£
1200	Land Charges	(18,681)	(20,790)	(16,260)	(15,000)
1205	Industrial Estates	(855,045)	(870,960)	(862,880)	(862,080)
1206	Belle Vue Enterprise Centre	(77,298)	(73,500)	(54,770)	(64,900)
1208	Town Centres	(575,183)	(586,770)	(590,410)	(600,040)
1209	Land & Property Management	96,679	71,890	120,590	87,210
1300	Civic Ceremonial	35,846	33,670	36,600	36,840
1304	Mayoral Costs	62,580	63,140	71,070	69,010
1310	Members Expenditure	640,706	497,820	506,590	496,750
1313	Local Government Association	30,381	39,950	40,580	40,870
1316	Admin Support to Members	135,328	131,580	139,350	136,400
1317	Corporate Policy Support to Members	65,749	58,350	56,870	59,400
1318	Attendance at Member Meetings	86,721	78,450	83,220	82,750
1319	Statutory Information	12,035	10,450	12,230	11,900
1326	35/39 High Street Offices	129,941	9,860	5,780	6,650
1404	Emergency Planning	52,946	47,430	51,770	53,140
1407	Chief Executive	76,262	67,130	68,450	70,070
1408	Public Performance Report	26,186	23,150	27,740	25,900
1412	Corporate Events	4,347	6,000	7,430	7,450
3105	External Audit and Inspection Fees	65,169	71,030	71,290	71,310
3402	Corporate Finance	217,504	211,800	195,580	203,110
3403	Treasury Management & Bank Charges	88,355	82,670	83,730	82,120
3804	Cost of NNDR Collection	77,653	72,950	82,220	79,310
3805	Council Tax Collection	830,658	763,130	734,590	821,700
		1,208,839	788,430	871,360	899,870
	UNAPPORTIONABLE CENTRAL OVERHEADS				
3602	Retirement/Pension Costs	28,231	500	(3,960)	700
	NET UNDER / (OVER) RECOVERY OF SUPPORT SERV. & MANAGEMENT EXP.:				
1322	Council Offices	0	69,990	17,870	19,080
1409/1411	Corporate Policy and Communications Support	0	0	141,300	12,390
Various	Departmental Salaries/Management Expenses	(0)	3,250	590	(3,670)
Various	Support Services	0	96,420	252,870	220,560
CORPORATE SERVICES NET EXPENDITURE		1,237,070	958,590	1,280,030	1,148,930

LAND CHARGES

Cost Centre: 1200		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Greaves		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		56,986	56,980	59,890	61,190
Transport Related		2	0	0	10
Supplies & Services		26,161	28,550	32,530	32,570
Support Services		31,516	23,680	26,320	26,230
		114,665	109,210	118,740	120,000
NON RECURRING ITEM					
Legal Costs		454	0	0	0
		115,119	109,210	118,740	120,000
INCOME					
Customer and Client Receipts		(133,801)	(130,000)	(135,000)	(135,000)
NET EXPENDITURE		(18,681)	(20,790)	(16,260)	(15,000)

INDUSTRIAL ESTATES

Cost Centre: 1205		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Greaves		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		4,698	4,620	4,860	4,890
Premises Related		0	200	200	200
Transport Related		8	10	10	0
Support Services		49,560	44,730	45,070	45,850
		54,266	49,560	50,140	50,940
INCOME					
Customer and Client Receipts		(909,311)	(920,520)	(913,020)	(913,020)
NET EXPENDITURE		(855,045)	(870,960)	(862,880)	(862,080)

BELLE VUE ENTERPRISE CENTRE

Cost Centre: 1206		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Greaves		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		5,637	5,540	5,830	5,870
Premises Related		5,470	7,900	16,100	10,240
Transport Related		10	10	10	0
Supplies & Services		7,300	10,800	4,870	2,000
Support Services		21,623	18,630	18,910	19,480
Capital Accounting Charges		19,655	19,660	19,550	19,550
		59,695	62,540	65,270	57,140
INCOME					
Customer and Client Receipts		(136,993)	(136,040)	(120,040)	(122,040)
NET EXPENDITURE		(77,298)	(73,500)	(54,770)	(64,900)

TOWN CENTRES

Cost Centre: 1208	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: A Greaves				
	£	£	£	£
EXPENDITURE				
Employees	16,164	14,320	16,880	16,910
Premises Related	70,075	98,380	86,640	79,960
Transport Related	85	80	30	50
Supplies & Services	31,088	24,850	34,630	34,530
Support Services	65,979	58,790	61,880	63,230
Capital Accounting Charges	24,330	26,740	25,310	25,310
	207,722	223,160	225,370	219,990
INCOME				
Customer and Client Receipts	(782,905)	(809,930)	(815,780)	(820,030)
NET EXPENDITURE	(575,183)	(586,770)	(590,410)	(600,040)

LAND & PROPERTY MANAGEMENT

Cost Centre: 1209	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: A Greaves				
	£	£	£	£
EXPENDITURE				
Employees	74,469	68,360	76,000	77,100
Premises Related	19,924	13,500	15,390	15,390
Transport Related	251	230	100	200
Supplies & Services	3,574	1,000	1,000	1,000
Support Services	34,400	23,600	27,990	28,410
	132,618	106,690	120,480	122,100
NON RECURRING ITEM				
Service Transformation and Service Review (funded by Service Improvement Fund)	0	0	35,000	0
	132,618	106,690	155,480	122,100
INCOME				
Customer and Client Receipts	(35,938)	(34,800)	(34,890)	(34,890)
NET EXPENDITURE	96,679	71,890	120,590	87,210

CIVIC CEREMONIAL

Cost Centre: 1300	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: A Colver				
	£	£	£	£
EXPENDITURE				
Employees	17,793	17,300	18,850	18,910
Transport Related	56	100	110	90
Supplies & Services	10,284	11,030	10,690	11,070
Support Services	7,737	5,440	7,150	6,970
	35,870	33,870	36,800	37,040
INCOME				
Customer and Client Receipts	(24)	(200)	(200)	(200)
NET EXPENDITURE	35,846	33,670	36,600	36,840

MAYORAL COSTS

Cost Centre: 1304		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		33,359	36,950	42,470	41,640
Mayors Transport Costs		5,505	10,070	10,080	10,070
Supplies & Services		8,725	18,700	23,450	18,350
Support Services		21,736	10,320	13,070	11,850
		69,324	76,040	89,070	81,910
INCOME					
Customer and Client Receipts		(6,744)	(12,900)	(18,000)	(12,900)
NET EXPENDITURE		62,580	63,140	71,070	69,010

MEMBERS EXPENDITURE

Cost Centre: 1310		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Direct Salaries		49,198	48,660	47,770	47,720
Travel & Subsistence		1,534	2,000	2,000	2,000
Members Allowances		287,404	300,000	300,000	303,000
Transport Related		78	200	290	250
Supplies & Services		15,242	24,030	21,690	22,600
Support Services		287,250	122,930	134,840	121,180
		640,706	497,820	506,590	496,750
NET EXPENDITURE		640,706	497,820	506,590	496,750

LOCAL GOVERNMENT ASSOCIATION

Cost Centre: 1313		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		13,747	14,990	15,190	15,640
Transport Related		69	110	140	110
Supplies & Services		13,510	23,000	22,500	22,500
Support Services		3,054	1,850	2,750	2,620
		30,381	39,950	40,580	40,870
NET EXPENDITURE		30,381	39,950	40,580	40,870

ADMIN SUPPORT TO MEMBERS

Cost Centre: 1316		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		78,203	77,340	82,750	82,050
Transport Related		61	160	250	220
Supplies and Services		9,051	21,300	16,100	16,100
Support Services		48,013	32,780	40,250	38,030
		135,328	131,580	139,350	136,400
NET EXPENDITURE		135,328	131,580	139,350	136,400

CORPORATE POLICY SUPPORT TO MEMBERS

Cost Centre: 1317		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		31,660	30,080	31,580	34,490
Transport Related		0	110	80	80
Support Services		34,089	28,160	25,210	24,830
NET EXPENDITURE		65,749	58,350	56,870	59,400

ATTENDANCE AT MEMBER MEETINGS

Cost Centre: 1318		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		45,184	43,930	50,230	50,430
Transport Related		145	150	190	160
Support Services		41,392	34,370	32,800	32,160
NET EXPENDITURE		86,721	78,450	83,220	82,750

STATUTORY INFORMATION

Cost Centre: 1319		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Support Services		12,035	10,450	12,230	11,900
NET EXPENDITURE		12,035	10,450	12,230	11,900

35/39 HIGH STREET, ALDESRHOT

Cost Centre: 1326		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		12,871	11,800	13,870	13,970
Premises Related		17,943	33,910	26,550	28,150
Transport Related		8	10	10	0
Supplies & Services		4,585	7,800	6,350	6,430
Support Services		14,638	11,410	14,570	14,630
Capital Accounting Charges		129,257	8,980	6,790	6,790
		179,301	73,910	68,140	69,970
INCOME					
Customer and Client Receipts		(49,360)	(64,050)	(62,360)	(63,320)
NET EXPENDITURE		129,941	9,860	5,780	6,650

EMERGENCY PLANNING

Cost Centre: 1404		2012/13	2013/14	2013/14	2014/15
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		19,154	15,780	20,230	21,150
Transport Related		41	60	0	0
Supplies & Services		21,470	21,800	21,800	22,200
Support Services		12,282	9,790	9,740	9,790
NET EXPENDITURE		52,946	47,430	51,770	53,140

CHIEF EXECUTIVE

Cost Centre: 1407		2012/13	2013/14	2013/14	2014/15
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		54,053	51,100	50,980	54,840
Transport Related		0	130	0	0
Support Services		22,208	15,900	17,470	15,230
NET EXPENDITURE		76,262	67,130	68,450	70,070

PUBLIC PERFORMANCE REPORTING

Cost Centre: 1408		2012/13	2013/14	2013/14	2014/15
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		21,191	19,360	23,830	22,070
Transport Related		51	10	10	10
Supplies and Services		141	750	180	190
Support Services		4,803	3,030	3,720	3,630
NET EXPENDITURE		26,186	23,150	27,740	25,900

CORPORATE EVENTS

Cost Centre: 1412		2012/13	2013/14	2013/14	2014/15
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		1,124	1,110	2,170	2,200
Transport Related		84	0	0	0
Supplies & Services		2,239	4,000	4,000	4,000
Support Services		900	890	1,260	1,250
NET EXPENDITURE		4,347	6,000	7,430	7,450

EXTERNAL AUDIT AND INSPECTION FEES

Cost Centre: 3105		2012/13	2013/14	2013/14	2014/15
Budget Officer: P Gardner		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		2,703	3,920	4,230	4,270
Transport Related		4	10	10	10
Audit Fees		60,942	65,550	65,550	65,550
Support Services		1,520	1,550	1,500	1,480
NET EXPENDITURE		65,169	71,030	71,290	71,310

CORPORATE FINANCE

Cost Centre: 3402		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Fahey		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		13,508	13,220	16,910	17,050
Transport Related		41	30	30	30
Supplies and Services		1,568	1,720	1,720	1,720
Support Services		202,388	196,830	176,920	184,310
NET EXPENDITURE		217,504	211,800	195,580	203,110

TREASURY MANAGEMENT AND BANK CHARGES

Cost Centre: 3403		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Fahey/I Harrison		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		2,703	2,640	5,640	5,680
Transport Related		8	10	10	10
Supplies and Services		9,406	7,050	12,650	10,550
Bank Charges		36,471	35,000	35,000	35,000
Support Services		39,768	37,970	30,430	30,880
NET EXPENDITURE		88,355	82,670	83,730	82,120

COST OF NNDR COLLECTION

Cost Centre: 3804		2012/13	2013/14	2013/14	2014/15
Budget Officer: I Harrison		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		54,942	55,640	65,380	75,620
Transport Related		62	90	80	80
Supplies & Services		17,036	19,080	17,010	17,390
Support Services		117,858	107,430	112,680	116,490
Capital Accounting Charges		21,705	21,710	18,630	1,290
		211,603	203,950	213,780	210,870
INCOME					
Governement Grants		(2,500)	0	0	0
Customer and Client Receipts		(131,450)	(131,000)	(131,560)	(131,560)
		(133,950)	(131,000)	(131,560)	(131,560)
NET EXPENDITURE		77,653	72,950	82,220	79,310

COUNCIL TAX COLLECTION

	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Cost Centre: 3805				
Budget Officer: I Harrison				
	£	£	£	£
EXPENDITURE				
Employees	342,870	364,460	308,480	373,740
Transport Related	1,246	1,450	950	890
Supplies & Services	84,285	104,890	104,210	105,780
Support Services	421,480	372,820	400,330	420,210
Capital Accounting Charges	14,503	14,510	15,620	6,080
	864,384	858,130	829,590	906,700
NON RECURRING ITEM				
Channel Shift (Funded from Service Improvement Fund)	5,771	0	0	0
Council Tax Support Set Up Costs	76,500	0	0	10,000
	946,655	858,130	829,590	916,700
INCOME				
Customer and Client Receipts	(115,996)	(95,000)	(95,000)	(95,000)
	(115,996)	(95,000)	(95,000)	(95,000)
NET EXPENDITURE	830,658	763,130	734,590	821,700

UNAPPORTIONABLE CENTRAL OVERHEADS

RETIREMENT / PENSION COSTS

	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Cost Centre: 3602				
Budget Officer: S Barron / N Astill / P Dolling				
	£	£	£	£
EXPENDITURE				
Former DSO Pension Costs	67,957	66,020	63,280	63,910
Other Retirement/ Pension Costs	267,415	241,080	254,450	252,290
Ers Fixed Super Amount	452,200	452,200	452,200	491,990
IAS 19 Adjustments	(759,800)	(759,300)	(774,590)	(808,190)
Support Services	458	500	700	700
	28,231	500	(3,960)	700
NET EXPENDITURE	28,231	500	(3,960)	700

SUPPORT SERVICES & MANAGEMENT EXPENSES

COUNCIL OFFICES

Cost Centre: 1322		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		113,324	107,480	139,820	141,190
Premises Related		424,972	406,560	418,130	421,320
Transport Related		1,285	1,400	1,380	1,170
Supplies & Services		60,478	66,290	64,140	59,630
Support Services		49,971	44,810	47,020	44,220
Capital Accounting Charges		1,019,350	115,920	93,350	91,900
		1,669,380	742,460	763,840	759,430
NON RECURRING ITEM					
Restructuring Costs (funded by Service Improvement Fund)		0	0	2,270	0
Co-Location costs		18,106	0	6,000	0
		1,687,486	742,460	772,110	759,430
INCOME					
Customer and Client Receipts		(21,451)	(18,000)	(146,900)	(204,200)
Recharge to Services		(1,666,035)	(654,470)	(607,340)	(536,150)
		(1,687,486)	(672,470)	(754,240)	(740,350)
NET EXPENDITURE		0	69,990	17,870	19,080

CORPORATE POLICY SUPPORT

Cost Centre: 1409		2012/13	2013/14	2013/14	2014/15
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		433,169	417,800	380,580	387,800
Transport Related		1,170	990	750	750
Supplies & Services		8,694	7,900	5,900	6,000
Support Services		239,766	180,220	209,980	294,950
Capital Accounting Charges		21,681	21,680	32,470	32,170
		704,479	628,590	629,680	721,670
NON RECURRING ITEM					
Channel Shift (funded by Service Improvement Fund)		5,053	0	60,130	0
Customer First Programme (funded by Service Improvement Fund)		1,862	0	0	0
Service Transformation & Service Review (funded by Service Improvement Fund)		0	0	8,640	0
Orgainsation Development (funded by Service Improvement Fund)		0	0	60,000	0
Support to Wider Leadership Team (funded by Service Improvement Fund)		44,106	0	0	0
New Approach to Contracting (funded by Service Improvement Fund)		671	0	0	0
		756,170	628,590	758,450	721,670
INCOME					
Recharge to Services		(756,170)	(628,590)	(620,680)	(712,170)
NET EXPENDITURE		0	0	137,770	9,500

COMMUNICATIONS SUPPORT

Cost Centre: 1411		2012/13	2013/14	2013/14	2014/15
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		146,082	141,190	216,200	222,330
Transport Related		66	0	200	200
Supplies & Services		52,257	87,200	114,800	90,300
Support Services		62,101	41,470	47,600	47,030
		260,507	269,860	378,800	359,860
INCOME					
Other Grants & Contributions		(30)	0	0	0
Recharge to Services		(260,477)	(269,860)	(375,270)	(356,970)
		(260,507)	(269,860)	(375,270)	(356,970)
NET EXPENDITURE		0	0	3,530	2,890

SUPPORT SERVICES & MANAGEMENT EXPENSES

DEPARTMENTAL SALARIES SUMMARY

		2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
		£	£	£	£
	Community Services	2,102,120	2,027,957	2,260,561	2,272,855
	Customer Services	1,524,788	1,736,668	1,571,469	1,767,703
	Environmental Health Services	1,348,820	1,361,133	1,533,936	1,561,293
	Planning Services	1,175,842	1,190,797	1,194,401	1,219,685
	Housing Services	613,152	612,769	651,782	707,945
	Democratic and Facilities	656,580	685,432	681,908	704,978
	I.T. Services	450,212	622,576	513,027	602,126
	Strategy and Communications	518,521	530,783	583,779	590,275
	Legal & Estates Services	386,762	387,241	391,890	399,132
	Financial Services	352,814	416,765	382,907	393,069
	Directors	229,831	252,887	258,958	260,002
	Personnel & Payroll Services	191,942	180,101	217,806	210,596
	Chief Executive's Office	183,551	179,053	177,342	186,572
	Audit Services	88,079	90,096	94,408	91,713
		9,823,013	10,274,259	10,514,175	10,967,947
	Allocated to Services	(9,823,013)	(10,274,259)	(10,514,175)	(10,967,947)
	NET UNDER/(OVER) RECOVERY	0	0	0	0

DEPARTMENTAL MANAGEMENT EXPENSES SUMMARY

Cost Centres	Service	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
		£	£	£	£
	NET EXPENDITURE				
1204	Legal & Estates Management	955	650	2,150	2,150
1314	Democratic Services Management	14,730	14,670	16,120	16,940
1402	Strategy & communications Management	20,993	18,000	18,000	18,000
3102	Director of Resources	24,651	24,050	25,030	18,340
3300	Information Technology Management	19,242	16,750	17,260	17,660
3808	Customer Services Management	4,063	16,310	9,150	11,860
		84,635	90,430	87,710	84,950
	RECHARGE TO SERVICES				
	Allocated to Services	(84,636)	(87,180)	(87,120)	(88,620)
	Net Under/(Over) Recovery	(0)	3,250	590	(3,670)

DEPARTMENT MANAGEMENT EXPENSES

LEGAL & ESTATES MANAGEMENT

Cost Centre: 1204		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Greaves		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		1,412	1,540	1,540	1,540
Supplies & Services		4,547	3,110	4,610	4,610
		5,959	4,650	6,150	6,150
INCOME					
Customer and Client Receipts		(5,004)	(4,000)	(4,000)	(4,000)
Recharge to Services		(955)	(650)	(2,150)	(2,150)
NET EXPENDITURE		0	0	0	0

DEMOCRATIC SERVICES MANAGEMENT

Cost Centre: 1314		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		7,184	4,120	4,120	4,340
Supplies & Services		7,546	10,550	12,000	12,600
		14,730	14,670	16,120	16,940
INCOME					
Recharge to Services		(14,730)	(14,670)	(14,670)	(14,670)
NET EXPENDITURE		0	0	1,450	2,270

STRATEGY & COMMUNICATIONS MANAGEMENT

Cost Centre: 1402		2012/13	2013/14	2013/14	2014/15
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		10,850	6,600	6,600	6,600
Supplies & Services		10,144	11,400	11,400	11,400
		20,993	18,000	18,000	18,000
INCOME					
Recharge to Services		(20,993)	(18,000)	(18,000)	(18,000)
NET EXPENDITURE		0	0	0	0

DEPARTMENT MANAGEMENT EXPENSES

DIRECTOR OF RESOURCES

Cost Centre: 3102		2012/13	2013/14	2013/14	2014/15
Budget Officer: P Gardner		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees	401	600	500	600	
Transport Related	9	0	0	0	
Supplies & Services	5,591	3,990	4,290	4,290	
Support Services	18,650	19,460	20,240	13,450	
	24,651	24,050	25,030	18,340	
INCOME					
Recharge to Services	(24,651)	(20,590)	(24,790)	(24,890)	
NET EXPENDITURE	0	3,460	240	(6,550)	

INFORMATION TECHNOLOGY MANAGEMENT

Cost Centre: 3300		2012/13	2013/14	2013/14	2014/15
Budget Office: N Harding		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees	5,740	7,000	6,600	7,000	
Supplies & Services	13,502	9,750	10,660	10,660	
	19,242	16,750	17,260	17,660	
INCOME					
Recharge to Services	(19,243)	(16,960)	(17,350)	(17,750)	
NET EXPENDITURE	(0)	(210)	(90)	(90)	

CUSTOMER SERVICES MANAGEMENT

Cost Centre: 3808		2012/13	2013/14	2013/14	2014/15
Budget Officer: I Harrison		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees	1,974	2,820	2,820	2,820	
Supplies & Services	2,089	13,490	6,330	9,040	
	4,063	16,310	9,150	11,860	
INCOME					
Recharge to Services	(4,063)	(16,310)	(10,160)	(11,160)	
NET EXPENDITURE	(0)	0	(1,010)	700	

SUPPORT SERVICES SUMMARY

Cost Centres	Service	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
		£	£	£	£
	NET EXPENDITURE				
1202	Legal Support Services	352,452	324,270	342,370	342,180
1203	Estates Support Services	59,532	48,940	50,370	51,730
1312	Democratic Support Services	217,972	183,770	191,050	199,110
1323	Facilities	253,863	239,040	287,360	260,160
1325	Print Room	153,913	143,830	190,230	124,870
3106	Audit Services	176,515	169,250	174,250	171,140
3302	IT Applications Support	528,777	541,780	523,070	560,160
3303	IT Service Desk	243,562	221,820	205,180	188,880
3304	IT Technical Services	578,533	513,500	580,180	568,240
3401	Financial Services	561,014	559,190	585,370	596,900
3600	Payroll Services	57,617	53,760	65,070	62,200
3601	Personnel Services	313,716	309,060	328,560	333,590
3807	Debtors Support Services	61,253	59,750	61,930	63,680
3814	Customer Services	824,354	855,100	802,090	882,130
3815	Systems Thinking	142,718	139,920	156,410	156,680
		4,525,792	4,362,980	4,543,490	4,561,650
	RECHARGE TO SERVICES				
	Allocated to Services	(4,525,792)	(4,266,560)	(4,290,620)	(4,341,090)
	Net Under/(Over) Recovery	0	96,420	252,870	220,560

SUPPORT SERVICE COSTS

LEGAL SUPPORT SERVICES

Cost Centre: 1202		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Greaves		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		219,022	217,260	230,110	231,610
Transport Related		69	150	130	280
Supplies & Services		63,164	65,690	71,960	71,960
Support Services		96,400	74,670	79,570	76,830
		378,654	357,770	381,770	380,680
NON RECURRING ITEM					
Aldershot Urban Extension Legal Advice		18,693	0	25,100	0
		397,347	357,770	406,870	380,680
INCOME					
Customer and Client Receipts		(12,049)	(8,500)	(34,500)	(8,500)
Other Grants & Contributions		(32,846)	(25,000)	(30,000)	(30,000)
Recharge to Services		(352,452)	(327,730)	(321,660)	(321,830)
		(397,347)	(361,230)	(386,160)	(360,330)
NET EXPENDITURE		0	(3,460)	20,710	20,350

ESTATES SUPPORT SERVICES

Cost Centre: 1203		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Greaves		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		32,578	31,960	33,190	33,700
Transport Related		40	30	30	20
Supplies & Services		8,270	11,100	11,100	11,100
Support Services		18,644	15,850	16,050	16,910
		59,532	58,940	60,370	61,730
INCOME					
Customer & Client Receipts		0	(10,000)	(10,000)	(10,000)
Recharge to Services		(59,532)	(49,230)	(48,520)	(49,930)
		(59,532)	(59,230)	(58,520)	(59,930)
NET EXPENDITURE		0	(290)	1,850	1,800

DEMOCRATIC SUPPORT SERVICE

Cost Centre: 1312		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		174,198	148,740	146,490	149,130
Premises Related		7,799	7,500	7,500	7,500
Transport Related		791	1,110	1,300	1,360
Supplies & Services		890	2,200	2,100	2,200
Support Services		32,351	22,280	31,720	38,920
Capital Accounting Charges		1,944	1,940	1,940	0
		217,972	183,770	191,050	199,110
INCOME					
Recharge to Services		(217,972)	(181,050)	(182,070)	(192,190)
NET EXPENDITURE		0	2,720	8,980	6,920

FACILITIES

Cost Centre: 1323		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		83,358	79,660	107,380	91,730
Transport Related		651	700	980	810
Supplies & Services		122,372	123,510	128,860	130,330
Support Services		50,076	36,170	41,680	37,290
Capital Accounting Charges		146	0	0	0
		256,603	240,040	278,900	260,160
NON RECURRING ITEM					
Service Transformation & Service Review (funded by Service Improvement Fund)		0	0	9,460	0
VARIATION IN SERVICE					
Predicted increase in postage costs from 1 April 2014		0	0	0	5,000
		256,603	240,040	288,360	265,160
INCOME					
Customer and Client Receipts		(2,740)	(1,000)	(1,000)	(5,000)
Recharge to services		(253,863)	(239,640)	(258,550)	(240,940)
		(256,603)	(240,640)	(259,550)	(245,940)
NET EXPENDITURE		0	(600)	28,810	19,220

SUPPORT SERVICE COSTS

PRINT ROOM

Cost Centre: 1325		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		53,367	52,360	59,880	27,280
Transport Related		0	0	50	10
Supplies & Services		76,198	84,400	93,740	87,090
Support Services		20,459	11,760	18,230	14,180
Capital Accounting Charges		3,313	3,310	3,310	3,310
		153,336	151,830	175,210	131,870
NON RECURRING ITEM					
Restructuring Costs (funded by Service Improvement Fund)		0	0	20,020	0
Print Review (funded by Service Improvement Fund)		4,950	0	0	0
		158,286	151,830	195,230	131,870
INCOME					
Customer and Client Receipts		(4,373)	(8,000)	(5,000)	(7,000)
Recharge to Services		(153,913)	(145,000)	(150,000)	(125,000)
		(158,286)	(153,000)	(155,000)	(132,000)
NET EXPENDITURE		0	(1,170)	40,230	(130)

AUDIT SERVICES

Cost Centre: 3106		2012/13	2013/14	2013/14	2014/15
Budget Office: N Fowler		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		125,787	127,550	138,030	134,510
Transport Related		101	110	110	110
Supplies & Services		976	2,700	1,350	2,350
Support Services		49,652	38,890	34,760	34,170
		176,515	169,250	174,250	171,140
INCOME					
Recharge to Services		(176,515)	(169,300)	(168,720)	(165,980)
NET EXPENDITURE		0	(50)	5,530	5,160

IT APPLICATIONS SUPPORT

Cost Centre: 3302		2012/13	2013/14	2013/14	2014/15
Budget Office: N Harding		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		243,478	280,460	266,280	307,750
Transport Related		493	320	150	150
Supplies & Services		186,774	203,050	196,000	197,000
Support Services		81,337	44,830	47,680	44,650
Capital Accounting Charges		16,695	13,120	13,220	10,870
		528,777	541,780	523,330	560,420
INCOME					
Customer and Client Receipts		0	0	(260)	(260)
Recharge to Services		(535,937)	(546,730)	(512,970)	(552,750)
		(535,937)	(546,730)	(513,230)	(553,010)
NET EXPENDITURE		(7,160)	(4,950)	10,100	7,410

IT SERVICE DESK

Cost Centre: 3303		2012/13	2013/14	2013/14	2014/15
Budget Officer: N Harding		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		192,708	185,250	171,620	156,180
Transport Related		228	150	120	90
Supplies & Services		2,575	6,060	4,000	4,000
Support Services		36,992	26,980	26,060	25,230
Capital Accounting Charges		11,059	3,380	3,380	3,380
		243,562	221,820	205,180	188,880
INCOME					
Recharge to Services		(243,562)	(221,910)	(198,220)	(184,990)
NET EXPENDITURE		0	(90)	6,960	3,890

SUPPORT SERVICE COSTS

IT TECHNICAL SERVICES

Cost Centre: 3304 Budget Officer: N Harding		2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
		£	£	£	£
EXPENDITURE					
Employees		165,019	180,070	216,250	217,690
Premises Related		23,903	24,000	25,000	27,000
Transport Related		311	180	250	240
Supplies & Services		243,368	210,830	213,030	211,530
Support Services		59,090	35,270	38,790	36,690
Capital Accounting Charges		93,508	63,150	86,860	75,090
		585,199	513,500	580,180	568,240
INCOME					
Other Grants & Contributions		(6,666)	0	0	0
Recharge to Services		(571,373)	(491,500)	(559,250)	(524,130)
		(578,039)	(491,500)	(559,250)	(524,130)
NET EXPENDITURE		7,160	22,000	20,930	44,110

FINANCIAL SERVICES

Cost Centre: 3401 Budget Officer: A Fahey		2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
		£	£	£	£
EXPENDITURE					
Employees		422,953	439,480	459,430	473,510
Transport Related		416	330	390	390
Supplies & Services		9,984	21,800	22,150	23,400
Support Services		110,719	83,920	89,540	86,150
Capital Accounting Charges		17,442	14,160	14,360	13,950
		561,514	559,690	585,870	597,400
INCOME					
Customer and Client Receipts		(500)	(500)	(500)	(500)
Recharge to Services		(561,014)	(549,130)	(564,260)	(576,450)
		(561,514)	(549,630)	(564,760)	(576,950)
NET EXPENDITURE		0	10,060	21,110	20,450

PAYROLL SERVICES

Cost Centre: 3600		2012/13	2013/14	2013/14	2014/15
Budget Officer: S Barron / N Astill / P Dolling		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		27,121	28,660	30,340	30,920
Transport Related		17	40	30	30
Supplies & Services		1,139	1,460	1,460	1,460
Support Services		26,055	23,440	32,680	29,390
Capital Accounting Charges		3,261	160	560	400
		57,595	53,760	65,070	62,200
INCOME					
Recharge to Services		(57,617)	(52,020)	(63,030)	(60,360)
Customer & Client Receipts		22	0	0	0
NET EXPENDITURE		0	1,740	2,040	1,840

PERSONNEL SERVICES

Cost Centre: 3601		2012/13	2013/14	2013/14	2014/15
Budget Officer: S Barron / N Astill / P Dolling		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		211,373	199,450	243,920	236,910
Transport Related		231	340	170	170
Supplies & Services		39,630	74,120	43,050	61,050
Support Services		60,126	45,470	53,120	47,160
		311,360	319,380	340,260	345,290
NON RECURRING ITEM					
Restructuring Costs (funded by Service Improvement Fund)		15,071	0	0	0
		326,431	319,380	340,260	345,290
INCOME					
Customer and Client Receipts		(12,715)	(10,320)	(11,700)	(11,700)
Recharge to services		(313,716)	(287,980)	(319,440)	(323,930)
		(326,431)	(298,300)	(331,140)	(335,630)
NET EXPENDITURE		0	21,080	9,120	9,660

DEBTORS SERVICES

Cost Centre: 3807		2012/13	2013/14	2013/14	2014/15
Budget Officer: I Harrison		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		27,550	28,510	29,540	32,150
Transport Related		14	10	30	30
Supplies & Services		2,795	3,540	3,540	3,560
Support Services		30,648	27,440	28,570	27,690
Capital Accounting Charges		246	250	250	250
		61,253	59,750	61,930	63,680
INCOME					
Recharge to Services		(61,253)	(59,770)	(60,440)	(62,060)
NET EXPENDITURE		0	(20)	1,490	1,620

SUPPORT SERVICE COSTS

CUSTOMER SERVICES

Cost Centre: 3814		2012/13	2013/14	2013/14	2014/15
Budget Officer: I Harrison		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		432,783	512,630	470,710	547,920
Transport Related Expenses		316	360	420	420
Supplies & Services		41,516	63,550	58,740	60,850
Support Services		304,351	263,840	255,290	256,960
Capital Accounting Charges		47,413	17,320	19,530	18,580
		826,379	857,700	804,690	884,730
INCOME					
Customer & Client Receipts		(2,025)	(2,600)	(2,600)	(2,600)
Recharge to services		(824,354)	(805,550)	(734,170)	(810,760)
		(826,379)	(808,150)	(736,770)	(813,360)
NET EXPENDITURE		0	49,550	67,920	71,370

SYSTEMS THINKING

Cost Centre: 3815		2012/13	2013/14	2013/14	2014/15
Budget Officer: I Harrison		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		119,537	127,420	142,280	143,660
Transport Related		62	80	60	60
Supplies & Services		743	520	520	520
Support Services		22,376	11,900	13,550	12,440
		142,718	139,920	156,410	156,680
INCOME					
Recharge to Services		(142,718)	(140,020)	(149,320)	(149,790)
NET EXPENDITURE		0	(100)	7,090	6,890

ENVIRONMENT PORTFOLIO

Cost Centres		2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
		£	£	£	£
1100	Aldershot Regeneration	244,419	126,930	129,070	123,740
1207	Markets	(2,480)	(2,800)	(1,580)	(1,500)
1413	Economic Development	178,429	191,380	236,620	212,610
2102	Farnborough Town Centre Regeneration	295,532	0	21,900	5,190
2227	Land Drainage/Sewerage	17,111	19,830	19,840	24,850
2237/2537	Car Parks	(1,159,439)	(1,028,370)	(1,067,410)	(1,279,030)
2238/2538	Parking Management	(291,293)	(419,960)	(225,230)	(270,270)
2540	Other Highways	382,532	327,880	355,090	361,910
2541	Street Furniture	24,623	32,290	35,870	33,000
2542	Street Lighting	6,337	12,230	24,460	18,720
2543	Town Centre Management	63,669	63,550	83,600	62,250
2549	Maintenance Team	7,024	(3,580)	7,910	2,130
2550	Cemeteries	83,607	120,730	119,180	118,770
2551	Crematorium	(268,892)	(444,850)	(409,040)	(407,010)
2553	Domestic Refuse	1,670,998	1,850,740	1,768,370	1,809,500
2554	Recycling	556,044	670,470	594,320	589,280
2555	Public Conveniences	244,126	265,500	232,460	238,020
2556	Street Cleansing	880,407	1,009,490	967,810	976,520
2557	Abandoned Vehicles	24,555	25,000	25,180	26,550
2609	Planning Policy	449,700	388,170	610,770	407,160
2610	Conservation	142,649	137,710	134,350	143,070
		3,549,657	3,342,340	3,663,540	3,195,460
	NET UNDER / (OVER) RECOVERY OF SUPPORT SERV. & MANAGEMENT EXP.:				
Various	Departmental Management Expenses	0	3,050	110	(3,700)
2217	Environmental Health Support Services	0	10	290	280
ENVIRONMENT NET EXPENDITURE		3,549,657	3,345,400	3,663,940	3,192,040

ALDERSHOT REGENERATION

Cost Centre: 1100	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: A Lloyd				
	£	£	£	£
EXPENDITURE				
Employees	55,503	60,610	59,290	54,760
Transport Related	70	110	280	280
Supplies & Services	38,436	0	1,500	0
Support Services	76,435	66,210	64,140	64,840
Capital Accounting Charge	73,975	0	3,860	3,860
NET EXPENDITURE	244,419	126,930	129,070	123,740

MARKETS

Cost Centre: 1207	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: A Greaves				
	£	£	£	£
EXPENDITURE				
Employees	2,819	2,780	2,920	2,940
Premises Related	33,500	33,500	33,500	33,500
Transport Related	5	0	0	0
Support Services	7,196	6,920	8,000	8,060
	43,520	43,200	44,420	44,500
INCOME				
Customer and Client Receipts	(46,000)	(46,000)	(46,000)	(46,000)
NET EXPENDITURE	(2,480)	(2,800)	(1,580)	(1,500)

ECONOMIC DEVELOPMENT

Cost Centre: 1413	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: K Edwards				
	£	£	£	£
EXPENDITURE				
Employees	88,311	86,900	119,690	124,380
Transport Related	11	170	360	350
Supplies & Services	9,600	38,000	45,400	31,800
Enterprise First	52,011	45,500	46,200	41,200
Direct Grant	0	0	10,000	0
Support Services	28,496	20,810	14,970	14,880
NET EXPENDITURE	178,429	191,380	236,620	212,610

FARNBOROUGH TOWN CENTRE REGENERATION

Cost Centre: 2102		2012/13	2013/14	2013/14	2014/15
Budget Officer: D Quirk		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		0	0	9,170	4,830
Supplies & Services		6,625	0	12,000	0
Support Services		0	0	730	360
Capital Accounting Charge		438,907	0	0	0
		445,532	0	21,900	5,190
INCOME					
Revenue Expenditure Funded by Capital Under Statute		(150,000)	0	0	0
NET EXPENDITURE		295,532	0	21,900	5,190

LAND DRAINAGE / SEWERAGE

Cost Centre: 2227		2012/13	2013/14	2013/14	2014/15
Budget Officer: H Lolley		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		5,563	5,450	5,520	8,580
Premises Related		0	3,200	1,500	3,200
Supplies & Services		9,230	9,230	9,230	9,230
Support Services		2,319	1,950	3,590	3,840
		17,111	19,830	19,840	24,850
NET EXPENDITURE		17,111	19,830	19,840	24,850

CAR PARKS

Cost Centre: 2237/2537		2012/13	2013/14	2013/14	2014/15
Budget Officer: M Bamber/H Lolley		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		197,325	200,840	211,330	211,610
Premises related		290,366	320,340	363,980	317,810
Transport related		3,895	4,620	4,080	4,080
Supplies & Services		367,387	370,570	324,360	332,270
Payment to Contractor		100,263	103,520	101,700	102,470
Support Services		187,097	163,720	168,720	153,430
Capital Accounting Charge		497,248	544,040	364,640	247,180
		1,643,582	1,707,650	1,538,810	1,368,850
NON RECURRING ITEM					
Parking Service Review (Funded by Service Improvement Fund)		7,748	0	13,250	0
		1,651,330	1,707,650	1,552,060	1,368,850
INCOME					
Customer and Client Receipts		(2,763,496)	(2,692,810)	(2,575,570)	(2,603,980)
Other Grants & Contributions		(47,272)	(43,210)	(43,900)	(43,900)
		(2,810,768)	(2,736,020)	(2,619,470)	(2,647,880)
NET EXPENDITURE		(1,159,439)	(1,028,370)	(1,067,410)	(1,279,030)

PARKING MANAGEMENT

Cost Centre: 2238/2538		2012/13	2013/14	2013/14	2014/15
Budget Officer: M Bamber/H Lolley		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		319,031	336,710	343,000	347,930
Premises Related		1,723	6,500	6,000	6,000
Transport Related		5,448	5,920	6,650	6,650
Supplies & Services		77,971	83,290	74,510	76,460
Support Services		150,006	143,080	155,040	140,150
Capital Accounting Charge		535	540	540	540
		554,714	576,040	585,740	577,730
NON RECURRING ITEM					
Parking Service Review (Funded by Service Improvement Fund)		8,893	0	15,550	0
		563,607	576,040	601,290	577,730
INCOME					
Customer and Client Receipts		(854,900)	(996,000)	(826,520)	(848,000)
NET EXPENDITURE		(291,293)	(419,960)	(225,230)	(270,270)

OTHER HIGHWAYS

Cost Centre: 2540		2012/13	2013/14	2013/14	2014/15
Budget Officer: J Trusler		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		175,400	169,140	238,430	244,380
Premises Related		12,257	5,050	5,050	5,050
Transport related		2,119	1,420	1,670	1,670
Supplies & Services		51,502	38,280	37,420	36,740
Payment to Contractor		300,580	307,450	301,970	304,270
Support Services		125,121	101,140	111,780	111,030
Capital Accounting Charge		27,175	0	0	0
		694,153	622,480	696,320	703,140
NON RECURRING ITEMS					
Restructuring Costs (funded by Service Improvement Fund)		10,500	0		0
		704,653	622,480	696,320	703,140
INCOME					
HCC Agency Contribution to Salaries		(219,138)	(219,000)	(221,130)	(221,130)
Customer & Client Receipts		(95,219)	(75,600)	(120,100)	(120,100)
Revenue Expenditure Funded by Capital Under Statute		(7,764)	0	0	0
		(322,121)	(294,600)	(341,230)	(341,230)
NET EXPENDITURE		382,532	327,880	355,090	361,910

STREET FURNITURE

Cost Centre: 2541		2012/13	2013/14	2013/14	2014/15
Budget Officer: J Trusler		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Premises related		3,892	2,120	5,000	2,120
Supplies & Services		19,986	29,390	29,390	29,390
Support Services		745	780	1,480	1,490
NET EXPENDITURE		24,623	32,290	35,870	33,000

STREET LIGHTING

Cost Centre: 2542		2012/13	2013/14	2013/14	2014/15
Budget Officer: J Trusler		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Premises related		5,550	11,300	20,350	14,600
Supplies & Services		7	100	2,600	2,600
Support Services		781	830	1,510	1,520
NET EXPENDITURE		6,337	12,230	24,460	18,720

TOWN CENTRE MANAGEMENT

Cost Centre: 2543		2012/13	2013/14	2013/14	2014/15
Budget Officer: D Phillips		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		37,340	36,730	38,570	38,860
Transport Related		631	480	480	480
Supplies & Services		24,511	20,220	29,100	16,310
Support Services		9,440	6,120	6,580	6,600
		71,921	63,550	74,730	62,250
NON RECURRING ITEM					
Town Centre Management Improvements Linking Westgate		2,124	0	8,870	0
		74,045	63,550	83,600	62,250
INCOME					
Other Grants & Contributions		(10,376)	0	0	0
		(10,376)	0	0	0
NET EXPENDITURE		63,669	63,550	83,600	62,250

MAINTENANCE TEAM

Cost Centre: 2549		2012/13	2013/14	2013/14	2014/15
Budget Officer: J Trusler		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		62,525	60,810	102,810	66,030
Transport Related		13,208	14,500	15,000	14,520
Supplies & Services		36,602	16,260	37,960	27,400
Support Services		11,794	6,980	9,580	7,500
		124,128	98,550	165,350	115,450
INCOME					
Other Grants & Contributions		(117,105)	(102,130)	(157,440)	(113,320)
NET EXPENDITURE		7,024	(3,580)	7,910	2,130

CEMETERIES

Cost Centre: 2550		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Sharpe		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		13,039	13,120	13,810	14,280
Premises Related		11,038	16,890	13,140	15,470
Transport Related		81	50	50	50
Supplies & Services		19,312	17,450	17,430	17,440
Payment to Contractor		212,394	209,720	206,660	208,230
Support Services		29,188	24,810	24,510	24,020
Capital Accounting Charge		(2,777)	1,880	6,770	2,470
		282,275	283,920	282,370	281,960
INCOME					
Customer and Client Receipts		(198,668)	(163,190)	(163,190)	(163,190)
NET EXPENDITURE		83,607	120,730	119,180	118,770

CREMATORIUM

Cost Centre: 2551		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Sharpe		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		244,745	244,450	254,040	257,650
Premises Related		122,988	146,590	147,440	147,880
Transport Related		810	1,490	1,480	1,480
Supplies & Services		228,196	258,320	248,180	241,250
Payment to Contractor		120,510	123,550	121,750	122,680
Support Services		89,863	71,880	80,570	72,360
Capital Accounting Charge		156,334	28,940	30,290	27,980
		963,445	875,220	883,750	871,280
NON RECURRING ITEM					
Bereavement Services Review (funded by Service Improvement Fund)		17,066	0	0	0
		980,511	875,220	883,750	871,280
INCOME					
Customer and Client Receipts		(1,249,403)	(1,320,070)	(1,292,790)	(1,278,290)
NET EXPENDITURE		(268,892)	(444,850)	(409,040)	(407,010)

DOMESTIC REFUSE

Cost Centre: 2553		2012/13	2013/14	2013/14	2014/15
Budget Officer: J Duggin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		54,398	53,750	56,210	57,420
Transport Related		755	710	710	710
Supplies & Services		111,188	125,950	113,200	113,260
Payment to Contractor		1,288,985	1,324,480	1,309,100	1,325,300
Support Services		332,685	344,020	285,010	309,280
Capital Accounting Charge		18,478	141,080	143,790	143,180
		1,806,489	1,989,990	1,908,020	1,949,150
INCOME					
Customer and Client Receipts		(133,172)	(136,250)	(137,650)	(137,650)
Other Grants & Contributions		(2,320)	(3,000)	(2,000)	(2,000)
		(135,491)	(139,250)	(139,650)	(139,650)
NET EXPENDITURE		1,670,998	1,850,740	1,768,370	1,809,500

RECYCLING

Cost Centre: 2554		2012/13	2013/14	2013/14	2014/15
Budget Officer: J Duggin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		65,299	64,480	69,180	70,660
Transport Related		5,411	5,780	5,830	5,830
Supplies & Services		52,459	60,290	60,230	58,490
Payment to Contractor		771,863	795,280	783,890	793,450
Support Services		116,364	112,940	100,790	106,350
Capital Accounting Charge		70,639	121,820	125,520	105,620
		1,082,035	1,160,590	1,145,440	1,140,400
INCOME					
Customer and Client Receipts		(521,836)	(484,620)	(547,120)	(547,120)
Other Grants & Contributions		(4,156)	(5,500)	(4,000)	(4,000)
		(525,991)	(490,120)	(551,120)	(551,120)
NET EXPENDITURE		556,044	670,470	594,320	589,280

PUBLIC CONVENIENCES

Cost Centre: 2555	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: J Duggin				
	£	£	£	£
EXPENDITURE				
Employees	4,757	4,660	4,900	4,990
Premises Related	18,619	34,770	28,750	32,000
Transport Related	69	70	70	70
Supplies & Services	1,124	1,400	1,390	1,390
Payment to Contractor	163,999	167,840	165,390	166,650
Support Services	23,261	20,700	19,280	20,240
Capital Accounting Charge	32,296	36,060	12,680	12,680
NET EXPENDITURE	244,126	265,500	232,460	238,020

STREET CLEANSING

Cost Centre: 2556	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: J Duggin				
	£	£	£	£
EXPENDITURE				
Employees	27,580	27,980	26,700	27,640
Premises Related	7,420	10,000	10,000	10,000
Transport Related	368	600	550	550
Supplies & Services	11,185	22,300	16,200	20,800
Payment to Contractor	1,010,584	1,072,930	1,042,720	1,064,500
Support Services	19,907	16,630	16,990	17,550
Capital Accounting Charge	5,524	66,970	67,970	41,550
	1,082,567	1,217,410	1,181,130	1,182,590
INCOME				
Customer & Client Receipts	(608)	(500)	(9,300)	(500)
Other Grants & Contributions	(201,552)	(207,420)	(204,020)	(205,570)
	(202,160)	(207,920)	(213,320)	(206,070)
NET EXPENDITURE	880,407	1,009,490	967,810	976,520

ABANDONED VEHICLES

Cost Centre: 2557		2012/13	2013/14	2013/14	2014/15
Budget Officer: J Duggin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		7,714	7,500	7,880	7,990
Transport Related		83	80	80	80
Supplies & Services		390	1,900	1,900	1,900
Support Services		16,879	15,520	15,320	16,580
		25,065	25,000	25,180	26,550
INCOME					
Customer & Client Receipts		(510)	0	0	0
NET EXPENDITURE		24,555	25,000	25,180	26,550

PLANNING POLICY

Cost Centre: 2609		2012/13	2013/14	2013/14	2014/15
Budget Officer: K Holland		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		269,293	257,810	280,000	274,180
Transport Related		417	670	590	590
Local Plans & Publications		24,796	20,000	25,700	20,000
Public Relations/Consultancy		26,850	13,000	13,000	13,000
PDG Consultancy Fees		5,605	0	111,950	0
PDG LDF Examinations		0	0	65,510	0
Supplies & Services		2,982	3,320	3,320	3,320
Support Services		119,763	93,470	95,400	96,070
		449,705	388,270	595,470	407,160
NON RECURRING ITEM					
LDF Exams		0	0	15,300	0
		449,705	388,270	610,770	407,160
INCOME					
Customer and Client Receipts		(6)	(100)	0	0
NET EXPENDITURE		449,700	388,170	610,770	407,160

CONSERVATION

Cost Centre: 2610		2012/13	2013/14	2013/14	2014/15
Budget Officer: K Holland		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		123,754	127,170	125,970	133,170
Transport Related		817	950	800	800
Supplies & Services		6,808	12,450	12,450	12,450
Support Services		59,056	47,260	49,650	51,170
		190,435	187,830	188,870	197,590
INCOME					
Customer & Client Receipts		(47,786)	(50,120)	(54,520)	(54,520)
NET EXPENDITURE		142,649	137,710	134,350	143,070

DEPARTMENTAL MANAGEMENT EXPENSES

DEPARTMENTAL MANAGEMENT EXPENSES SUMMARY

Cost Centres	Services	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
		£	£	£	£
	NET EXPENDITURE				
2100	Director of Environmental Services	12,471	14,520	16,700	11,740
2203	Environmental Health Management	47,367	50,450	54,450	52,450
2613	Planning Policy Management	9,285	5,820	5,830	5,890
2614	Conservation Management	1,997	3,240	3,250	3,300
		71,119	74,030	80,230	73,380
	RECHARGE TO SERVICES				
	Allocated to Services	(71,119)	(70,980)	(80,120)	(77,080)
	Net Under/(Over) Recovery	0	3,050	110	(3,700)

DIRECTOR OF ENVIRONMENTAL SERVICES

Cost Centre: 2100	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: D Quirk	£	£	£	£
EXPENDITURE				
Employees	110	460	460	460
Supplies & Services	1,982	2,450	4,150	3,000
Support Services	10,380	11,610	12,090	8,280
	12,471	14,520	16,700	11,740
INCOME				
Recharge to Services	(12,471)	(11,510)	(16,610)	(15,460)
NET EXPENDITURE	0	3,010	90	(3,720)

ENVIRONMENTAL HEALTH MANAGEMENT

Cost Centre: 2203	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: Q Yasin	£	£	£	£
EXPENDITURE				
Employees	14,367	22,400	26,400	24,400
Supplies & Services	32,999	28,050	28,050	28,050
	47,367	50,450	54,450	52,450
INCOME				
Recharge to Services	(47,367)	(50,450)	(54,450)	(52,450)
NET EXPENDITURE	0	0	0	0

DEPARTMENTAL MANAGEMENT EXPENSES

PLANNING POLICY MANAGEMENT

Cost Centre: 2613 Budget Officer: K Holland		2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
		£	£	£	£
EXPENDITURE					
Employees		4,030	2,220	2,220	2,280
Supplies & Services		5,255	3,600	3,610	3,610
		9,285	5,820	5,830	5,890
INCOME					
Recharge to Services		(9,285)	(5,800)	(5,820)	(5,880)
		(9,285)	(5,800)	(5,820)	(5,880)
NET EXPENDITURE		0	20	10	10

CONSERVATION MANAGEMENT

Cost Centre: 2614 Budget Officer: K Holland		2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
		£	£	£	£
EXPENDITURE					
Employees		692	950	950	1,000
Supplies & Services		1,304	2,290	2,300	2,300
		1,997	3,240	3,250	3,300
INCOME					
Recharge to Services		(1,997)	(3,220)	(3,240)	(3,290)
NET EXPENDITURE		0	20	10	10

SUPPORT SERVICE COSTS

ENVIRONMENTAL HEALTH SUPPORT

Cost Centre: 2217 Budget Officer: Q Yasin		2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
		£	£	£	£
EXPENDITURE					
Employees		8,739	8,300	6,800	6,870
Transport Related		5	0	0	0
Support Services		1,001	500	310	280
		9,745	8,800	7,110	7,150
INCOME					
Recharge to services		(9,745)	(8,790)	(6,820)	(6,870)
NET EXPENDITURE		0	10	290	280

CONCESSIONS AND COMMUNITY PORTFOLIO

Cost Centres		2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
		£	£	£	£
1302	Electoral Register	132,166	127,070	133,710	147,520
1303	Local Elections	139,911	86,950	70,500	150,840
1321	Sustainability Initiatives	64,526	67,270	72,130	61,870
2513	Grants to Local & National Organisations	240,127	191,050	197,330	192,210
2534	Community Transport	56,159	57,180	56,140	57,740
2535	Grants to Major Voluntary Organisations	482,386	494,650	495,810	508,210
2536	Meals on Wheels	18,324	10,760	14,190	14,210
3803	Concessionary Fares	253	2,930	0	0
3806	Council Tax Benefits	82,717	192,940	138,630	206,700
3810	Housing Act Advances	20,702	18,020	11,260	12,180
Various	Rent Allowances	381,305	451,500	422,770	371,840
CONCESSION AND COMMUNITY NET EXPENDITURE		1,618,577	1,700,320	1,612,470	1,723,320

ELECTORAL REGISTER

Cost Centre: 1302		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		44,448	43,040	54,780	54,020
Transport Related		307	50	180	170
Supplies & Services		50,054	56,700	61,300	60,000
Support Services		34,834	25,960	32,130	31,780
Capital Accounting Charge		3,324	3,320	3,320	3,050
		132,966	129,070	151,710	149,020
NON RECURRING ITEM					
Transitional Costs for Individual Elector Registration		0	0	0	49,000
Central Government Grant re Transitional Costs for Individual Elector Registration		0	0	0	(49,000)
		132,966	129,070	151,710	149,020
INCOME					
Customer and Client Receipts		(1,542)	(2,000)	(1,500)	(1,500)
Government Grant		742	0	(16,500)	0
		(800)	(2,000)	(18,000)	(1,500)
NET EXPENDITURE		132,166	127,070	133,710	147,520

ELECTIONS

Cost Centre: 1303		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		60,980	39,500	42,440	66,090
Premises Related		5,250	0	0	6,800
Transport Related		1,072	90	140	1,230
Supplies & Services		46,572	15,100	12,810	52,520
Support Services		40,187	32,760	30,360	29,450
		154,061	87,450	85,750	156,090
INCOME					
Other Grants & Contributions		(14,150)	0	(15,000)	(5,000)
Customer & Client Receipts		0	(500)	(250)	(250)
		(14,150)	(500)	(15,250)	(5,250)
NET EXPENDITURE		139,911	86,950	70,500	150,840

SUSTAINABILITY INITIATIVES

Cost Centre: 1321		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		29,243	29,830	29,230	30,380
Transport Related		652	820	1,220	900
Supplies & Services		12,099	20,500	23,170	12,500
Support Services		22,532	16,120	18,510	18,090
		64,526	67,270	72,130	61,870
NET EXPENDITURE		64,526	67,270	72,130	61,870

GRANTS TO LOCAL & NATIONAL ORGANISATIONS

Cost Centre: 2513		2012/13	2013/14	2013/14	2014/15
Budget Officer: P Amies/I Harrison		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		5,293	5,180	5,480	5,640
Transport Related		4	50	50	50
Grants & Contributions		19,578	20,000	22,700	20,000
Discretionary Rate Relief		54,300	0	0	0
Farnborough Airport Community Environmental Fund		46,320	0	0	0
Have Your Say Grants		14,820	0	2,680	0
Other Grant		2,032	0	0	0
Service Charge		1,570	2,170	2,180	2,270
Community Matters Partnership		5,000	5,000	5,000	5,000
Grants for Apprentice Schemes		1,500	0	12,000	0
Rent Relief		146,250	149,860	149,860	149,860
Support Services		10,086	8,790	9,380	9,390
Capital Accounting Charge		0	0	0	0
		306,754	191,050	209,330	192,210
INCOME					
Farnborough Airport Community Environmental Fund		(47,627)	0	0	0
Other Grants and Contributions		(19,000)	0	(12,000)	0
		(66,627)	0	(12,000)	0
NET EXPENDITURE		240,127	191,050	197,330	192,210

COMMUNITY TRANSPORT

Cost Centre: 2534		2012/13	2013/14	2013/14	2014/15
Budget Officer: P Amies		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		2,884	2,840	2,980	3,010
Transport Related		2	10	10	10
Payment to Contractor		16,660	17,160	17,160	17,670
Dial A Ride		33,254	34,420	34,130	35,150
Support Services		3,358	2,750	1,860	1,900
NET EXPENDITURE		56,159	57,180	56,140	57,740

GRANTS TO MAJOR VOLUNTARY ORGANISATIONS

Cost Centre: 2535		2012/13	2013/14	2013/14	2014/15
Budget Officer: P Amies		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		7,892	7,680	8,000	8,060
Transport Related		11	20	20	20
Supplies & Services		42,232	38,670	38,670	38,670
Service Charge		15,040	20,810	20,930	21,800
Citizen Advice Bureau		241,230	247,130	247,130	253,210
Rushmoor Voluntary Service		67,830	69,860	69,860	71,960
F & C.W.M.H.T		104,030	107,150	107,150	110,360
Support Services		4,120	3,330	4,050	4,130
NET EXPENDITURE		482,386	494,650	495,810	508,210

MEALS ON WHEELS

Cost Centre: 2536		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Sharpe		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		4,472	4,500	4,500	4,500
Third Party Payment		83,772	92,590	7,850	7,850
Support Services		1,334	1,390	1,840	1,860
		89,578	98,480	14,190	14,210
INCOME					
Customer and Client Receipts		(54,263)	(58,360)	0	0
Other Grants & Contributions		(16,990)	(29,360)	0	0
		(71,254)	(87,720)	0	0
NET EXPENDITURE		18,324	10,760	14,190	14,210

CONCESSIONARY FARES

Cost Centre: 3803		2012/13	2013/14	2013/14	2014/15
Budget Officer: I Harrison		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Support Services		253	2,930	0	0
NET EXPENDITURE		253	2,930	0	0

COUNCIL TAX BENEFITS (COUNCIL TAX SUPPORT from 2013/14)

Cost Centre: 3806		2012/13	2013/14	2013/14	2014/15
Budget Officer: I Harrison		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		149,272	179,170	169,540	185,370
Transport Related		522	500	450	450
Council Tax Rebates		5,176,735	0	0	0
Support Services		141,166	120,300	105,460	107,700
Capital Accounting Charge		4,972	4,970	5,180	1,120
		5,472,667	304,940	280,630	294,640
NON RECURRING ITEM					
Council Tax Support Scheme Hardship Fund		0	50,000	20,000	0
		5,472,667	354,940	300,630	294,640
INCOME					
Government Grants		(5,389,950)	(162,000)	(162,000)	(87,940)
NET EXPENDITURE		82,717	192,940	138,630	206,700

HOUSING ACT ADVANCES

Cost Centre: 3810		2012/13	2013/14	2013/14	2014/15
Budget Officer: I Harrison		Actual	Estimate	Revised	Estimate
		£	£	Estimate	£
EXPENDITURE					
Supplies and Services		1,605	0	0	0
Support Services		19,284	18,520	11,760	12,180
		20,889	18,520	11,760	12,180
INCOME					
Interest Received		(187)	(500)	(500)	0
NET EXPENDITURE		20,702	18,020	11,260	12,180

RENT ALLOWANCES

Cost Centre: 3809/3811/3813		2012/13	2013/14	2013/14	2014/15
Budget Officer: I Harrison		Actual	Estimate	Revised	Estimate
		£	£	Estimate	£
EXPENDITURE					
Employees		528,156	560,350	569,220	548,200
Transport Related		3,272	3,770	2,750	2,750
Supplies & Services		107,051	81,020	116,190	74,630
Allowances Granted/Transfer Payments		35,621,551	35,010,000	36,629,580	36,961,960
Support Services		412,215	345,320	325,870	335,010
Capital Accounting Charge		16,761	21,580	16,980	8,250
		36,689,006	36,022,040	37,660,590	37,930,800
INCOME					
Discretionary Rent Allowances		(45,127)	(134,800)	(134,080)	(100,000)
Housing Benefit Subsidy		(35,448,730)	(34,679,100)	(36,301,570)	(36,667,460)
Housing Benefits Admin Subsidy		(494,975)	(456,640)	(466,040)	(491,500)
Overpayments Recovered		(317,357)	(300,000)	(300,000)	(300,000)
Government Grants		(1,459)	0	(36,130)	0
Other Income		(53)	0	0	0
		(36,307,701)	(35,570,540)	(37,237,820)	(37,558,960)
NET EXPENDITURE		381,305	451,500	422,770	371,840

HEALTH AND HOUSING PORTFOLIO

Cost Centres		2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
2101	Healthy Rushmoor	9,673	8,300	7,580	7,590
2401	Housing Strategy	190,937	170,520	171,070	172,520
2402	Housing Advice	698,719	590,360	786,770	750,000
2403	Houses in Multiple Occupation	144,296	140,610	134,380	147,340
2404	Improvement Grants - Revenue	370,056	432,820	567,710	439,150
2406	Grants to Registered Social Landlord's	54,400	200,000	200,000	200,000
		1,468,082	1,542,610	1,867,510	1,716,600
	NET UNDER / (OVER) RECOVERY OF SUPPORT SERV. & MANAGEMENT EXP.				
2405	Housing Support Service	0	20	660	650
HEALTH AND HOUSING NET EXPENDITURE		1,468,082	1,542,630	1,868,170	1,717,250

HEALTHY RUSHMOOR

Cost Centre: 2101	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: D Quirk	£	£	£	£
EXPENDITURE				
Employees	236	0	0	0
Transport Related	11	0	0	0
Transfer Payments	8,000	7,000	7,000	7,000
Support Services	1,426	1,300	580	590
NET EXPENDITURE	9,673	8,300	7,580	7,590

HOUSING STRATEGY

Cost Centre: 2401	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: Q Yasin	£	£	£	£
EXPENDITURE				
Employees	111,263	106,050	109,180	112,560
Transport Related	626	380	340	340
Supplies & Services	25,495	26,950	27,280	26,400
Support Services	53,553	37,140	34,270	33,220
NET EXPENDITURE	190,937	170,520	171,070	172,520

HOUSING ADVICE

Cost Centre: 2402	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: Q Yasin	£	£	£	£
EXPENDITURE				
Employees	271,745	266,780	339,740	377,880
Transport Related	963	790	660	650
Supplies & Services	243,421	178,990	292,390	228,950
Step by Step	26,000	26,800	26,800	26,800
Rent Deposits	28,888	19,200	32,500	22,500
Mortgage Rescue	1,606	0	2,880	0
Hants Welfare Assistance	0	0	19,000	0
Support Services	206,492	157,250	168,380	165,470
Capital Accounting Charges	2,098	550	550	550
	781,214	650,360	882,900	822,800
NON RECURRING ITEM				
Restructuring Costs (funded by Service Improvement Fund)	0	0	4,370	0
Housing Advice under occupancy pilot	0	0	5,500	0
	781,214	650,360	892,770	822,800
INCOME				
Customer Clients and Receipts	(82,496)	(60,000)	(96,000)	(72,800)
Other Grants & Contributions	0	0	(10,000)	0
	(82,496)	(60,000)	(106,000)	(72,800)
NET EXPENDITURE	698,719	590,360	786,770	750,000

HOUSES IN MULTIPLE OCCUPATION

Cost Centre: 2403	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: Q Yasin				
	£	£	£	£
EXPENDITURE				
Employees	103,970	102,830	107,890	110,780
Transport Related	1,329	1,170	1,160	1,160
Supplies & Services	16	900	500	500
Support Services	55,380	39,310	39,830	38,900
	160,695	144,210	149,380	151,340
INCOME				
Customer and Client Receipts	(16,399)	(3,600)	(15,000)	(4,000)
NET EXPENDITURE	144,296	140,610	134,380	147,340

IMPROVEMENT GRANTS

Cost Centre: 2404	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: Q Yasin				
	£	£	£	£
EXPENDITURE				
Employees	109,712	108,360	113,520	116,880
Transport Related	1,398	1,220	1,240	1,240
Supplies & Services	0	400	6,000	0
Support Services	66,414	48,840	46,670	45,750
Capital Accounting Charges	612,642	650,000	781,000	650,000
	790,164	808,820	948,430	813,870
VARIATION IN SERVICE				
Payment to Parity Trust for home loan scheme	0	0	0	6,000
	790,164	808,820	948,430	819,870
INCOME				
Government Grant	(420,108)	(376,000)	(380,720)	(380,720)
NET EXPENDITURE	370,056	432,820	567,710	439,150

GRANTS TO REGISTERED SOCIAL LANDLORDS

Cost Centre: 2406	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: Q Yasin				
	£	£	£	£
EXPENDITURE				
Capital Accounting Charges	54,400	200,000	200,000	200,000
NET EXPENDITURE	54,400	200,000	200,000	200,000

HOUSING SUPPORT SERVICE COSTS

Cost Centre: 2405		2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: Q Yasin					
		£	£	£	£
EXPENDITURE					
	Employees	13,200	13,100	13,740	13,890
	Transport Related	71	80	20	20
	Support Services	3,010	1,400	1,110	940
		16,281	14,580	14,870	14,850
INCOME					
	Recharge to Services	(16,281)	(14,560)	(14,210)	(14,200)
NET EXPENDITURE		0	20	660	650

SAFETY & REGULATION PORTFOLIO

Cost Centres		2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
		£	£	£	£
2204	Dog Warden	30,804	36,710	38,020	42,670
2206	Health & Safety	154,153	146,400	152,000	151,950
2207	Emergency Callout	59,245	59,030	60,930	59,700
2208	Food Safety	227,412	221,290	231,520	213,760
2211	Licensing General	220,506	215,090	201,750	209,900
2212	Pest Control	92,289	83,440	77,800	80,450
2213	Pollution & Environmental Control	337,198	329,600	314,600	323,560
2218	Hackney Carriages	67,838	64,020	83,970	84,860
2228	Community Patrol Team	259,575	231,520	232,760	241,150
2246	Integrated CCTV	342,342	336,550	296,800	292,670
2547	Community Safety	205,744	226,670	193,490	209,290
2601	Building Control - non fee earning	140,867	130,070	144,260	132,720
2604	Development Control	451,992	472,720	539,570	555,530
2608	Building Control - fee earning	52,422	22,400	12,990	20,730
		2,642,387	2,575,510	2,580,460	2,618,940
	NET UNDER / (OVER) RECOVERY OF SUPPORT SERV. & MANAGEMENT EXP.:				
2611/2612	Departmental Salaries/Management Expenses	0	20	(10)	(10)
2616	Support Services	0	(10)	60	60
SAFETY & REGULATION NET EXPENDITURE		2,642,387	2,575,520	2,580,510	2,618,990

DOG WARDEN

Cost Centre: 2204		2012/13	2013/14	2013/14	2014/15
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		0	0	3,470	6,360
Transport Related		2,217	4,730	3,670	3,670
Supplies & Services		11,695	16,030	14,030	15,030
Support Services		19,287	17,850	18,750	19,510
		33,199	38,610	39,920	44,570
INCOME					
Customer and Client Receipts		(2,394)	(1,900)	(1,900)	(1,900)
NET EXPENDITURE		30,804	36,710	38,020	42,670

HEALTH & SAFETY

Cost Centre: 2206		2012/13	2013/14	2013/14	2014/15
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		119,977	119,780	125,190	124,960
Transport Related		547	700	630	630
Supplies & Services		2,726	980	980	990
Support Services		33,928	24,940	25,200	25,370
		157,178	146,400	152,000	151,950
INCOME					
Customer & Client Receipts		(3,025)	0	0	0
NET EXPENDITURE		154,153	146,400	152,000	151,950

EMERGENCY CALLOUT

Cost Centre: 2207		2012/13	2013/14	2013/14	2014/15
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		27,982	28,480	28,450	26,280
Supplies & Services		120	1,700	1,700	1,700
Support Services		31,142	28,850	30,780	31,720
NET EXPENDITURE		59,245	59,030	60,930	59,700

FOOD SAFETY

Cost Centre: 2208		2012/13	2013/14	2013/14	2014/15
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		190,919	184,500	191,720	187,110
Transport Related		1,429	1,520	1,360	1,360
Supplies & Services		2,181	3,740	3,740	3,750
Support Services		50,085	36,080	38,650	37,780
		244,614	225,840	235,470	230,000
INCOME					
Customer and Client Receipts		(5,442)	(4,550)	(3,950)	(4,000)
Other Grants & Contributions		(11,760)	0	0	(12,240)
		(17,202)	(4,550)	(3,950)	(16,240)
NET EXPENDITURE		227,412	221,290	231,520	213,760

LICENSING GENERAL

Cost Centre: 2211		2012/13	2013/14	2013/14	2014/15
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		151,446	151,000	147,100	148,660
Transport Related		514	750	620	620
Supplies & Services		7,798	2,490	2,100	2,490
Support Services		171,894	149,550	144,830	148,630
		331,652	303,790	294,650	300,400
INCOME					
Customer and Client Receipts		(111,145)	(88,700)	(92,900)	(90,500)
NET EXPENDITURE		220,506	215,090	201,750	209,900

PEST CONTROL

Cost Centre: 2212		2012/13	2013/14	2013/14	2014/15
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		15,893	15,320	13,160	16,270
Transport Related		(24)	4,220	10	10
Supplies & Services		0	250	200	200
Third Party Payment		37,859	27,810	27,810	25,000
Support Services		38,560	35,840	36,620	38,970
		92,289	83,440	77,800	80,450
NET EXPENDITURE		92,289	83,440	77,800	80,450

POLLUTION & ENVIRONMENTAL CONTROL

Cost Centre: 2213		2012/13	2013/14	2013/14	2014/15
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		280,306	276,490	269,950	273,690
Premises Related		219	400	400	400
Transport Related		2,980	3,410	3,420	3,420
Supplies & Services		6,167	25,110	15,910	20,910
Support Services		72,410	52,290	51,420	50,940
		362,082	357,700	341,100	349,360
INCOME					
Customer and Client Receipts		(9,285)	(12,500)	(10,900)	(10,200)
Other Grants and Contributions		(15,600)	(15,600)	(15,600)	(15,600)
		(24,885)	(28,100)	(26,500)	(25,800)
NET EXPENDITURE		337,198	329,600	314,600	323,560

HACKNEY CARRIAGES

Cost Centre: 2218		2012/13	2013/14	2013/14	2014/15
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		100,510	98,890	115,240	115,930
Premises Related		1,882	1,820	1,020	1,020
Transport Related		290	160	220	220
Supplies & Services		9,022	9,200	11,300	10,350
Support Services		38,476	31,010	27,870	28,040
		150,180	141,080	155,650	155,560
INCOME					
Customer and Client Receipts		(82,342)	(77,060)	(71,680)	(70,700)
NET EXPENDITURE		67,838	64,020	83,970	84,860

COMMUNITY PATROL TEAM

	Cost Centre: 2228	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
	Budget Officer: Q Yasin				
		£	£	£	£
	EXPENDITURE				
	Employees	136,333	139,680	143,970	150,670
	Transport Related	14,811	12,960	17,980	17,980
	Supplies & Services	6,204	8,190	5,900	6,120
	Support Services	102,527	71,890	65,310	66,780
		259,875	232,720	233,160	241,550
	INCOME				
	Customer and Client Receipts	(300)	(1,200)	(400)	(400)
	NET EXPENDITURE	259,575	231,520	232,760	241,150

INTEGRATED CCTV

	Cost Centre: 2246	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
	Budget Officer: Q Yasin				
		£	£	£	£
	EXPENDITURE				
	Employees	156,172	161,090	121,010	122,490
	Premises Related	0	0	3,900	4,260
	Transport Related	165	260	10	10
	Supplies & Services	(5,329)	69,130	67,320	69,420
	Support Services	93,319	59,240	64,800	65,050
	Capital Accounting Charges	101,793	46,830	51,910	44,690
		346,119	336,550	308,950	305,920
	INCOME				
	Other Grants and Contributions	(3,778)	0	(12,150)	(13,250)
	NET EXPENDITURE	342,342	336,550	296,800	292,670

COMMUNITY SAFETY

	Cost Centre: 2547	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
	Budget Officer: C Ryan				
		£	£	£	£
	EXPENDITURE				
	Employees	136,402	165,740	138,220	139,850
	Premises Related	3,318	4,000	4,000	7,500
	Transport Related	3,578	1,550	1,450	1,480
	Supplies & Services	23,744	14,000	19,660	14,010
	Support Services	53,621	41,380	40,810	42,100
	Capital Accounting Charges	0	0	120	120
		220,663	226,670	204,260	205,060
	NON RECURRING ITEM				
	Domestic Violence Co-ordinator	0	0	0	15,000
		220,663	226,670	204,260	220,060
	INCOME				
	Other Grants and Contributions	(14,919)	0	(10,770)	(10,770)
	NET EXPENDITURE	205,744	226,670	193,490	209,290

BUILDING CONTROL - NON FEE EARNING

Cost Centre: 2601		2012/13	2013/14	2013/14	2014/15
Budget Officer: K Holland		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		97,177	94,690	94,460	97,980
Transport Related		614	730	600	600
Supplies & Services		0	1,000	1,000	1,000
Support Services		43,826	34,650	33,700	34,140
		141,617	131,070	129,760	133,720
NON RECURRING ITEMS					
Restructuring Costs (funded by Service Improvement Fund)		0	0	15,500	0
		141,617	131,070	145,260	133,720
INCOME					
Customer and Client Receipts		(750)	(1,000)	(1,000)	(1,000)
NET EXPENDITURE		140,867	130,070	144,260	132,720

DEVELOPMENT MANAGEMENT

Cost Centre: 2604		2012/13	2013/14	2013/14	2014/15
Budget Officer: K Holland		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		608,520	598,790	623,870	654,870
Transport Related		1,834	2,630	2,440	2,440
Supplies & Services		32,744	16,770	29,710	22,270
Support Services		420,514	327,200	326,030	318,740
Capital Accounting Charges		15,673	11,210	11,400	11,090
		1,079,284	956,600	993,450	1,009,410
NON RECURRING ITEM					
Planning Document Management System (funded by Service improvement Fund)		3,327	0	0	0
		1,082,611	956,600	993,450	1,009,410
INCOME					
Customer and Client Receipts		(557,813)	(411,000)	(381,000)	(381,000)
Other Grants & Contributions		(72,806)	(72,880)	(72,880)	(72,880)
		(630,619)	(483,880)	(453,880)	(453,880)
NET EXPENDITURE		451,992	472,720	539,570	555,530

BUILDING CONTROL - FEE EARNING

Cost Centre: 2608		2012/13	2013/14	2013/14	2014/15
Budget Officer: K Holland		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		162,923	157,650	152,670	159,770
Transport Related		1,625	1,840	1,690	1,560
Supplies & Services		9,107	11,380	11,010	10,720
Support Services		77,126	61,530	57,620	58,680
		250,780	232,400	222,990	230,730
INCOME					
Customer and Client Receipts		(198,358)	(210,000)	(210,000)	(210,000)
NET EXPENDITURE		52,422	22,400	12,990	20,730

DEPARTMENTAL MANAGEMENT EXPENSES

DEPARTMENTAL MANAGEMENT EXPENSES SUMMARY

Cost Centres	Services	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
		£	£	£	£
2611 2612	EXPENDITURE				
	Development Control Management	9,571	10,870	10,860	11,170
	Building Control Management	6,589	10,170	10,770	9,920
		16,161	21,040	21,630	21,090
	INCOME				
Allocated to Services	(16,161)	(21,020)	(21,640)	(21,100)	
	Net Under/(Over) Recovery	0	20	(10)	(10)

DEVELOPMENT CONTROL MANAGEMENT

Cost Centre: 2611	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: K Holland				
	£	£	£	£
EXPENDITURE				
Employees	2,012	2,320	2,320	2,380
Supplies & Services	7,559	8,550	8,540	8,790
	9,571	10,870	10,860	11,170
INCOME				
Recharge to Services	(9,571)	(10,850)	(10,870)	(11,180)
	0	20	(10)	(10)
NET EXPENDITURE				

BUILDING CONTROL MANAGEMENT

Cost Centre: 2612	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: K Holland				
	£	£	£	£
EXPENDITURE				
Employees	1,737	2,620	2,620	2,720
Supplies & Services	4,852	7,550	8,150	7,200
	6,589	10,170	10,770	9,920
INCOME				
Recharge to Services	(6,589)	(10,170)	(10,770)	(9,920)
	0	0	0	0
NET EXPENDITURE				

SUPPORT SERVICES COSTS

BUILDING CONTROL SUPPORT

Cost Centre: 2616		2012/13	2013/14	2013/14	2014/15
Budget Officer: K Holland		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		1,164	1,120	1,180	1,200
Transport Related Expenses		3	0	0	0
Support Services		155	80	70	70
		1,322	1,200	1,250	1,270
INCOME					
Recharge to services		(1,322)	(1,210)	(1,190)	(1,210)
NET EXPENDITURE		0	(10)	60	60

LEISURE & YOUTH PORTFOLIO

Cost Centres		2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
		£	£	£	£
2502	Allotments	18,958	20,010	30,340	31,130
2503	Alpine Snow Sports, Aldershot	(21,811)	(1,530)	97,790	97,510
2508	Community Leisure	984,626	401,330	596,690	471,890
2514	Gymnastics Academy	70,001	49,630	49,350	49,390
2517	Parks & Recreation Grounds	1,053,442	861,130	745,610	734,760
2518	Princes Hall	639,496	464,470	498,740	512,390
2523	Tourism	89,128	89,410	91,990	93,320
2525	Blackwater Valley Project	21,478	21,760	21,950	22,520
2529	Rushmoor in Bloom	21,625	20,740	21,120	21,840
2531	Town Twinning	35,836	33,660	35,700	36,840
2533	Special Events	48,525	38,220	40,580	45,370
2552	Grounds Maintenance Contracts	679,639	689,250	662,360	667,710
2558	Aldershot Indoor Pools	533,247	405,320	391,780	402,400
2559	Aldershot Lido	258,462	177,260	186,370	171,110
2560	Farnborough Leisure Centre	838,627	841,900	868,450	835,260
2561	Southwood Golf Course	66,520	74,780	79,640	81,280
Various	Community Schools	37,866	30,660	30,050	31,070
Various	Public Halls & Community Centres	149,617	202,510	205,400	162,190
		5,525,283	4,420,510	4,653,910	4,467,980
	NET UNDER / (OVER) RECOVERY OF SUPPORT SERV. & MANAGEMENT EXP.:				
2510	Leisure Management Expenses	0	0	0	0
2522	Leisure Support Service	0	10	1,900	1,870
LEISURE AND YOUTH NET EXPENDITURE		5,525,283	4,420,520	4,655,810	4,469,850

ALLOTMENTS

Cost Centre: 2502	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: A Ford				
	£	£	£	£
EXPENDITURE				
Employees	6,930	7,450	17,680	18,220
Premises Related	8,305	10,620	9,260	9,310
Transport Related	470	530	650	650
Support Services	11,367	10,170	11,510	11,710
	27,073	28,770	39,100	39,890
INCOME				
Customer and Client Receipts	(8,115)	(8,760)	(8,760)	(8,760)
NET EXPENDITURE	18,958	20,010	30,340	31,130

ALPINE SNOW SPORTS, ALDERSHOT

Cost Centre: 2503	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: A Sharpe				
	£	£	£	£
EXPENDITURE				
Employees	5,195	5,170	5,590	5,710
Premises Related	0	0	1,000	1,000
Transport Related	12	20	20	20
Support Services	20,276	17,960	14,450	14,050
Capital Accounting Charges	0	0	102,370	102,370
	25,483	23,150	123,430	123,150
INCOME				
Other Grants and Contributions	(31,976)	(9,680)	(10,640)	(10,640)
Customer and Client Receipts	(15,319)	(15,000)	(15,000)	(15,000)
	(47,295)	(24,680)	(25,640)	(25,640)
NET EXPENDITURE	(21,811)	(1,530)	97,790	97,510

COMMUNITY LEISURE

Cost Centre: 2508	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: P Amies				
	£	£	£	£
EXPENDITURE				
Employees	321,639	310,360	368,260	375,970
Premises Related	2,100	0	0	0
Transport Related	2,982	4,130	4,570	4,570
Supplies & Services	417,611	25,440	242,320	20,400
Transfer Payments	24,075	23,230	23,230	23,230
Support Services	112,512	82,040	84,510	82,910
Capital Accounting Charges	279,765	0	0	0
	1,160,684	445,200	722,890	507,080
NON RECURRING ITEM				
Replacement of community information notice boards	0	0	0	5,000
	1,160,684	445,200	722,890	512,080
INCOME				
Customer and Client Receipts	(6,906)	(5,200)	(8,200)	(5,200)
Other Grants & Contributions	(124,152)	(38,670)	(118,000)	(34,990)
Revenue Expenditure Funded by Capital Under Statute	(45,000)	0	0	0
	(176,058)	(43,870)	(126,200)	(40,190)
NET EXPENDITURE	984,626	401,330	596,690	471,890

GYMNASTICS ACADEMY

Cost Centre: 2514	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: P Amies				
	£	£	£	£
EXPENDITURE				
Support Services	1,801	1,650	2,220	2,260
Capital Accounting Charges	83,000	62,780	61,930	61,930
	84,801	64,430	64,150	64,190
INCOME				
Customer and Client Receipts	(14,800)	(14,800)	(14,800)	(14,800)
NET EXPENDITURE	70,001	49,630	49,350	49,390

PARKS & RECREATION GROUNDS

Cost Centre: 2517	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: A Ford				
	£	£	£	£
EXPENDITURE				
Employees	108,565	106,120	124,350	121,580
Premises Related	159,107	156,110	167,870	161,700
Transport Related	595	820	800	800
Supplies & Services	189,316	202,270	215,330	213,610
Payment to Contractor	0	0	0	12,000
Support Services	202,316	170,660	176,700	177,380
Capital Accounting Charges	667,589	385,640	231,990	210,770
	1,327,490	1,021,620	917,040	897,840
NON RECURRING ITEMS				
Restructuring Costs (funded by Service improvement Fund)	0	0	9,130	0
	1,327,490	1,021,620	926,170	897,840
INCOME				
Other Grants & Contributions	(112,373)	(3,330)	(20,940)	(3,560)
Customer and Client Receipts	(157,675)	(157,160)	(159,620)	(159,520)
Revenue Expenditure Funded by Capital Under Statute	(4,000)	0	0	0
	(274,048)	(160,490)	(180,560)	(163,080)
NET EXPENDITURE	1,053,442	861,130	745,610	734,760

PRINCES HALL

Cost Centre: 2518	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: D Phillips				
	£	£	£	£
EXPENDITURE				
Employees	404,834	416,760	436,750	446,190
Premises Related	117,418	144,910	152,430	151,060
Transport Related	503	940	940	940
Supplies & Services	437,482	477,050	477,550	477,380
Support Services	119,218	107,360	126,250	132,000
Capital Accounting Charges	319,051	73,050	60,420	60,420
	1,398,506	1,220,070	1,254,340	1,267,990
INCOME				
Customer and Client Receipts	(759,010)	(755,600)	(755,600)	(755,600)
TOTAL NET EXPENDITURE	639,496	464,470	498,740	512,390

TOURISM

Cost Centre: 2523	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: P Amies				
	£	£	£	£
EXPENDITURE				
Employees	4,755	4,680	4,920	4,970
Transport Related	25	30	30	30
A'shot Military Museum Joint Mgmt Agreement	19,450	19,450	19,450	19,450
Basingstoke Canal Management Committee	40,200	41,410	41,410	42,650
Defence of the Realm Project	0	450	0	0
Joint Funding - Museum Curator	15,550	15,550	15,550	15,550
Support Services	9,149	7,840	10,630	10,670
NET EXPENDITURE	89,128	89,410	91,990	93,320

BLACKWATER VALLEY PROJECT

Cost Centre: 2525	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: A Ford				
	£	£	£	£
EXPENDITURE				
Employees	2,884	2,840	2,980	3,010
Transport Related	17	20	20	20
Contribution to Service	17,500	18,030	17,500	18,030
Support Services	1,077	870	1,450	1,460
NET EXPENDITURE	21,478	21,760	21,950	22,520

RUSHMOOR IN BLOOM

Cost Centre: 2529	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: S Jones				
	£	£	£	£
EXPENDITURE				
Employees	18,653	19,430	19,260	19,680
Premises	3,983	4,210	4,090	4,330
Transport Related	194	130	170	170
Supplies & Services	6,758	5,500	5,500	5,500
Support Services	12,279	9,680	10,190	10,490
	41,866	38,950	39,210	40,170
INCOME				
Other Grants and Contributions	(20,240)	(18,210)	(18,090)	(18,330)
NET EXPENDITURE	21,625	20,740	21,120	21,840

TOWN TWINNING

Cost Centre: 2531	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: P Amies				
	£	£	£	£
EXPENDITURE				
Employees	25,048	25,400	26,830	27,770
Transport Related	889	800	800	800
Support Services	9,899	7,460	8,070	8,270
NET EXPENDITURE	35,836	33,660	35,700	36,840

SPECIAL EVENTS

Cost Centre: 2533		2012/13	2013/14	2013/14	2014/15
Budget Officer: P Amies		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		27,811	29,240	30,310	30,690
Transport Related		128	250	150	150
Fireworks		43,098	39,320	39,320	39,320
Victoria Day		4,337	0	0	5,000
Junior Citizen Scheme		5,678	5,500	6,300	5,500
Support Services		11,004	8,210	8,800	9,010
		92,056	82,520	84,880	89,670
INCOME					
Customer and Client Receipts		(43,530)	(44,300)	(44,300)	(44,300)
NET EXPENDITURE		48,525	38,220	40,580	45,370

GROUNDS MAINTENANCE CONTRACTS

Cost Centre: 2552		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Ford		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		19,462	20,990	4,730	4,900
Premises Related		44,009	45,520	44,980	45,320
Transport Related		281	140	10	10
Supplies & Services		559	2,350	2,350	2,350
Payment to Contractor		616,710	628,640	619,630	624,340
Support Services		14,963	8,820	8,470	8,740
		695,986	706,460	680,170	685,660
INCOME					
Other Grants & Contributions		(16,347)	(17,210)	(17,810)	(17,950)
NET EXPENDITURE		679,639	689,250	662,360	667,710

ALDERSHOT INDOOR POOL

Cost Centre: 2558		2012/13	2013/14	2013/14	2014/15
Budget Officer: A Sharpe		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		9,092	9,090	9,630	9,900
Premises Related		18,885	18,940	18,940	18,940
Transport Related		18	20	20	20
Supplies & Services		26,134	26,800	28,770	29,680
Payment to Contractor		258,003	266,790	263,030	271,710
Discretionary Rate Relief		13,579	0	0	0
Support Services		20,704	17,970	15,770	16,530
Capital Accounting Charges		186,833	65,710	55,620	55,620
NET EXPENDITURE		533,247	405,320	391,780	402,400

ALDERSHOT LIDO

Cost Centre: 2559	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: A Sharpe				
	£	£	£	£
EXPENDITURE				
Employees	6,927	6,910	7,340	7,520
Premises Related	9,224	9,250	9,250	9,250
Transport Related	16	20	20	20
Supplies & Services	13,632	14,040	12,150	12,460
Payment to Contractor	117,044	121,090	119,410	123,340
Discretionary Rate Relief	6,688	0	0	0
Support Services	13,019	11,170	9,680	10,000
Capital Accounting Charges	91,913	14,780	8,520	8,520
	258,462	177,260	166,370	171,110
NON RECURRING ITEM				
Service Transformation & Service Review (funded by Service Improvement Fund)	0	0	20,000	0
NET EXPENDITURE	258,462	177,260	186,370	171,110

FARNBOROUGH LEISURE CENTRE

Cost Centre: 2560	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: A Sharpe				
	£	£	£	£
EXPENDITURE				
Employees	22,333	22,180	23,310	23,800
Premises Related	36,660	33,950	33,950	33,950
Transport Related	44	40	40	40
Supplies & Services	83,302	89,720	93,200	92,230
Payment to Contractor	128,139	167,980	169,390	133,050
Discretionary Rate Relief	40,648	0	0	0
Support Services	30,020	25,710	23,190	23,820
Capital Accounting Charges	502,317	502,320	528,370	528,370
	843,462	841,900	871,450	835,260
INCOME				
Other Grants & Contributions	(2,110)	0	(3,000)	0
Customer & Client Receipts	(2,725)	0	0	0
	(4,835)	0	(3,000)	0
NET EXPENDITURE	838,627	841,900	868,450	835,260

SOUTHWOOD GOLF COURSE

Cost Centre: 2561	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
Budget Officer: A Sharpe				
	£	£	£	£
EXPENDITURE				
Employees	11,899	11,830	12,400	12,720
Premises Related	37,561	38,930	38,410	39,510
Transport Related	20	40	40	40
Supplies & Services	2,234	2,260	2,240	2,250
Support Services	19,049	14,230	13,330	13,540
Capital Accounting Charges	(3,054)	8,680	14,410	14,410
	67,710	75,970	80,830	82,470
INCOME				
Other Grants & Contributions	(1,190)	(1,190)	(1,190)	(1,190)
NET EXPENDITURE	66,520	74,780	79,640	81,280

COMMUNITY SCHOOLS

	Cost Centre: 2527/28	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
	Budget Officer: P Amies				
		£	£	£	£
	EXPENDITURE				
	Employees	6,433	6,280	6,650	6,730
	Transport Related	114	30	30	30
	Supplies & Services	11,080	6,080	6,080	6,080
	Support Services	20,240	18,270	17,290	18,230
	NET EXPENDITURE	37,866	30,660	30,050	31,070

PUBLIC HALLS & COMMUNITY CENTRES

	Cost Centre: 2505/6/7/11/15/16/26/48	2012/13 Actual	2013/14 Estimate	2013/14 Revised Estimate	2014/15 Estimate
	Budget Officer: P Amies/D Phillips/A Sharpe/L Webber				
		£	£	£	£
	EXPENDITURE				
	Employees	38,279	40,240	42,810	43,610
	Transport Related	50	110	110	110
	Premises Related	81,959	78,820	92,170	78,190
	Supplies & Services	18,460	21,700	9,600	6,490
	Grants & Contributions	28,510	28,510	28,510	28,510
	Support Services	80,451	67,310	66,830	68,890
	Capital Accounting Charges	11,076	33,670	34,870	34,870
		258,785	270,360	274,900	260,670
	NON RECURRING ITEM				
	Jubilee Social Club - Review use of/make good site	0	30,000	28,350	0
		258,785	300,360	303,250	260,670
	INCOME				
	Customer and Client Receipts	(109,167)	(97,850)	(97,850)	(98,480)
	NET EXPENDITURE	149,617	202,510	205,400	162,190

DEPARTMENTAL MANAGEMENT EXPENSES

LEISURE MANAGEMENT

Cost Centre: 2510		2012/13	2013/14	2013/14	2014/15
Budget Officer: P Amies		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		9,736	7,700	7,700	7,700
Transport Related Expenses		127	0	0	0
Supplies & Services		32,102	27,920	28,920	27,920
		41,965	35,620	36,620	35,620
INCOME					
Recharge to Services		(41,965)	(35,620)	(36,620)	(35,620)
NET EXPENDITURE		0	0	0	0

SUPPORT SERVICES COSTS

LEISURE SUPPORT SERVICE

Cost Centre: 2522		2012/13	2013/14	2013/14	2014/15
Budget Officer: P Amies		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		26,583	26,190	28,020	28,540
Transport Related Expenses		992	670	670	670
Support Services		3,890	1,730	1,460	1,360
		31,465	28,590	30,150	30,570
INCOME					
Recharge to service		(31,465)	(28,580)	(28,250)	(28,700)
NET EXPENDITURE		0	10	1,900	1,870

CAPITAL PROGRAMME SUMMARY 2013/2014 TO 2017/2018

	Original Estimate 2013/14	Anticipated Payments				
		Revised Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17	Estimate 2017/18
CAPITAL EXPENDITURE ON PORTFOLIOS	£'000	£'000	£'000	£'000	£'000	£'000
Corporate Services	763	911	347	285	215	210
Leisure & Youth	790	1,550	683	198	50	50
Environment	1,783	2,327	2,003	3,220	220	220
Safety & Regulation	0	155	0	0	0	0
Sub total (excluding Housing)	3,336	4,943	3,033	3,703	485	480
Health & Housing	920	973	1,304	970	970	970
TOTAL	4,256	5,916	4,337	4,673	1,455	1,450
CAPITAL EXPENDITURE RESOURCES						
Grants & Contributions from Other Bodies (see Grants & Conts Summary page)	81	721	870	2,268	18	18
Section 106 Developers Contributions (see s106 Summary page)	546	823	411	18	0	0
Grants & Contributions – Improvement Grants	376	381	381	381	381	381
TOTAL FINANCING FROM SPECIFIC GRANT SOURCES	1,003	1,925	1,662	2,667	399	399
TOTAL TO BE FINANCED FROM CORE FUND SOURCES	3,253	3,991	2,675	2,006	1,056	1,051
Revenue Contribution to Capital – General	600	450	500	550	600	650
Revenue Contribution to Capital – Civil Parking Enforcement	0	0	265	100	100	100
Capital Receipts – General Fund Schemes	2,109	2,949	987	767	(233)	(288)
Revenue Contribution to Capital – Improvement Grants	200	200	200	200	200	200
Capital Receipts – Housing Schemes	344	392	723	389	389	389
TOTAL TO BE FINANCED FROM CORE FUND SOURCES	3,253	3,991	2,675	2,006	1,056	1,051
CAPITAL RECEIPTS USAGE						
Capital Receipts – Balance at 1st April	21,477	22,480	19,139	17,429	16,273	16,117
Capital Receipts – Usage during the year	2,453	3,341	1,710	1,156	156	101
Capital Receipts – Balance at 31st March	19,024	19,139	17,429	16,273	16,117	16,016

GRANTS & CONTRIBUTIONS SUMMARY 2013/2014 TO 2017/2018

Project Number	PROJECT	Original Estimate 2013/14	Anticipated Receipts					
			Revised Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17	Estimate 2017/18	
1 of 2								
	General Fund – Grants & Contributions							
5329	- Council Offices Accommodation & Upgrade Changes (Hampshire Police)	15						
6584	- Rectory Road – Playground Refurbishment (Landfill Tax)	40	50					
6586	- Farnborough Leisure Centre – Replace Bowls Green Carpet & Underlay (Bowls Club)	6						
6517	application of County Council Grant of £315K received in 12/13 for Connaught Floodlit		219					
6518	- Wheeled Bins (Developers/ Householders)	20						
	- Connaught Campus 3G Pitch (Sport England)			50				
	- Manor Park – Playground Refurbishment			20				
	- Manor Park – Lake Improvements							
6531	- Manor Park – Skate Park (Landfill Tax)		59					
6531	- Manor Park – Skate Park (Sport England)		80					
6569	- Manor Park – Tennis Court Refurbishment		19					
6538	- Municipal Gardens – Adizone (Landfill Tax)		5					
6538	- Municipal Gardens – Adizone (Sport England)		37					
	- Municipal Gardens – Playground Refurbishment			50				
6564	- Prospect Community Centre – Improvements (Landfill Tax)		18					
6532	- Public Art – Bandstand (Sita Trust)							
6530	- Pyestock Safer Neighbourhood & Youth Facility (County Councillor)		3					
6530	- Pyestock Safer Neighbourhood & Youth Facility (Sentinel Housing)		5					
6530	- Pyestock Safer Neighbourhood & Youth Facility (TAG Environmental Fund)		8					
6563	- Samuel Cody Specialist Sports College – 3rd Generation Floodlit Pitch (Football Foundation)		9					
6563	- Samuel Cody Specialist Sports College – 3rd Generation Floodlit Pitch (Samuel Cody School)		9					
6520	- Cove Brook Cycleway (HCC)		15					
6520	- Cove Brook Cycleway (Veolia Environmental Trust)		17					
6520	- Cove Brook Cycleway (Sustrans)		24					
6507	- CCTV – Shared Replacement Programme (Hart D.C)		74					
6542	- Farnborough Gate Bowls Club – Pavilion Extension		50					
6542	- Farnborough Gate Bowls Club – Pavilion Extension		20					
	Wheellie Bin Contributions			0	18	18	18	18

GRANTS & CONTRIBUTIONS SUMMARY 2013/2014 TO 2017/2018

2 of 2 Project Number	PROJECT	Original Estimate 2013/14 £'000	Anticipated Receipts					Estimate 2017/18 £'000
			Revised Estimate 2013/14 £'000	Estimate 2014/15 £'000	Estimate 2015/16 £'000	Estimate 2016/17 £'000	Estimate 2017/18 £'000	
	<u>Activation Aldershot Projects</u> - Project 1 – Integration between AUE and Town Centre (GE Fund) - Project 2 – Town Centre Improvements (GE Fund)				1,500			
5402	Total General Fund Grants & Contributions	81	721	870	2,268	18	18	
	<u>Housing Schemes – Government Grants</u> Improvement Grants – Disabled Facilities Grants (CLG)	376	381	381	381	381	381	381
	TOTAL GRANTS & CONTRIBUTIONS	457	1,102	1,251	2,649	399	399	399

SECTION 106 DEVELOPERS CONTRIBUTIONS SUMMARY 2013/2014 TO 2017/2018

Project Number	PROJECT	Original Estimate 2013/14 £'000	Anticipated Receipts					
			Revised Estimate 2013/14 £'000	Estimate 2014/15 £'000	Estimate 2015/16 £'000	Estimate 2016/17 £'000	Estimate 2017/18 £'000	
	General Fund Schemes							
6517	- Connaught Campus - 3rd Generation Floodlit Pitch	240	140					
6506	- Aldershot Park - Car Park Improvements	0	100					
	- Manor Park - Playground Refurbishment			110				
	- Municipal Gardens - Playground Refurbishment			110				
6560	- King George V Pavilion - External Redecoration & Repairs	11	11					
6526	- Cove Green - Cricket Pitch Refurbishment	10	2		8			
6538	Adizone Ball Court (s)							
6539	- Cove Green - Park Improvements	30	30					
6569	- Manor Park - Tennis Court Refurbishment	25	36					
6580	- Municipal Gardens - Renovation of Retaining Wall	20	10		10			
6582	Contribution to Farnborough Air Sciences Trust		3					
6584	- Rectory Road - Playground Refurbishment	110	103					
6563	- Samuel Cody Specialist Sports College - 3rd Generation Floodlit Pitch	100	100					
6523	- Aldershot Cricket Club - New Cricket Squares		32					
6542	- Farnborough Gate Bowls Club - Pavilion Extension		4					
6556	- Farnborough Tennis Club - Pavilion Extension & Fencing		1		39			
6559	- Manor Park - Memorial Refurbishment		54					
6595	- Parks & Open Spaces - Southwood Woodlands		54					
	Pinewood Park - creation of Parking Areas					18		
6532	- Public Art - Bandstand		1					
6520	- Cove Brook Cycleway							
6554	- Mayfield Regeneration		56					
6401	Grants To Support Social Housing		86		134			
	TOTAL SECTION 106 DEVELOPERS CONTRIBUTIONS	546	823	411	18	0	0	0

CORPORATE SERVICES PORTFOLIO CAPITAL PROGRAMME 2013/2014 TO 2017/2018

1 of 1 Project Number	Project	Payments to 31.3.2013 £'000	Original Budget 2013/14 £'000	Revised Estimate 2013/14 £'000	Anticipated Payments				
					Estimate 2014/15 £'000	Estimate 2015/16 £'000	Estimate 2016/17 £'000	Estimate 2017/18 £'000	
	COMPUTER SYSTEMS								
7305	IT Equipment Replacement Programme (s)		35	43	35	45	25	20	
7310	Channel Shift		35	35					
7500	ICT Strategy & Customer First Projects (s)		200	274	200	200	150	150	
	COUNCIL OFFICES								
5329	Accommodation & Upgrade Changes (s)	1,570	320	363	55				
5315	Replacement of Obsolete Air Conditioning Plant		98	98					
	COUNCIL PROPERTIES								
5204	35-39 High Street – Sound Insulation Works (s)	25		8					
5311	Consultancy Fees For Enabling Works On Major Projects (s)	7		6					
5313	Energy Efficiency Schemes	59	40	40	40	40	40	40	
5316	Devereux House & Bevan Lodge – External Redecoration		25	30					
5317	35-39 High Street – External Redecoration		10	14					
	Belle Vue Enterprise Centre –External redecorations				17	0			
	TOTAL	1,661	763	911	347	285	215	210	

Note: (s) denotes projects which include slippage from 2012/2013 in the 2013/2014 Revised Budget

LEISURE & YOUTH PORTFOLIO CAPITAL PROGRAMME 2013/2014 TO 2017/2018

1 of 3 Project Number	Project	Payments to 31.3.2013 £'000	Original Estimate 2013/14 £'000	Revised Estimate 2013/14 £'000	Anticipated Payments			
					Estimate 2014/15 £'000	Estimate 2015/16 £'000	Estimate 2016/17 £'000	Estimate 2017/18 £'000
6523	ALDERSHOT CRICKET CLUB New Cricket Squares (s)	28		32				
6506	ALDERSHOT PARK Car Park Improvements			100				
6514	ALPINE SNOWSPORTS Bailey Bridge Structure (s) Replacement Toilets & Viewing Area Building	19		8	67			
6582	CODY STATUE Contribution to Farnborough Air Sciences Trust	14		17				
6517	CONNAUGHT CAMPUS Grant – 3rd Generation Floodlit Pitch (s) (net of Sport England Grant to CC)	7	240	359				
6526	COVE GREEN Cricket Pitch Refurbishment		10	2		8		
6539	Park Improvements		30	30				
6542	FARNBOROUGH GATE BOWLS CLUB Pavilion Extension (s)	117		52				
6556	FARNBOROUGH TENNIS CLUB Grant – Site Extension & Fencing (s)			1		39		
6560	KING GEORGE V PAVILION External Redecoration & Repairs		11	11				

LEISURE & YOUTH PORTFOLIO CAPITAL PROGRAMME 2013/2014 TO 2017/2018

2 of 3 Project Number	Project	Payments to 31.3.2013 £'000	Original Estimate 2013/14 £'000	Revised Estimate 2013/14 £'000	Anticipated Payments				
					Estimate 2014/15 £'000	Estimate 2015/16 £'000	Estimate 2016/17 £'000	Estimate 2017/18 £'000	
	MANOR PARK								
6531	Skate Park (s)	36		139					
6559	Memorial Refurbishment (s)			54					
6569	Tennis Court Refurbishment		25	55					
	Playground Refurbishment				160				
	Lake Improvements				20				
	MUNICIPAL GARDENS								
6538	Adizone Ball Court (s)	71		4					
6580	Renovation of Retaining Wall		20	10					
	Playground Refurbishment				160				
	PARKS & OPEN SPACES								
6504	Houseman Road Footbridge Improvements (s)	2		18					
6595	Southwood Woodlands (s)	1,123		54					
	Pinewood Park – creation of Parking Areas						18		
	PRINCES HALL								
6513	Electrical Rewiring (s)	44		4					
6519	New Paving (s)			18					
6525	Air Handling/ Environmental Control (s)	11		3					
6583	Removal of Redundant Box Office & Improve Entrance Area		18	18					
	Replacement Windows				40				
	External Cladding						130		
	Replacement Flooring						15		
	Replacement Stage extension						12		
	Wi-fi installation						12		
6564	PROSPECT COMMUNITY CENTRE Improvements			19					

LEISURE & YOUTH PORTFOLIO CAPITAL PROGRAMME 2013/2014 TO 2017/2018

3 of 3 Project Number	Project	Payments to 31.3.2013 £'000	Original Estimate 2013/14 £'000	Revised Estimate 2013/14 £'000	Anticipated Payments				
					Estimate 2014/15 £'000	Estimate 2015/16 £'000	Estimate 2016/17 £'000	Estimate 2017/18 £'000	
6532	PUBLIC ART Bandstand (s)	37		1					
6530	PYESTOCK COMMUNITY FACILITY Safer Neighbourhood & Youth Facility			32					
6553	QUEENS ROAD Weightlifting Pavilion Improvements			25					
6584	RECTORY ROAD Playground Refurbishment		150	153					
6563	SAMUEL-CODY SPECIALIST SPORTS COLLEGE Grant – 3rd Generation Floodlit Pitch		100	118					
6242	ALDRSHOT POOLS COMPLEX Lido – Concrete Works & Structural Pool Repairs		15	15	15				
6543	AIP – Electrical Testing & Rewiring		10	10	10	10	10	10	10
6551	AIP – Replacement Fans, Pumps & Valves		15	15	15	15	15	15	15
6541	FARNBOROUGH LEISURE CENTRE Electrical Testing & Rewiring		10	10	10	10	10	10	10
6545	Replacement Fans, Pumps & Valves Lighting & chimney protection system		15	15	15	15	15	15	15
6586	Part coating of roof Replace Bowls Green Carpet & Underlay		19	25					
6588	Replace Swimming Pool Ceiling Tiles		85	85					
6589	Replace Roof Covering & Insulation		17	17					
6599	Replace Soffit Boards			21					
	TOTAL	1,509	790	1,550	683	198	50	50	50

Note: (s) denotes projects which include slippage from 2012/2013 in the 2013/2014 Revised Budget

ENVIRONMENT PORTFOLIO CAPITAL PROGRAMME 2013/2014 TO 2017/2018

1 of 2 Project Number	Project	Payments to 31.3.2013 £'000	Original Budget 2013/14 £'000	Revised Estimate 2013/14 £'000	Anticipated Payments			
					Estimate 2014/15 £'000	Estimate 2015/16 £'000	Estimate 2016/17 £'000	Estimate 2017/18 £'000
	ALDERSHOT TOWN CENTRE PROJECTS							
	<u>Activation Aldershot Projects</u>							
	Project 1 – Integration between AUE and Town Centre (100% funded by GE Fund)					1,500		
5402	Project 2 – Town Centre Improvements (part funded by GE Fund)		80	50	1,530	1,500		
	FARNBOROUGH TOWN CENTRE PROJECTS							
5207	Kingsmead Construction Works (£)		686	1,247				
6100	Queensmead Refurbishment	437	790	628	24			
	CAR PARKS							
6594	Pinehurst Car Park – Rising Bollards (£)			16				
	Provision for Enhancement (excluding Payment & Management Systems)				265	100	100	100
	CEMETERIES							
	Redan Road Boundary Fencing						16	
	Path Improvements						10	10
	CREMATORIUM							
6590	Re-line Cremators 1 and 2		71	71				
6591	Woodland Memorial		18	18				
	New Doorway to Hall of Remembrance							13

ENVIRONMENT PORTFOLIO CAPITAL PROGRAMME 2013/2014 TO 2017/2018

2 of 2 Project Number	Project	Payments to 31.3.2013 £'000	Original Budget 2013/14 £'000	Revised Estimate 2013/14 £'000	Anticipated Payments				
					Estimate 2014/15 £'000	Estimate 2015/16 £'000	Estimate 2016/17 £'000	Estimate 2017/18 £'000	
	CYCLEWAY LINKS								
6520	Cove Brook Cycleway (s)	174		56					
6577	Hazel Avenue to Arrow Road (s)			23					
	DENMARK SQUARE								
6592	Disabled Bays - Drainage & Dropped Kerbs		15	15					
	ENERGY SCHEME								
	Farnborough Gate Pavilion Photovoltaic extension				10				
	THE GROVE DEPOT								
6593	New Roof to Offices & Repairs to Sheds		13	16					
	MAYFIELD REGENERATION								
6554	Environmental Improvements (s)	9		56					
	PARKING SCHEMES								
6550	Residents Parking Schemes (s)			11					
	PUBLIC CONVENIENCES								
	Cove Green Public Conveniences - refurbishment				25				
	REFUSE/ RECYCLING								
6232	Bottle Bank Replacement		10	10			10	10	10
6518	Wheeled Bins		85	85			85	85	85
	STREET CLEANSING								
6515	Litter/Cigarette Bins (s)		15	25			15	15	15
	TOTAL	620	1,783	2,327	2,003	3,220	220	220	220

Note: (s) denotes projects which include slippage from 2012/2013 in the 2013/2014 Revised Budget

SAFETY & REGULATION PORTFOLIO CAPITAL PROGRAMME 2013/2014 TO 2017/2018

1 of 1 Project Number	Project	Payments to 31.3.2013 £'000	Original Budget 2013/14 £'000	Revised Estimate 2013/14 £'000	Anticipated Payments				
					Estimate 2014/15 £'000	Estimate 2015/16 £'000	Estimate 2016/17 £'000	Estimate 2017/18 £'000	
6507	C.C.T.V Shared Replacement Programme (s)	61		155					
	TOTAL	61	0	155	0	0	0	0	0

Note: (s) denotes projects which include slippage from 2012/2013 in the 2013/2014 Revised Budget

HEALTH & HOUSING PORTFOLIO CAPITAL PROGRAMME 2013/2014 TO 2017/2018

1 of 1 Project Number	Project	Payments to 31.3.2013 £'000	Original Estimate 2013/14 £'000	Revised Estimate 2013/14 £'000	Anticipated Payments				
					Estimate 2014/15 £'000	Estimate 2015/16 £'000	Estimate 2016/17 £'000	Estimate 2017/18 £'000	
	IMPROVEMENT GRANTS								
6400 50013	Disabled Facilities Grants (Mandatory) (s)		650	781	650	650	650	650	650
6400 50022	Housing Renewal Grants (Discretionary) (s)		50	86	50	50	50	50	50
6400 50050	Home Loan Scheme (Discretionary)		20	20	20	20	20	20	20
	SOCIAL HOUSING GRANT								
6401	Grants To Support Social Housing		200	86	584	250	250	250	250
	TOTAL	0	920	973	1,304	970	970	970	970

Note: (s) denotes projects which include slippage from 2012/2013 in the 2013/2014 Revised Budget

Council Offices,
Farnborough Road,
Farnborough,
Hants, GU14 7JU

www.rushmoor.gov.uk
01252 398 399
customerservices@rushmoor.gov.uk

 @rushmoorcouncil
 Rushmoor Borough Council
Printed: April 2014