

# **Budget Book 2013/14**

**RUSHMOOR**  
BOROUGH COUNCIL

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# RUSHMOOR BOROUGH COUNCIL

## 1. INTRODUCTION

This book contains a full set of budgets covering every area of the Council's activities, and is a financial statement of the policies and objectives of the Council for the forthcoming year. The revenue budgets and capital programme are divided into portfolios reflecting the political management structure of the authority.

One of the aims of the book is to give readers a clearer picture of the scope of services provided by Rushmoor Borough Council and their estimated cost. The main elements of the Council's budget are described below together with the impact of financial policies on the Council Tax payers of the Borough.

## 2. 2013/14 - REVENUE BUDGET

### 2.1. Analysis of changes in Income and Expenditure Levels

There have been considerable changes to local government funding in 2013/14, due to the introduction of the Business Rates Retention Scheme and the replacement of Council Tax benefits with a Council Tax Support Scheme. In addition, some grants have been 'rolled-in' to the funding baselines for the Business Rates Retention Scheme and Revenue Support Grant which means that they are no longer visible as individual grants on the General Fund Revenue Summary. This includes a new grant to support the localised Council Tax Support Scheme.

The Council Tax Support scheme itself, now forms part of the calculation of the Council Tax Base. The effect is to reduce the council tax base, and hence the amount of the local precept.

The Council Tax increase was set at 0% as the Council has chosen to freeze its Council Tax and take advantage of a grant from Government to cover the equivalent of a 1% tax rise. The Council Tax level therefore remains at £184.07 for a band D property.

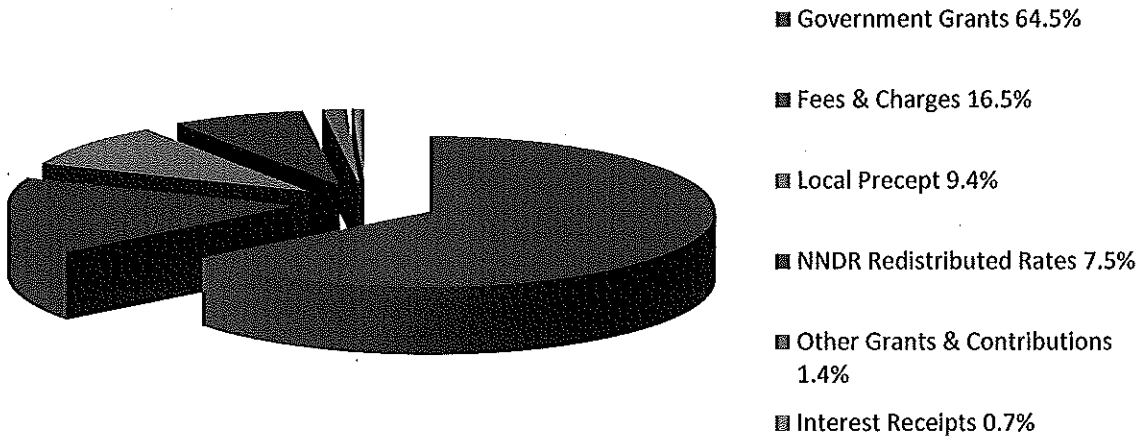
Other changes include a reduction in interest receipts due to the continued low level of interest rates and an incremental increase in New Homes Bonus as this is now the third year of the scheme. Each year's bonus is payable for the following 6 years, so the total will continue to rise at least up to year 6 of the scheme.

A breakdown of the changes in income and expenditure levels can be seen in the General Fund Revenue Summary on page 6.

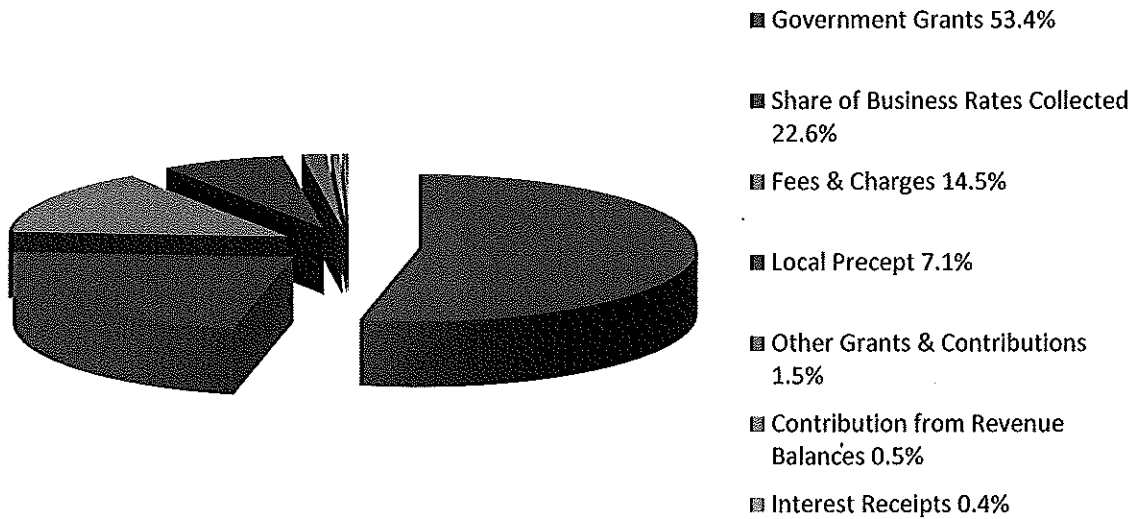
The charts on page 3 illustrate how the Council funded its expenditure in 2012/13 and how it expects to meet its expenditure in 2013/14.

## Sources of income used to meet the Council's Gross Expenditure

**2012/13**



**2013/14**



## 2.2 Medium Term Financial Strategy

The Medium Term Financial Strategy was endorsed by Cabinet in December 2012. It contains the following key points:

- ☐ Maintenance of the General Fund balance over the medium term within a range of £1m - £2m
- ☐ Preparation of financial plans to cover a four-year period
- ☐ Ensuring proposals for significant projects and changes are set out in an appropriate business case to assess the impact on the Council
- ☐ No presumption that non ring-fenced grants will be spent on the purposes for which they are nominally provided (appropriate business cases to be provided for spending against such grants)
- ☐ Regular review of the Council's fees and charges
- ☐ Timely budget and performance monitoring arrangements (through budget monitoring and quarterly performance monitoring reports)
- ☐ Improving governance and project management
- ☐ Achievement of sustainability in the Council's work and spending through an 8-point plan:
  - i. Reduce work – by looking at priorities and reviewing what we do
  - ii. Do things smarter – by looking at how we do things to reduce costs
  - iii. Increasing income/invest to save
  - iv. Reducing our core capital programme
  - v. Reviewing our approach to financing and our Medium Term Financial Strategy
  - vi. Reviewing our management structure and costs
  - vii. Rethinking our approach to/re negotiating our contracts
  - viii. Considering the opportunity to increase Council Tax
- ☐ The Council will seek to diversify its investments, in particular by examining opportunities for investment (including property) to mitigate the loss of income from treasury management, due to prevailing low interest rates, and seek to further spread risk
- ☐ Maintaining and replenishing funds which will be used to mitigate the substantial risks identified above and over the medium term
- ☐ Maintain reserves to support the provision of major projects, invest-to-save schemes or service reviews in order to support the work of the 8-point plan as referred to above
- ☐ Annual review of the Council's Treasury Management Strategy
- ☐ Review of the Council's Asset Management Plan
- ☐ Develop a Capital Strategy that supports the Asset Management Plan and delivery of the Council's priorities
- ☐ Maintain a base level of revenue contribution to capital of at least £500,000 with the aim of gradually restoring contributions to £1,000,000 over the long term

In view of the constraints imposed on the Council's expenditure in recent years, it has become increasingly important to plan ahead using the Medium Term Financial Strategy. By adhering to this strategy, the Council has successfully maintained its strong financial position, and will be able to continue to do so in the future. As part of this planning process, in the medium term it is anticipated that the Council will need to achieve savings totalling around £2.5m using the processes mentioned above.

Key projects within this strategy are:

- ☐ The Co-location project, which brings services from the County Council and Police Authority into the Council's offices and raises rental income for Rushmoor
- ☐ Channel Shift, which looks at the most efficient ways of communicating with residents, offering different channels for paying for, and inter-acting with services and thereby reducing costs
- ☐ Using Systems Thinking principles to deliver services efficiently
- ☐ Exploring investment opportunities

Projects contributing to the future sustainability of the Council will be supported by setting aside sufficient reserves to ensure that they can be fully resourced and moved forward in a timely manner. The Council will also maintain sufficient reserves to mitigate against the increased level of risk the Council is facing. These risks include the introduction of the business rates retention scheme and localized Council Tax Support Scheme, the continued fragility of the national and international economies, demographic changes and Welfare Reform.

## **2.3 Economic Backdrop**

The economic situation is closely monitored in the lead up to the budget cycle in order to assess the relevant indices to be used in making budget projections. The outcome of this process led to the recommendations and use of the following indices in the 2013/14 budgets.

General Inflation    between 2% & 3%

Pay Inflation        1.0%

RPI inflation 2.6%

The general inflation factor has only been applied where there is a contractual commitment to its provision, with minimal allowance for inflation elsewhere. Since setting its budgets, inflation levels have increased somewhat, and the effects of this will be taken into account through the Council's budget monitoring processes.

## **2.4 2013/2014 General Fund Revenue Budget Summary**

The Borough Council's revenue budget is detailed on a service and activity basis in the body of the budget book but can be summarised as shown on the next page:

GENERAL FUND REVENUE BUDGET SUMMARY				
	Actual 2011/12 £000	Original Estimate 2012/13 £000	Revised Estimate 2012/13 £000	Forecast 2013/14 £000
<b>Net Cost of Services by Portfolio</b>				
1 Corporate Services	973	1,230	1,084	959
2 Environment	2,973	3,130	3,503	3,345
3 Concessions and Community	2,026	1,746	1,642	1,700
4 Health and Housing	1,912	1,915	1,637	1,543
5 Safety and Regulation	2,713	2,770	2,534	2,575
6 Leisure and Youth	3,440	4,193	4,452	4,421
7 <b>PORTFOLIO NET EXPENDITURE</b>	14,037	14,984	14,852	14,543
8 Capital Accounting Charges - Reversed	(3,034)	(3,134)	(3,198)	(2,996)
9 IAS 19 / Pension costs reversed	544	537	549	568
10 <b>NET EXPENDITURE AFTER ADJUSTMENTS</b>	11,547	12,387	12,203	12,115
<b>Provisions for Budget Restructuring:</b>				
11 Reductions in Service Costs/Income Generation	-	(1,100)	-	(500)
12 Vacancy Monitoring	-	(150)	-	(150)
13 <b>Corporate Income and Expenditure</b>	(935)	(450)	(3,160)	(324)
14 <b>Contributions to/(from) Reserve Accounts</b>	1,394	758	2,271	916
15 <b>Central Government Funding</b>	(6,012)	(5,847)	(5,860)	(6,374)
16 <b>NET TOTAL EXPENDITURE</b>	5,994	5,598	5,454	5,683
17 Contribution to/(from) balances	(164)	262	406	(382)
18 <b>COUNCIL TAX REQUIREMENT</b>	5,830	5,860	5,860	5,301
<b>REVENUE BALANCES</b>				
19 1 April	1,750	1,417	1,586	1,992
20 General Fund Transfer	(164)	262	406	(382)
21 31 March	1,586	1,679	1,992	1,610
<b>13 Corporate Income and Expenditure</b>				
Investment Income	-	-	(2,600)	-
Interest Receivable	(878)	(430)	(530)	(280)
Collection Fund Surplus	(37)	(40)	(40)	(54)
Other Corporate Income & Expenditure	(20)	20	10	10
<b>Total</b>	(935)	(450)	(3,160)	(324)
<b>14 Contributions to/(from) Reserve Accounts</b>				
Revenue Contributions to Capital Programme	500	500	500	600
Revenue Contributions to Improvement Grants	200	200	200	200
Transfers to CPE Surplus Account	-	55	-	328
Contributions to/(from) s106 funds re Amenity Areas	78	3	(26)	(26)
Grants transferred to Earmarked Reserve	571	-	-	-
Contributions from grants received in prior years	(269)	-	(367)	(86)
Contributions (from) Service Improvement Fund	(186)	-	(144)	-
Transfer to/(from) NNDR Revaluations Reserve	-	-	(326)	-
Transfer to/(from) Insurance Reserve	250	-	-	-
Use of CPE Surplus Account	-	-	-	(100)
Release of VAT Partial Exemption Reserve	-	-	(166)	-
Transfer to Service Improvement Fund	250	-	1,000	-
Transfer to Stability and Resilience Reserve	-	-	1,600	-
<b>Total</b>	1,394	758	2,271	916
<b>15 Central Government Funding</b>				
New Burdens Grant	(17)	-	(13)	(17)
Homelessness Prevention Grant	(99)	(99)	(99)	-
New Homes Bonus	(359)	(706)	(706)	(1,019)
New Homes Bonus Adjustment Grant	-	-	-	(18)
Council Tax Freeze Grant 2011/12 (4 yrs @ 2.5%)	(146)	(146)	(146)	-
Council Tax Freeze Grant 2012/13 (1yr @ 2.5%)	-	(147)	(147)	-
Council Tax Freeze Grant 2013/14 (2 yrs @ 1%)	-	-	-	(59)
Redistributed Rates - old method	(4,118)	(4,656)	(4,656)	-
Revenue Support Grant	(1,273)	(93)	(93)	(3,126)
RBC share of rates collected	-	-	-	(16,799)
Tariff payable	-	-	-	14,609
Levy payable	-	-	-	55
<b>Total</b>	(6,012)	(5,847)	(5,860)	(6,374)

## 2.5 Explanation of Budget Summary

### Lines

- 1 – 6 These lines show the net budget for each Council portfolio. They represent an estimate of the cost of providing the service less any income due to that service in terms of fees and charges or specific grants received from the Government or other bodies.
- 7 Total net expenditure on portfolios.
- 8-9 These lines reverse the accounting entries contained within portfolio net expenditure that relate to capital accounting charges and accounting for pensions and other post-employment benefits.
- 10 Net expenditure after adjustments.
- 11–12 These figures show the level of savings required during the year in order to achieve a balanced budget and an appropriate level of revenue balances at the year-end.
- 13 This line represents income and expenditure that cannot be attributed to a specific portfolio but relates to the Council as a whole, such as investment income.
- 14 The figure identified here represents appropriations and provisions again relating to the Council as a whole, such as use of grants to support the provision of services, or to set aside funds for invest-to-save schemes or the improvement of services, or to provide against known risks to the financial position.
- 15 This line represents all central government funding not attributed to a specific portfolio but used to support the provision of services as a whole. This includes the New Homes Bonus, Council Tax Freeze grants and funding from Business Rates.
- 16 This is the total net expenditure (sum of lines 10 to 15).
- 17 This is the contribution to or from the Council's revenue reserves to aid in funding net total expenditure whilst maintaining a high level of service provision.
- 18 After taking account of the contributions to or from revenue reserves, the Council Tax Requirement represents the total amount left to be met by local taxpayers in the form of Council Tax.
- 19-21 Shows the Council's Revenue Balances after taking account of contributions to or from the General Fund.

## 2.6 Budget Outcome

In spite of the difficult economic situation, the uncertainties about government funding and the pressures on services, the Council has been able to prepare a sound and balanced budget whilst maintaining services to residents. The budget will also provide a platform for Rushmoor to address future challenges.

The budget adheres to all of the main elements within the previously approved budget strategy. In particular, this includes the principle of maintaining the Council's revenue balances within a range of £1m - £2m and increasing the level of revenue contributions to the capital programme.

In order to achieve this, the budget proposals will require the implementation of budget savings of £0.5m. in 2013/14, together with further savings over the medium term. This will require reductions in the Council's service expenditure, and increases in income generation, using the processes mentioned in 2.2 above.

As part of this process, reserves will be set aside to support the implementation of key projects which will be monitored closely throughout 2013/14 and subsequent years.



Reasonable reserves will also be set aside to mitigate against the substantial increased risk the Council is facing.

Within the capital programme, the budget also provides for new or improved facilities such as:

- ☐ Community facilities/pavilions
- ☐ Parks and other leisure and recreation facilities
- ☐ Town Centre regeneration projects
- ☐ CCTV upgrade

## 2.7 Revenue Funds

In addition to the General Fund Balances shown in paragraph 2.4, the Council also has other specific revenue reserves as follows:-

Reserve	Purpose	Estimated Balance 1 <sup>st</sup> April 2013 £'000
Service Improvement Fund	To assist in meeting the one-off costs of implementing savings and efficiencies.	1,377
Stability & Resilience Reserve	Represents amounts set-aside to mitigate against the effects of volatility in the Council's financial position	1,600
Insurance Reserve	Represents amounts set-aside for known risks around insurance claims and the insolvent run-off of Municipal Mutual Insurance	250
Section 106 Developers Funds	Monies received from developers for the maintenance and upkeep of amenity areas and Suitable Alternative Natural Greenspace (SANGs)	849
DCLG Grant	To support programmes to integrate the wider community	538
Grants and Contributions	Balance of grants and contributions held to support specific revenue projects	312

## 2.8 Council Tax in 2013/14

The table below shows the Council Tax payable on properties within the various bands. It comprises a charge from Rushmoor Borough Council together with charges from Hampshire County Council, the Police and Crime Commissioner for Hampshire and the Hampshire Fire Authority. The Council Tax base (the number of Band D equivalent properties) is 28,799.18

Valuation Band	Factor	Rushmoor Borough Council £	Hampshire County Council £	Hampshire Police & Crime £	Hampshire Fire Authority £	Total £
A	6/9	122.71	691.92	100.83	40.92	956.38
B	7/9	143.17	807.24	117.64	47.74	1,115.79
C	8/9	163.62	922.56	134.44	54.56	1,275.18
D	1	184.07	1,037.88	151.25	61.38	1,434.58
E	11/9	224.97	1,268.52	184.86	75.02	1,753.37
F	13/9	265.88	1,499.16	218.47	88.66	2,072.17
G	15/9	306.78	1,729.80	252.08	102.30	2,390.96
H	18/9	368.14	2,075.76	302.50	122.76	2,869.16

Rushmoor's own Band D Council Tax has increased by 0.0%, remaining at £184.07. The overall increase in the bill is 0.35% (taking account of Hampshire County Council, the Police and Crime Commissioner for Hampshire and the Hampshire Fire Authority).

## 2.9 National Non-Domestic Rates in 2013/14 (Business Rates)

Under the Business Rates retention arrangements introduced from 1 April 2013, local authorities keep a proportion of the business rates paid locally. It is estimated that in 2013/14, the Council will collect £42m in Business Rates, which will be shared between central government, Rushmoor Borough Council and Hampshire County Council (including Fire Authority) in the following proportions 50:40:10. Rushmoor's 40% share will then be subject to a Tariff payment to central government, which will reduce the amount retained by us to around £2.2m. A levy payment will also be imposed on any growth in business rates, which will further reduce the amount expected to be retained by Rushmoor in 2013/14 to around £2.1m.

The National Non-Domestic Rate (NNDR) multiplier has been set by central government at 47.1p with a smaller multiplier of 46.2p for occupied properties with a rateable value of less than 18,000.

The amount each ratepayer has to pay depends on the rateable value of the property. All rateable values were re-assessed during 2008 and 2009. The revised rateable values came into effect on the 1<sup>st</sup> April 2010. There are transitional arrangements to cushion the impact of any changes made from previous rateable values.

The amount of rates payable can also be reduced for a number of other reasons. These include empty property relief; various property exemptions; unoccupied newly built property relief; partly occupied relief; small business relief; Charity and Community Amateur Sports Club relief, hardship relief and relief for organisations not established or run for profit. Full details are available from the Business Rates team on 01252 398331

Property Analysis as at 1<sup>st</sup> March 2013:

CATEGORY	NUMBER	% OF TOTAL	RATEABLE VALUE	
			AMOUNT (£)	%
COMMERCIAL	1,918	77.9	81,231,825	76.6
EDUCATIONAL AND CULTURAL	60	2.4	4,213,500	4.0
INDUSTRIAL	319	13.0	10,666,070	10.1
LEISURE	61	2.5	1,727,675	1.6
PUBLIC UTILITIES ETC.	99	4.0	4,989,650	4.7
MILITARY/ CROWN	3	0.1	2,961,750	2.8
OTHER	2	0.1	271,250	0.2
<b>TOTAL</b>	<b>2,462</b>	<b>100.0</b>	<b>106,061,720</b>	<b>100.0</b>

### 3. SUMMARY OF TOTAL OPERATIONS

Given below is a summary of total operations by the Council for 2013/14: -

	<b>General Fund £000</b>
Gross Expenditure (including the £14m tariff payable on the Rushmoor's share of Business Rates collected)	74,242
Less : Income	
- Government Grants (including Housing Benefits Subsidy, New Homes Bonus and Revenue Support Grant)	(39,642)
- Rushmoor's share of Business Rates collected	(16,799)
- Fees & Charges	(10,760)
- Other Grants & Contributions	(1,078)
- Contribution from Revenue Balances	(382)
- Interest Receipts	(280)
<b>Council Tax Requirement</b>	<b><u>5,301</u></b>
<b>Capital Expenditure</b>	<b>4,256</b>

## **4. CAPITAL EXPENDITURE AND FINANCE**

### **4.1 Legislative Framework**

As from 1<sup>st</sup> April 2004 the Capital Finance and Accounting Regulation 2003 came into force. These regulations replaced the credit approval system for borrowing to fund capital expenditure with a self-regulating framework for borrowing based on affordability. These controls relate mainly to those local authorities which, unlike Rushmoor, need to borrow in order to finance their capital expenditure.

The main funding components for capital expenditure are :-

- Government Grants & Contributions
- Capital Receipts
- Revenue Contributions to Capital
- Section 106 Developers Contributions
- Other Grants & Contributions e.g. Lottery grants

### **4.2 Capital Programme**

The capital programme is split primarily into two areas, Housing and Non-Housing Services. The Housing programme consists mainly of Grants to Registered Social Landlords and Housing Renewal and Disabled Facilities Grants. The Non-Housing programme consists largely of expenditure on the refurbishment and improvement of the Council's existing assets, together with the provision of some additional facilities.

### **4.3 Capital Strategy**

The Council has made the decision to use part of its accumulated capital receipts in order to help to support its capital programme. The element of the capital programme that is financed from revenue has been agreed in the budget at £800,000 in 2013/14 and £900,000 in 2014/15.

## **5.0 BUDGET CONCLUSIONS**

Although the Council has once again had to operate within tight financial constraints, careful financial planning and budget setting has provided the ability to implement a number of service improvements in 2013/14, while setting a zero increase in the Council Tax level. This has been achieved through planning for a sound financial strategy and a prudent financial outcome in the medium term.

The 2013/14 revenue and capital budgets have been drawn up in accordance with the guidelines set under the Medium Term Financial Strategy, which will help the Council to plan ahead to maintain a sound financial position.

The continuing difficulties in the UK economy, combined with major changes in funding arrangements, has presented the Council with a particularly challenging set of circumstances for this budget process.

Nevertheless, Rushmoor Borough Council will continue to meet the requirements set by the financial strategy, and will achieve this partly through the savings to be achieved via the 8 point plan, in order to ensure the provision of high quality services to its customers and residents in the 2013/14 budget year and beyond.

**Amanda Fahey**  
**Head of Financial Services**



**CORPORATE SERVICES PORTFOLIO**

Cost Centres		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
		£	£	£	£
1200	Land Charges	(31,662)	(19,700)	(21,330)	(20,790)
1205	Industrial Estates	(858,497)	(836,530)	(860,150)	(870,960)
1206	Belle Vue Enterprise Centre	(87,214)	(79,520)	(72,990)	(73,500)
1208	Town Centres	(413,295)	(379,640)	(560,050)	(586,770)
1209	Land & Property Management	81,118	74,210	81,340	71,890
1300	Civic Ceremonial	30,887	38,910	36,040	33,670
1304	Mayoral Costs	59,987	68,320	63,240	63,140
1310	Members Expenditure	496,108	498,360	492,200	497,820
1313	Local Government Association	33,595	41,180	40,110	39,950
1316	Admin Support to Members	120,728	134,730	132,520	131,580
1317	Corporate Policy Support to Members	62,241	63,430	59,120	58,350
1318	Attendance at Member Meetings	100,445	102,720	78,010	78,450
1319	Statutory Information	10,351	11,010	11,140	10,450
1326	35/39 High Street Offices	3,774	36,420	7,770	9,860
1404	Emergency Planning	45,720	46,470	48,470	47,430
1407	Chief Executive	68,797	70,370	69,080	67,130
1408	Public Performance Report	32,881	33,020	24,040	23,150
1412	Corporate Events	13,148	13,890	5,910	6,000
3105	External Audit and Inspection Fees	102,966	112,110	69,380	71,030
3402	Corporate Finance	188,736	192,490	216,860	211,800
3403	Treasury Management & Bank Charges	88,232	97,590	89,060	82,670
3804	Cost of NNDR Collection	61,105	69,370	69,610	72,950
3805	Council Tax Collection	716,893	786,870	745,050	763,130
		<b>927,044</b>	<b>1,176,080</b>	<b>824,430</b>	<b>788,430</b>
3602	<b>UNAPPORTIONABLE CENTRAL OVERHEADS</b>				
	Retirement/Pension Costs	47,194	400	18,070	500
	<b>NET UNDER / (OVER) RECOVERY OF SUPPORT SERV. &amp; MANAGEMENT EXP.:</b>				
1322	Council Offices	0	43,250	90,250	69,990
1409/1411	Corporate Policy and Communications Support	0	12,430	47,930	0
Various	Departmental Salaries/Management Expenses	0	(3,240)	8,640	3,250
Various	Support Services	(1,514)	680	94,890	96,420
<b>CORPORATE SERVICES NET EXPENDITURE</b>		<b>972,724</b>	<b>1,229,600</b>	<b>1,084,210</b>	<b>958,590</b>

# **LAND CHARGES**

	<b>Cost Centre: 1200</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
	<b>Budget Officer: Solicitor to the Council</b>				
	<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Employees	54,270	55,930	55,790	56,980
	Transport Related	2	0	0	0
	Supplies & Services	29,190	25,860	28,390	28,550
	Support Services	24,868	24,510	24,490	23,680
		108,330	106,300	108,670	109,210
	<b>NON RECURRING ITEM</b>				
	Legal Costs	1,380	0	0	0
		109,709	106,300	108,670	109,210
	<b>INCOME</b>				
	Customer and Client Receipts	(141,372)	(126,000)	(130,000)	(130,000)
	<b>NET EXPENDITURE</b>	<b>(31,662)</b>	<b>(19,700)</b>	<b>(21,330)</b>	<b>(20,790)</b>

# **INDUSTRIAL ESTATES**

	<b>Cost Centre: 1205</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
	<b>Budget Officer: Solicitor to the Council</b>				
	<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Employees	4,581	4,600	4,580	4,620
	Premises Related	0	200	200	200
	Supplies & Services	1,000	0	0	0
	Transport Related	7	0	10	10
	Support Services	46,755	45,730	45,100	44,730
		52,342	50,530	49,890	49,560
	<b>INCOME</b>				
	Customer and Client Receipts	(910,839)	(887,060)	(910,040)	(920,520)
	<b>NET EXPENDITURE</b>	<b>(858,497)</b>	<b>(836,530)</b>	<b>(860,150)</b>	<b>(870,960)</b>

# **BELLE VUE ENTERPRISE CENTRE**

	<b>Cost Centre: 1206</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
	<b>Budget Officer: Solicitor to the Council</b>				
	<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Employees	5,497	5,520	5,500	5,540
	Premises Related	3,999	4,400	7,780	7,900
	Transport Related	8	0	10	10
	Supplies & Services	11,018	10,200	10,800	10,800
	Support Services	18,460	18,800	19,300	18,630
	Capital Accounting Charges	19,000	19,000	19,660	19,660
		57,982	57,920	63,050	62,540
	<b>INCOME</b>				
	Customer and Client Receipts	(145,196)	(137,440)	(136,040)	(136,040)
	<b>NET EXPENDITURE</b>	<b>(87,214)</b>	<b>(79,520)</b>	<b>(72,990)</b>	<b>(73,500)</b>

# TOWN CENTRES

Cost Centre: 1208		2011/12	2012/13	2012/13	2013/14
Budget Officer: Solicitor to the Council		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		14,243	14,050	15,220	14,320
Premises Related		55,314	80,980	83,040	98,380
Transport Related		36	0	80	80
Supplies & Services		23,354	15,770	23,070	24,850
Support Services		58,011	55,550	58,730	58,790
Capital Accounting Charges		26,720	26,720	26,740	26,740
		177,678	193,070	206,880	223,160
<b>NON RECURRING ITEM</b>					
Staff Restructuring (funded by Service Improvement Fund)		(1,319)	0	0	0
		176,359	193,070	206,880	223,160
<b>INCOME</b>					
Customer and Client Receipts		(589,655)	(572,710)	(766,930)	(809,930)
<b>NET EXPENDITURE</b>		(413,295)	(379,640)	(560,050)	(586,770)

# LAND & PROPERTY MANAGEMENT

Cost Centre: 1209		2011/12	2012/13	2012/13	2013/14
Budget Officer: Solicitor to the Council		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		67,038	67,240	70,690	68,360
Premises Related		9,895	18,500	19,060	13,500
Transport Related		75	0	230	230
Supplies & Services		4,792	1,000	1,000	1,000
Support Services		23,776	22,270	25,160	23,600
Capital Accounting Charges		0	0	0	0
		105,577	109,010	116,140	106,690
<b>NON RECURRING ITEM</b>					
Staff Restructuring (funded by Service Improvement Fund)		(3,956)	0	0	0
Solicitor costs re ground rent contracts		15,000	0	0	0
		116,620	109,010	116,140	106,690
<b>INCOME</b>					
Customer and Client Receipts		(35,502)	(34,800)	(34,800)	(34,800)
<b>NET EXPENDITURE</b>		81,118	74,210	81,340	71,890

# CIVIC CEREMONIAL

Cost Centre: 1300		2011/12	2012/13	2012/13	2013/14
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		20,504	20,530	17,440	17,300
Transport Related		17	130	100	100
Supplies & Services		5,597	13,880	13,280	11,030
Support Services		4,852	4,570	5,420	5,440
		30,969	39,110	36,240	33,870
<b>INCOME</b>					
Customer and Client Receipts		(82)	(200)	(200)	(200)
<b>NET EXPENDITURE</b>		30,887	38,910	36,040	33,670



### MAYORAL COSTS

Cost Centre: 1304		2011/12	2012/13	2012/13	2013/14
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		36,115	38,240	37,120	36,950
Mayors Transport Costs		4,939	10,150	10,070	10,070
Supplies & Services		19,029	18,700	18,500	18,700
Support Services		15,081	14,130	10,250	10,320
		75,165	81,220	75,940	76,040
<b>INCOME</b>					
Customer and Client Receipts		(15,177)	(12,900)	(12,700)	(12,900)
<b>NET EXPENDITURE</b>		59,987	68,320	63,240	63,140

### MEMBERS EXPENDITURE

Cost Centre: 1310		2011/12	2012/13	2012/13	2013/14
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Direct Salaries		39,197	46,220	48,580	48,660
Travel & Subsistence		1,894	2,700	2,000	2,000
Members Allowances		309,408	305,000	295,000	300,000
Transport Related		104	240	200	200
Supplies & Services		16,730	23,970	24,060	24,030
Support Services		128,775	120,230	122,360	122,930
		496,108	498,360	492,200	497,820
<b>NET EXPENDITURE</b>		496,108	498,360	492,200	497,820

### LOCAL GOVERNMENT ASSOCIATION

Cost Centre: 1313		2011/12	2012/13	2012/13	2013/14
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		12,552	15,580	15,160	14,990
Transport Related		24	90	110	110
Supplies & Services		19,010	23,500	23,000	23,000
Support Services		2,009	2,010	1,840	1,850
		33,595	41,180	40,110	39,950
<b>NET EXPENDITURE</b>		33,595	41,180	40,110	39,950

### ADMIN SUPPORT TO MEMBERS

Cost Centre: 1316		2011/12	2012/13	2012/13	2013/14
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		68,180	79,290	77,400	77,340
Transport Related		132	330	160	160
Supplies and Services		19,492	21,300	21,300	21,300
Support Services		32,923	33,810	33,660	32,780
		120,728	134,730	132,520	131,580
<b>NET EXPENDITURE</b>		120,728	134,730	132,520	131,580

**CORPORATE POLICY SUPPORT TO MEMBERS**

Cost Centre: 1317 Budget Officer: A Colver		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		31,306	33,840	30,670	30,080
Transport Related		38	130	110	110
Support Services		30,896	29,460	28,340	28,160
<b>NET EXPENDITURE</b>		62,241	63,430	59,120	58,350

**ATTENDANCE AT MEMBER MEETINGS**

Cost Centre: 1318 Budget Officer: A Colver		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		62,426	64,270	43,620	43,930
Transport Related		77	140	150	150
Support Services		37,942	38,310	34,240	34,370
<b>NET EXPENDITURE</b>		100,445	102,720	78,010	78,450

**STATUTORY INFORMATION**

Cost Centre: 1319 Budget Officer: A Colver		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Support Services		10,351	11,010	11,140	10,450
<b>NET EXPENDITURE</b>		10,351	11,010	11,140	10,450

**35/39 HIGH STREET, ALDESRHOT**

Cost Centre: 1326 Budget Officer: A Colver		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		12,647	12,290	11,820	11,800
Premises Related		28,535	34,250	29,450	33,910
Transport Related		12	20	10	10
Supplies & Services		4,769	7,670	7,750	7,800
Support Services		12,253	12,710	11,810	11,410
Capital Accounting Charges		(10,001)	8,630	8,980	8,980
		48,214	75,570	69,820	73,910
<b>INCOME</b>					
Customer and Client Receipts		(44,440)	(39,150)	(62,050)	(64,050)
<b>NET EXPENDITURE</b>		3,774	36,420	7,770	9,860

# EMERGENCY PLANNING

Cost Centre: 1404	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: K Edwards				
<b>EXPENDITURE</b>	£	£	£	£
Employees	12,528	12,660	16,210	15,780
Transport Related	12	10	60	60
Supplies & Services	21,057	22,000	22,200	21,800
Support Services	12,122	11,800	10,000	9,790
<b>NET EXPENDITURE</b>	45,720	46,470	48,470	47,430

# CHIEF EXECUTIVE

Cost Centre: 1407	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: K Edwards				
<b>EXPENDITURE</b>	£	£	£	£
Employees	52,641	53,450	52,770	51,100
Transport Related	0	180	130	130
Support Services	16,156	16,740	16,180	15,900
<b>NET EXPENDITURE</b>	68,797	70,370	69,080	67,130

# PUBLIC PERFORMANCE REPORTING

Cost Centre: 1408	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: K Edwards				
<b>EXPENDITURE</b>	£	£	£	£
Employees	27,759	27,790	19,860	19,360
Transport Related	25	30	10	10
Supplies and Services	640	750	750	750
Support Services	4,457	4,450	3,420	3,030
<b>NET EXPENDITURE</b>	32,881	33,020	24,040	23,150

# CORPORATE EVENTS

Cost Centre: 1412	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: K Edwards				
<b>EXPENDITURE</b>	£	£	£	£
Employees	8,230	8,260	1,080	1,110
Transport Related	0	90	0	0
Supplies & Services	3,160	4,000	4,000	4,000
Support Services	1,757	1,540	830	890
<b>NET EXPENDITURE</b>	13,148	13,890	5,910	6,000

# EXTERNAL AUDIT AND INSPECTION FEES

Cost Centre: 3105	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: P Gardner				
<b>EXPENDITURE</b>	£	£	£	£
Employees	1,318	1,310	2,600	3,920
Transport Related	3	0	10	10
Audit Fees	100,849	110,000	65,550	65,550
Support Services	796	800	1,220	1,550
<b>NET EXPENDITURE</b>	102,966	112,110	69,380	71,030

# CORPORATE FINANCE

Cost Centre: 3402	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: A Fahey				
<b>EXPENDITURE</b>	£	£	£	£
Employees	13,217	13,190	13,100	13,220
Transport Related	27	30	30	30
Supplies and Services	3,015	2,970	2,220	1,720
Support Services	172,476	176,300	201,510	196,830
<b>NET EXPENDITURE</b>	188,736	192,490	216,860	211,800

# TREASURY MANAGEMENT AND BANK CHARGES

Cost Centre: 3403	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: A Fahey/I Harrison				
<b>EXPENDITURE</b>	£	£	£	£
Employees	2,646	2,640	2,630	2,640
Transport Related	5	10	10	10
Supplies and Services	11,754	7,050	12,050	7,050
Bank Charges	31,957	45,000	35,000	35,000
Support Services	41,870	42,890	39,370	37,970
<b>NET EXPENDITURE</b>	88,232	97,590	89,060	82,670

# COST OF NNDR COLLECTION

Cost Centre: 3804	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: I Harrison				
<b>EXPENDITURE</b>	£	£	£	£
Employees	53,660	54,970	53,530	55,640
Transport Related	139	180	90	90
Supplies & Services	17,247	15,760	19,120	19,080
Support Services	102,464	110,510	106,400	107,430
Capital Accounting Charges	21,056	21,060	21,710	21,710
	194,566	202,480	200,850	203,950
<b>INCOME</b>				
Governement Grants	(2,272)	0	0	0
Customer and Client Receipts	(131,189)	(133,110)	(131,240)	(131,000)
	(133,461)	(133,110)	(131,240)	(131,000)
<b>NET EXPENDITURE</b>	61,105	69,370	69,610	72,950

# COUNCIL TAX COLLECTION

Cost Centre: 3805		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: I Harrison					
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		341,847	358,730	342,420	364,460
Transport Related		2,219	3,190	1,450	1,450
Supplies & Services		93,518	103,960	188,120	104,890
Support Services		388,054	408,300	367,210	372,820
Capital Accounting Charges		13,886	13,890	14,510	14,510
		839,524	888,070	913,710	858,130
<b>NON RECURRING ITEM</b>					
Channel Shift (Funded from Service Improvement Fund)		0	0	10,340	0
Process Review (Funded from Service Improvement Fund)		166	0	0	0
		839,690	888,070	924,050	858,130
<b>INCOME</b>					
Government Grants		0	0	(84,000)	0
Customer and Client Receipts		(122,797)	(101,200)	(95,000)	(95,000)
		(122,797)	(101,200)	(179,000)	(95,000)
<b>NET EXPENDITURE</b>		716,893	786,870	745,050	763,130

## UNAPPORTIONABLE CENTRAL OVERHEADS

### RETIREMENT / PENSION COSTS

Cost Centre: 3602		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: S Barron / N Astill					
		£	£	£	£
<b>EXPENDITURE</b>					
Former DSO Pension Costs		66,321	66,690	65,370	66,020
Other Retirement/ Pension Costs		238,220	237,670	238,690	241,080
Ers Fixed Super Amount		452,200	467,560	452,200	452,200
IAS 19 Adjustments		(757,000)	(771,920)	(756,260)	(759,300)
Support Services		404	400	460	500
		145	400	460	500
<b>NON RECURRING ITEM</b>					
Staff Restructuring (funded by Service Improvement Fund)		47,050	0	17,610	0
<b>NET EXPENDITURE</b>		47,194	400	18,070	500

# SUPPORT SERVICES & MANAGEMENT EXPENSES

## COUNCIL OFFICES SUMMARY

Cost Centre: 1322		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: A Colver					
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		120,822	96,450	110,620	107,480
Premises Related		399,135	422,290	404,370	406,560
Transport Related		985	1,150	1,400	1,400
Supplies & Services		63,675	65,860	65,790	66,290
Support Services		49,594	44,610	47,360	44,810
Capital Accounting Charges		114,689	75,250	119,700	115,920
		748,901	705,610	749,240	742,460
<b>NON RECURRING ITEM</b>					
Co-Location costs		0	0	12,000	0
		748,901	705,610	761,240	742,460
<b>INCOME</b>					
Customer and Client Receipts		(45,837)	(18,000)	(21,000)	(18,000)
Recharge to Services		(703,064)	(644,360)	(649,990)	(654,470)
		(748,901)	(662,360)	(670,990)	(672,470)
<b>NET EXPENDITURE</b>		0	43,250	90,250	69,990

## CORPORATE POLICY SUPPORT

Cost Centre: 1409		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: K Edwards					
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		460,113	453,330	419,870	417,800
Transport Related		1,308	1,710	1,000	990
Supplies & Services		623	5,000	7,800	7,900
Support Services		192,434	193,540	193,190	180,220
Capital Accounting Charges		10,920	23,350	21,680	21,680
		665,398	676,930	643,540	628,590
<b>NON RECURRING ITEM</b>					
Channel Shift (funded by Service Improvement Fund)		0	0	9,400	0
Customer First Programme (funded by Service Improvement Fund)		0	0	8,530	0
Costs of process reviews (funded by Service Improvement Fund) includes internal & external costs		47,174	0	0	0
Support to Wider Leadership Team (funded by Service Improvement Fund)		2,782	0	30,000	0
Tell us once project (funded by Service Improvement Fund)		3,200	0	0	0
		718,554	676,930	691,470	628,590
<b>INCOME</b>					
Recharge to Services		(718,554)	(682,500)	(643,540)	(628,590)
<b>NET EXPENDITURE</b>		0	(5,570)	47,930	0

COMMUNICATIONS SUPPORT

Cost Centre: 1411		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: K Edwards					
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		147,777	151,510	146,640	141,190
Transport Related		42	80	30	0
Supplies & Services		65,444	92,600	87,200	87,200
Support Services		46,769	48,560	50,200	41,470
		260,032	292,750	284,070	269,860
<b>Non Recurring Item</b>					
Website Replacement Project		54,387	0	0	0
		314,420	292,750	284,070	269,860
<b>INCOME</b>					
Other Grants & Contributions		(1,314)	0	0	0
Recharge to Services		(313,106)	(274,750)	(284,070)	(269,860)
		(314,420)	(274,750)	(284,070)	(269,860)
<b>NET EXPENDITURE</b>		0	18,000	0	0

# SUPPORT SERVICES & MANAGEMENT EXPENSES

## DEPARTMENTAL SALARIES SUMMARY

		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
		£	£	£	£
	Chief Executive's Office	203,298	187,607	185,273	179,053
	Audit Services	85,906	88,133	88,228	90,096
	Democratic and Facilities	577,879	649,933	649,210	685,432
	Directors	247,269	247,723	252,246	252,887
	Personnel & Payroll Services	214,639	212,506	185,227	180,101
	Strategy and Communications	527,444	513,883	520,850	530,783
	Legal & Estates Services	390,242	380,639	384,165	387,241
	Financial Services	369,750	403,310	381,429	416,765
	Customer Services	1,588,830	1,681,892	1,586,641	1,736,668
	I.T. Services	522,439	636,174	540,784	622,576
	Environmental Health Services	1,331,002	1,399,930	1,351,182	1,361,133
	Housing Services	624,004	606,367	611,508	612,769
	Planning Services	1,231,555	1,153,266	1,201,557	1,190,797
	Community Services	2,011,486	1,939,193	1,980,594	2,027,957
		9,925,743	10,100,556	9,918,894	10,274,258
	Allocated to Services	(9,925,743)	(10,100,556)	(9,918,894)	(10,274,258)
	<b>NET UNDER/(OVER) RECOVERY</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## DEPARTMENTAL MANAGEMENT EXPENSES SUMMARY

Cost Centres	Service	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
		£	£	£	£
	<b>NET EXPENDITURE</b>				
1204	Legal & Estates Management	1,487	300	650	650
1314	Democratic Services Management	17,099	13,720	14,670	14,670
1402	Strategy & communications Management	25,767	24,900	25,700	18,000
3102	Director of Resources	21,100	21,050	24,160	24,050
3300	Information Technology Management	31,028	24,180	16,900	16,750
3808	Customer Services Management	5,316	17,310	15,210	16,310
		101,798	101,460	97,290	90,430
	<b>RECHARGE TO SERVICES</b>				
	Allocated to Services	(101,798)	(104,700)	(88,650)	(87,180)
	<b>Net Under/(Over) Recovery</b>	<b>0</b>	<b>(3,240)</b>	<b>8,640</b>	<b>3,250</b>



# DEPARTMENT MANAGEMENT EXPENSES

## LEGAL & ESTATES MANAGEMENT

Cost Centre: 1204	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: Solicitor to the Council				
<b>EXPENDITURE</b>	£	£	£	£
Employees	1,366	1,190	1,540	1,540
Supplies & Services	2,606	2,110	3,110	3,110
	3,971	3,300	4,650	4,650
<b>INCOME</b>				
Customer and Client Receipts	(2,484)	(3,000)	(4,000)	(4,000)
Recharge to Services	(1,487)	(300)	(650)	(650)
<b>NET EXPENDITURE</b>	0	0	0	0

## DEMOCRATIC SERVICES MANAGEMENT

Cost Centre: 1314	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: A Colver				
<b>EXPENDITURE</b>	£	£	£	£
Employees	7,185	4,120	4,120	4,120
Transport Related	0	0	0	0
Supplies & Services	9,913	9,600	10,550	10,550
	17,099	13,720	14,670	14,670
<b>INCOME</b>				
Recharge to Services	(17,099)	(15,400)	(14,670)	(14,670)
<b>NET EXPENDITURE</b>	0	(1,680)	0	0

## STRATEGY & COMMUNICATIONS MANAGEMENT

Cost Centre: 1402	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: K Edwards				
<b>EXPENDITURE</b>	£	£	£	£
Employees	10,081	13,900	13,900	6,600
Supplies & Services	15,686	11,000	11,800	11,400
	25,767	24,900	25,700	18,000
<b>INCOME</b>				
Recharge to Services	(25,767)	(24,900)	(25,700)	(18,000)
<b>NET EXPENDITURE</b>	0	0	0	0

# DEPARTMENT MANAGEMENT EXPENSES

## DIRECTOR OF RESOURCES

Cost Centre: 3102 Budget Officer: P Gardner		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		534	600	450	600
Transport Related		15	0	0	0
Supplies & Services		4,541	4,570	5,060	3,990
Support Services		16,010	15,880	18,650	19,460
		21,100	21,050	24,160	24,050
<b>INCOME</b>					
Recharge to Services		(21,100)	(22,440)	(21,510)	(20,590)
<b>NET EXPENDITURE</b>		0	(1,390)	2,650	3,460

## INFORMATION TECHNOLOGY MANAGEMENT

Cost Centre: 3300 Budget Office: N Harding		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		12,438	10,800	6,350	7,000
Premises Related		0	0	0	0
Transport Related		373	0	0	0
Supplies & Services		18,217	13,380	10,550	9,750
		31,028	24,180	16,900	16,750
<b>INCOME</b>					
Recharge to Services		(31,028)	(24,200)	(10,910)	(16,960)
<b>NET EXPENDITURE</b>		0	(20)	5,990	(210)

## CUSTOMER SERVICES MANAGEMENT

Cost Centre: 3808 Budget Officer: I Harrison		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		1,751	3,620	2,920	2,820
Supplies & Services		3,565	13,690	12,290	13,490
		5,316	17,310	15,210	16,310
<b>INCOME</b>					
Recharge to Services		(5,316)	(17,460)	(15,210)	(16,310)
<b>NET EXPENDITURE</b>		0	(150)	0	0

**SUPPORT SERVICES SUMMARY**

<b>Cost Centres</b>	<b>Service</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	<b>NET EXPENDITURE</b>				
1202	Legal Support Services	327,437	326,800	332,010	324,270
1203	Estates Support Services	74,206	50,850	51,640	48,940
1312	Democratic Support Services	152,473	177,800	199,190	183,770
1323	Facilities	240,209	241,390	240,160	239,040
1325	Print Room	139,862	149,700	149,960	143,830
3106	Audit Services	156,835	176,540	169,840	169,250
3302	IT Applications Support	457,160	569,360	539,840	548,940
3303	IT Service Desk	259,967	239,060	226,250	221,820
3304	IT Technical Services	511,884	520,350	534,150	506,340
3401	Financial Services	532,347	548,990	563,020	559,190
3600	Payroll Services	56,731	57,370	57,750	53,760
3601	Personnel Services	326,025	357,350	323,850	309,060
3807	Debtors Support Services	73,451	65,600	60,160	59,750
3814	Customer Services	778,599	803,970	816,010	855,100
3815	Systems Thinking	90,041	121,270	135,170	139,920
		4,177,227	4,406,400	4,399,000	4,362,980
	<b>RECHARGE TO SERVICES</b>				
	Allocated to Services	(4,178,742)	(4,405,720)	(4,304,110)	(4,266,560)
	<b>Net Under/(Over) Recovery</b>	<b>(1,514)</b>	<b>680</b>	<b>94,890</b>	<b>96,420</b>

# SUPPORT SERVICE COSTS

## LEGAL SUPPORT SERVICES

	Cost Centre: 1202	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: Solicitor to the Council				
	<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Employees	226,861	215,720	213,220	217,260
	Transport Related	68	10	150	150
	Supplies & Services	52,813	59,290	65,690	65,690
	Support Services	77,382	75,280	74,990	74,670
		357,123	350,300	354,050	357,770
	<b>NON RECURRING ITEM</b>				
	Aldershot Urban Extension Legal Advice	9,537	0	20,460	0
		366,659	350,300	374,510	357,770
	<b>INCOME</b>				
	Customer and Client Receipts	(7,148)	(5,500)	(12,500)	(8,500)
	Other Grants & Contributions	(32,075)	(18,000)	(30,000)	(25,000)
	Recharge to Services	(327,437)	(321,250)	(324,220)	(327,730)
		(366,659)	(344,750)	(366,720)	(361,230)
	<b>NET EXPENDITURE</b>	0	5,550	7,790	(3,460)

## ESTATES SUPPORT SERVICES

	Cost Centre: 1203	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: Solicitor to the Council				
	<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Employees	31,508	31,720	31,660	31,960
	Transport Related	32	0	30	30
	Supplies & Services	24,397	1,100	1,100	1,100
	Support Services	18,269	18,030	15,450	15,850
		74,206	50,850	48,240	48,940
	<b>NON RECURRING ITEM</b>				
	Estates Consultant Increase in hours	0	0	3,400	0
	<b>VARIATIONS IN SERVICE</b>				
	To provide District Valuer advice on s106 viability issues	0	0	10,000	10,000
	Costs recovered re District Valuer advice on s106 viability issues	0	0	(10,000)	(10,000)
		74,206	50,850	51,640	48,940
	<b>INCOME</b>				
	Recharge to Services	(74,206)	(50,510)	(48,580)	(49,230)
	<b>NET EXPENDITURE</b>	0	340	3,060	(290)

# DEMOCRATIC SUPPORT SERVICES

	Cost Centre: 1312	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: A Colver				
		£	£	£	£
	<b>EXPENDITURE</b>				
	Employees	124,165	132,860	169,120	148,740
	Premises Related	0	7,500	7,500	7,500
	Transport Related	633	910	1,170	1,110
	Supplies & Services	2,045	4,200	2,200	2,200
	Support Services	23,687	30,390	17,260	22,280
	Capital Accounting Charges	1,944	1,940	1,940	1,940
		152,473	177,800	199,190	183,770
	<b>INCOME</b>				
	Recharge to Services	(152,473)	(166,880)	(196,490)	(181,050)
	<b>NET EXPENDITURE</b>	0	10,920	2,700	2,720

## FACILITIES

Cost Centre: 1323		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: A Colver					
		£	£	£	£
<b>EXPENDITURE</b>					
Employees	73,114	77,720	78,840	79,660	
Transport Related	876	650	700	700	
Supplies & Services	112,755	125,440	123,470	123,510	
Support Services	39,770	38,430	38,000	36,170	
Capital Accounting Charges	21,573	150	150	0	
	248,087	242,390	241,160	240,040	
<b>INCOME</b>					
Customer and Client Receipts	(7,878)	(1,000)	(1,000)	(1,000)	
Recharge to services	(240,209)	(260,900)	(239,190)	(239,640)	
	(248,087)	(261,900)	(240,190)	(240,640)	
<b>NET EXPENDITURE</b>		0	(19,510)	970	(600)

# SUPPORT SERVICE COSTS

## PRINT ROOM

	Cost Centre: 1325	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: A Colver				
	<b>EXPENDITURE</b>	£	£	£	£
	Employees	51,987	52,130	52,140	52,360
	Transport Related	0	50	0	0
	Supplies & Services	74,074	89,410	89,920	84,400
	Support Services	14,009	12,800	12,590	11,760
	Capital Accounting Charges	3,313	3,310	3,310	3,310
		143,384	157,700	157,960	151,830
	<b>INCOME</b>				
	Customer and Client Receipts	(3,522)	(8,000)	(8,000)	(8,000)
	Recharge to Services	(139,862)	(150,000)	(145,000)	(145,000)
		(143,384)	(158,000)	(153,000)	(153,000)
	<b>NET EXPENDITURE</b>	0	(300)	4,960	(1,170)

## AUDIT SERVICES

	Cost Centre: 3106	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Office: N Fowler				
	<b>EXPENDITURE</b>	£	£	£	£
	Employees	115,388	127,560	128,530	127,550
	Transport Related	87	90	110	110
	Supplies & Services	85	3,100	2,000	2,700
	Support Services	41,275	45,790	39,200	38,890
		156,835	176,540	169,840	169,250
	<b>INCOME</b>				
	Recharge to Services	(156,835)	(174,090)	(169,890)	(169,300)
	<b>NET EXPENDITURE</b>	0	2,450	(50)	(50)

# IT APPLICATIONS SUPPORT

Cost Centre: 3302		2011/12	2012/13	2012/13	2013/14
Budget Office: N Harding		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		206,468	296,570	270,930	280,460
Transport Related		429	320	320	320
Supplies & Services		181,345	207,040	207,040	210,210
Support Services		53,734	48,740	44,860	44,830
Capital Accounting Charges		15,694	16,690	16,690	13,120
		457,670	569,360	539,840	548,940
<b>INCOME</b>					
Customer and Client Receipts		(510)	0	0	0
Recharge to Services		(457,160)	(551,770)	(539,820)	(546,730)
		(457,670)	(551,770)	(539,820)	(546,730)
<b>NET EXPENDITURE</b>		0	17,590	20	2,210

# IT SERVICE DESK

Cost Centre: 3303		2011/12	2012/13	2012/13	2013/14
Budget Officer: N Harding		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		209,143	191,350	187,940	185,250
Transport Related		381	560	150	150
Supplies & Services		5,929	6,060	6,060	6,060
Support Services		32,882	32,020	21,040	26,980
Capital Accounting Charges		11,631	9,070	11,060	3,380
		259,967	239,060	226,250	221,820
<b>INCOME</b>					
Recharge to Services		(259,967)	(236,280)	(216,250)	(221,910)
<b>NET EXPENDITURE</b>		0	2,780	10,000	(90)

# SUPPORT SERVICE COSTS

## IT TECHNICAL SERVICES

Cost Centre: 3304		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: N Harding					
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		169,916	176,420	173,670	180,070
Premises Related		16,873	22,120	24,000	24,000
Transport Related		484	310	190	180
Supplies & Services		209,467	216,470	215,850	203,670
Support Services		42,394	38,570	35,740	35,270
Capital Accounting Charges		72,567	66,460	84,700	63,150
		511,700	520,350	534,150	506,340
<b>INCOME</b>					
Customer and Client Receipts		184	0	0	0
Recharge to Services		(511,884)	(518,910)	(528,410)	(491,500)
		(511,700)	(518,910)	(528,410)	(491,500)
<b>NET EXPENDITURE</b>		0	1,440	5,740	14,840

## FINANCIAL SERVICES

Cost Centre: 3401		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: A Fahey					
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		409,063	427,260	450,030	439,480
Transport Related		319	460	350	330
Supplies & Services		10,093	12,360	10,200	11,800
Support Services		98,804	96,850	85,500	83,920
Capital Accounting Charges		15,162	12,560	17,440	14,160
		533,441	549,490	563,520	549,690
<b>VARIATION IN SERVICE</b>					
External financial consultancy for ad-hoc projects		0	0	0	10,000
		533,441	549,490	563,520	559,690
<b>INCOME</b>					
Customer and Client Receipts		(1,094)	(500)	(500)	(500)
Recharge to Services		(532,347)	(544,300)	(562,950)	(549,130)
		(533,441)	(544,800)	(563,450)	(549,630)
<b>NET EXPENDITURE</b>		0	4,690	70	10,060



# **PAYROLL SERVICES**

<b>Cost Centre: 3600</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
<b>Budget Officer: S Barron / N Astill</b>				
<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employees	32,695	33,450	29,310	28,660
Transport Related	24	50	40	40
Supplies & Services	1,189	1,460	1,460	1,460
Support Services	19,207	19,150	23,680	23,440
Capital Accounting Charges	3,261	3,260	3,260	160
	56,376	57,370	57,750	53,760
<b>INCOME</b>				
Recharge to Services	(56,731)	(56,510)	(57,770)	(52,020)
Customer & Client Receipts	355	0	0	0
<b>NET EXPENDITURE</b>	<b>(0)</b>	<b>860</b>	<b>(20)</b>	<b>1,740</b>

# **PERSONNEL SERVICES**

<b>Cost Centre: 3601</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
<b>Budget Officer: S Barron / N Astill</b>				
<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employees	227,657	235,120	198,920	199,450
Transport Related	211	510	380	340
Supplies & Services	50,413	75,520	74,020	74,120
Support Services	47,320	46,520	45,780	45,470
	325,601	357,670	319,100	319,380
<b>NON RECURRING ITEM</b>				
Restructuring Costs (funded by Service Improvement Fund)	0	0	15,070	0
Occupational Health Scheme (funded by Service Improvement Fund)	5,000	0	0	0
	330,601	357,670	334,170	319,380
<b>INCOME</b>				
Customer and Client Receipts	(4,576)	(320)	(10,320)	(10,320)
Recharge to services	(326,025)	(352,470)	(308,850)	(287,980)
	(330,601)	(352,790)	(319,170)	(298,300)
<b>NET EXPENDITURE</b>	<b>0</b>	<b>4,880</b>	<b>15,000</b>	<b>21,080</b>

# **DEBTORS SERVICES**

<b>Cost Centre: 3807</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
<b>Budget Officer: I Harrison</b>				
<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employees	25,377	26,680	26,810	28,510
Transport Related	51	70	10	10
Supplies & Services	6,560	3,160	4,730	3,540
Support Services	41,217	35,440	28,360	27,440
Capital Accounting Charges	246	250	250	250
	73,451	65,600	60,160	59,750
<b>INCOME</b>				
Recharge to Services	(73,451)	(65,150)	(60,170)	(59,770)
<b>NET EXPENDITURE</b>	<b>0</b>	<b>450</b>	<b>(10)</b>	<b>(20)</b>

# SUPPORT SERVICE COSTS

## CUSTOMER SERVICES

	Cost Centre: 3814	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: I Harrison				
	<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Employees	445,355	493,500	445,640	512,630
	Transport Related Expenses	553	1,190	360	360
	Supplies & Services	49,649	69,950	62,270	63,550
	Transfer Payments	3,000	0	0	0
	Support Services	213,924	221,500	262,920	263,840
	Capital Accounting Charges	67,793	45,360	47,420	17,320
		780,275	831,500	818,610	857,700
	<b>INCOME</b>				
	Customer & Client Receipts	(1,676)	(2,600)	(2,600)	(2,600)
	Government Grants	0	(24,930)	0	0
	Recharge to services	(780,113)	(865,330)	(771,340)	(805,550)
		(781,789)	(892,860)	(773,940)	(808,150)
	<b>NET EXPENDITURE</b>	<b>(1,514)</b>	<b>(61,360)</b>	<b>44,670</b>	<b>49,550</b>

## SYSTEMS THINKING

	Cost Centre: 3815	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: I Harrison				
	<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Employees	84,015	112,060	122,060	127,420
	Transport Related	391	1,200	80	80
	Supplies & Services	18	520	520	520
	Support Services	5,617	7,490	12,510	11,900
		90,041	121,270	135,170	139,920
	<b>INCOME</b>				
	Recharge to Services	(90,041)	(91,370)	(135,180)	(140,020)
	<b>NET EXPENDITURE</b>	<b>0</b>	<b>29,900</b>	<b>(10)</b>	<b>(100)</b>



ENVIRONMENT PORTFOLIO

Cost Centres		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
		£	£	£	£
1100	Aldershot Regeneration	106,529	90,910	158,430	126,930
1207	Markets	(3,330)	(3,240)	(3,310)	(2,800)
1413	Economic Development	109,944	148,920	198,950	191,380
2102	Farnborough Town Centre Regeneration	89,574	0	18,630	0
2227	Land Drainage/Sewerage	14,503	17,500	19,770	19,830
2237/2537	Car Parks	(1,175,960)	(1,166,300)	(1,083,880)	(1,028,370)
2238/2538	Parking Management	(380,020)	(535,650)	(366,830)	(419,960)
2540	Other Highways	326,741	296,310	332,850	327,880
2541	Street Furniture	35,862	31,920	32,240	32,290
2542	Street Lighting	10,915	12,060	12,170	12,230
2543	Town Centre Management	62,956	60,830	75,900	63,550
2549	Maintenance Team	5,168	(250)	(4,610)	(3,580)
2550	Cemeteries	144,121	143,970	120,570	120,730
2551	Crematorium	(301,535)	(348,710)	(395,620)	(444,850)
2553	Domestic Refuse	1,626,204	1,849,270	1,764,360	1,850,740
2554	Recycling	599,992	695,570	623,370	670,470
2555	Public Conveniences	236,541	261,490	252,730	265,500
2556	Street Cleansing	856,526	993,220	958,660	1,009,490
2557	Abandoned Vehicles	24,106	26,440	24,090	25,000
2609	Planning Policy	441,797	407,380	624,280	388,170
2610	Conservation	142,553	150,070	138,400	137,710
		<b>2,973,188</b>	<b>3,131,710</b>	<b>3,501,150</b>	<b>3,342,340</b>
	<b>NET UNDER / (OVER) RECOVERY OF SUPPORT SERV. &amp; MANAGEMENT EXP.:</b>				
Various	Departmental Management Expenses	0	(2,380)	1,920	3,050
2217	Environmental Health Support Services	0	740	(10)	10
<b>ENVIRONMENT NET EXPENDITURE</b>		<b>2,973,188</b>	<b>3,130,070</b>	<b>3,503,060</b>	<b>3,345,400</b>

# ALDRSHOT REGENERATION

Cost Centre: 1100		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: A Lloyd					
<b>EXPENDITURE</b>		£	£	£	£
Employees		22,461	22,420	57,840	60,610
Transport Related		46	40	130	110
Supplies & Services		0	0	15,000	0
Support Services		78,591	68,450	65,460	66,210
Capital Accounting Charge		5,430	0	0	0
		106,529	90,910	138,430	126,930
<b>NON RECURRING ITEM</b>					
Consultancy costs relating to finalising costs for Westgate		0	0	20,000	0
<b>NET EXPENDITURE</b>		106,529	90,910	158,430	126,930

## MARKETS

Cost Centre: 1207		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: Solicitor to the Council					
<b>EXPENDITURE</b>		£	£	£	£
Employees		2,749	2,760	2,750	2,780
Premises Related		33,500	33,500	33,500	33,500
Transport Related		4	0	0	0
Support Services		6,418	6,500	6,440	6,920
		42,670	42,760	42,690	43,200
<b>INCOME</b>					
Customer and Client Receipts		(46,000)	(46,000)	(46,000)	(46,000)
<b>NET EXPENDITURE</b>		(3,330)	(3,240)	(3,310)	(2,800)

## ECONOMIC DEVELOPMENT

Cost Centre: 1413		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: K Edwards					
<b>EXPENDITURE</b>		£	£	£	£
Employees		18,848	46,110	88,400	86,900
Transport Related		2	60	170	170
Supplies & Services		28,483	37,500	44,040	42,500
Enterprise First		45,448	47,500	45,000	41,000
Support Services		17,163	17,750	21,340	20,810
<b>NET EXPENDITURE</b>		109,944	148,920	198,950	191,380

# FARNBOROUGH TOWN CENTRE REGENERATION

Cost Centre: 2102	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: D Quirk				
<b>EXPENDITURE</b>	£	£	£	£
Supplies & Services	70,949	0	6,630	0
Capital Accounting Charge	18,625	0	0	0
	89,574	0	6,630	0
<b>NON RECURRING ITEM</b>				
To commence work to bring forward development opportunities together with HCC and others	0	0	12,000	0
<b>NET EXPENDITURE</b>	89,574	0	18,630	0

## LAND DRAINAGE / SEWERAGE

Cost Centre: 2227	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: H Lolley				
<b>EXPENDITURE</b>	£	£	£	£
Employees	2,820	2,710	5,440	5,450
Premises Related	545	3,200	3,200	3,200
Supplies & Services	9,230	9,230	9,230	9,230
Support Services	1,907	2,360	1,900	1,950
<b>NET EXPENDITURE</b>	14,503	17,500	19,770	19,830

## CAR PARKS

Cost Centre: 2237/2537	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: M Bamber/H Lolley				
<b>EXPENDITURE</b>	£	£	£	£
Employees	190,142	193,680	197,800	200,840
Premises related	284,597	328,050	313,050	320,340
Transport related	6,406	4,620	4,620	4,620
Supplies & Services	352,905	367,400	362,820	370,570
Payment to Contractor	96,306	102,980	99,870	103,520
Support Services	165,058	173,930	162,970	163,720
Capital Accounting Charge	498,619	473,270	546,240	544,040
	1,594,034	1,643,930	1,687,370	1,707,650
<b>NON RECURRING ITEM</b>				
Parking Service Review (Funded by Service Improvement Fund)	0	0	6,220	0
	1,594,034	1,643,930	1,693,590	1,707,650
<b>INCOME</b>				
Customer and Client Receipts	(2,727,827)	(2,780,230)	(2,733,760)	(2,692,810)
Other Grants & Contributions	(42,167)	(30,000)	(43,710)	(43,210)
	(2,769,995)	(2,810,230)	(2,777,470)	(2,736,020)
<b>NET EXPENDITURE</b>	(1,175,960)	(1,166,300)	(1,083,880)	(1,028,370)

# **PARKING MANAGEMENT**

Cost Centre: 2238/2538		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: M Bamber/H Lolley					
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		278,074	309,820	329,370	336,710
Premises Related		0	0	6,500	6,500
Transport Related		11,071	5,850	5,920	5,920
Supplies & Services		91,315	91,190	88,590	83,290
Support Services		110,856	116,490	123,760	143,080
Capital Accounting Charge		0	0	540	540
		491,316	523,350	554,680	576,040
<b>NON RECURRING ITEM</b>					
Parking Service Review (Funded by Service Improvement Fund)		0	0	7,490	0
		491,316	523,350	562,170	576,040
<b>INCOME</b>					
Customer and Client Receipts		(871,336)	(1,059,000)	(929,000)	(996,000)
<b>NET EXPENDITURE</b>		(380,020)	(535,650)	(366,830)	(419,960)

# **OTHER HIGHWAYS**

Cost Centre: 2540		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: P Amies					
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		172,310	156,230	169,450	169,140
Premises Related		6,564	5,050	12,600	5,050
Transport related		1,229	1,420	1,600	1,420
Supplies & Services		21,990	28,270	65,310	38,280
Payment to Contractor		295,900	306,370	300,420	307,450
Support Services		95,968	99,370	104,570	101,140
Capital Accounting Charge		1,504	0	0	0
		595,465	596,710	653,950	622,480
<b>NON RECURRING ITEMS</b>					
Restructuring Costs (funded by Service Improvement Fund)		0	0	10,500	0
		595,465	596,710	664,450	622,480
<b>INCOME</b>					
HCC Agency Contribution to Salaries		(227,820)	(224,800)	(219,000)	(219,000)
Customer & Client Receipts		(39,399)	(75,600)	(112,600)	(75,600)
Revenue Expenditure Funded by Capital Under Statute		(1,504)	0	0	0
		(268,723)	(300,400)	(331,600)	(294,600)
<b>NET EXPENDITURE</b>		326,741	296,310	332,850	327,880

# STREET FURNITURE

	Cost Centre: 2541	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: J Trusler				
	<b>EXPENDITURE</b>	£	£	£	£
	Premises related	6,802	2,120	2,120	2,120
	Supplies & Services	28,127	29,390	29,390	29,390
	Support Services	933	910	730	780
		35,862	32,420	32,240	32,290
	<b>INCOME</b>				
	Customer & Client Receipts	0	(500)	0	0
	<b>NET EXPENDITURE</b>	35,862	31,920	32,240	32,290

# STREET LIGHTING

	Cost Centre: 2542	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: M Bamber				
	<b>EXPENDITURE</b>	£	£	£	£
	Premises related	9,925	11,300	11,300	11,300
	Supplies & Services	315	100	100	100
	Support Services	675	660	770	830
	<b>NET EXPENDITURE</b>	10,915	12,060	12,170	12,230

# TOWN CENTRE MANAGEMENT

	Cost Centre: 2543	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: D Phillips				
	<b>EXPENDITURE</b>	£	£	£	£
	Employees	37,030	37,310	36,650	36,730
	Transport Related	532	480	480	480
	Supplies & Services	31,751	21,320	24,610	20,220
	Support Services	6,718	6,720	6,160	6,120
		76,031	65,830	67,900	63,550
	<b>NON RECURRING ITEM</b>				
	Town Centre Management Improvements Linking Westgate	0	0	11,000	0
		76,031	65,830	78,900	63,550
	<b>INCOME</b>				
	Customer & Client Receipts	(1,500)	0	0	0
	Other Grants & Contributions	(11,575)	(5,000)	(3,000)	0
		(13,075)	(5,000)	(3,000)	0
	<b>NET EXPENDITURE</b>	62,956	60,830	75,900	63,550



# MAINTENANCE TEAM

	Cost Centre: 2549	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: J Trusler				
	<b>EXPENDITURE</b>	£	£	£	£
	Employees	76,314	67,720	60,200	60,810
	Transport Related	15,589	11,460	14,560	14,500
	Supplies & Services	21,242	16,030	15,820	16,260
	Support Services	7,399	6,670	6,940	6,980
		120,544	101,880	97,520	98,550
	<b>INCOME</b>				
	Other Grants & Contributions	(115,376)	(102,130)	(102,130)	(102,130)
	<b>NET EXPENDITURE</b>	5,168	(250)	(4,610)	(3,580)

# CEMETERIES

	Cost Centre: 2550	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: A Sharpe				
	<b>EXPENDITURE</b>	£	£	£	£
	Employees	15,036	14,590	12,780	13,120
	Premises Related	14,370	17,230	16,260	16,890
	Transport Related	497	100	50	50
	Supplies & Services	16,691	17,320	17,300	17,450
	Payment to Contractor	198,222	209,960	204,930	209,720
	Support Services	27,794	29,120	27,040	24,810
	Capital Accounting Charge	6,176	1,880	1,880	1,880
		278,786	290,200	280,240	283,920
	<b>INCOME</b>				
	Customer and Client Receipts	(134,666)	(146,230)	(159,670)	(163,190)
	<b>NET EXPENDITURE</b>	144,121	143,970	120,570	120,730

# CREMATORIUM

	Cost Centre: 2551	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: A Sharpe				
	<b>EXPENDITURE</b>	£	£	£	£
	Employees	240,169	250,460	251,730	244,450
	Premises Related	140,351	147,920	122,330	146,590
	Transport Related	1,810	1,440	1,490	1,490
	Supplies & Services	236,338	187,860	253,280	258,320
	Payment to Contractor	114,475	123,970	120,720	123,550
	Support Services	76,738	71,050	84,050	71,880
	Capital Accounting Charge	29,186	28,940	28,940	28,940
		839,067	811,640	862,540	875,220
	<b>NON RECURRING ITEM</b>				
	Bereavement Services Review (funded by Service Improvement Fund)	24,251	0	15,530	0
		863,318	811,640	878,070	875,220
	<b>INCOME</b>				
	Customer and Client Receipts	(1,164,853)	(1,160,350)	(1,273,690)	(1,320,070)
	<b>NET EXPENDITURE</b>	(301,535)	(348,710)	(395,620)	(444,850)

# DOMESTIC REFUSE

Cost Centre: 2553		2011/12	2012/13	2012/13	2013/14
Budget Officer: J Duggin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		55,831	59,380	52,990	53,750
Transport Related		822	710	710	710
Supplies & Services		111,315	122,760	113,010	125,950
Payment to Contractor		1,268,241	1,323,410	1,290,200	1,324,480
Support Services		306,029	340,520	305,620	344,020
Capital Accounting Charge		16,502	140,890	141,080	141,080
		1,758,741	1,987,670	1,903,610	1,989,990
<b>INCOME</b>					
Customer and Client Receipts		(131,710)	(136,400)	(136,250)	(136,250)
Other Grants & Contributions		(827)	(2,000)	(3,000)	(3,000)
		(132,537)	(138,400)	(139,250)	(139,250)
<b>NET EXPENDITURE</b>		1,626,204	1,849,270	1,764,360	1,850,740

# RECYCLING

Cost Centre: 2554		2011/12	2012/13	2012/13	2013/14
Budget Officer: J Duggin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		65,357	64,470	63,770	64,480
Transport Related		10,238	10,460	5,780	5,780
Supplies & Services		45,288	65,740	59,880	60,290
Payment to Contractor		734,305	757,400	775,000	795,280
Support Services		123,688	120,250	105,670	112,940
Capital Accounting Charge		68,312	143,450	142,640	121,820
		1,047,188	1,161,770	1,152,740	1,160,590
<b>INCOME</b>					
Customer and Client Receipts		(440,542)	(463,000)	(523,870)	(484,620)
Other Grants & Contributions		(6,655)	(3,200)	(5,500)	(5,500)
		(447,196)	(466,200)	(529,370)	(490,120)
<b>NET EXPENDITURE</b>		599,992	695,570	623,370	670,470

**PUBLIC CONVENIENCES**

	<b>Cost Centre: 2555</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
	<b>Budget Officer: J Duggin</b>				
		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	<b>EXPENDITURE</b>				
	Employees	4,574	4,680	4,620	4,660
	Premises Related	27,680	41,110	25,890	34,770
	Transport Related	74	70	70	70
	Supplies & Services	880	1,390	1,190	1,400
	Payment to Contractor	162,166	168,450	164,000	167,840
	Support Services	29,213	31,920	20,900	20,700
	Capital Accounting Charge	11,955	13,870	36,060	36,060
	<b>NET EXPENDITURE</b>	<b>236,541</b>	<b>261,490</b>	<b>252,730</b>	<b>265,500</b>

**STREET CLEANSING**

	<b>Cost Centre: 2556</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
	<b>Budget Officer: J Duggin</b>				
		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	<b>EXPENDITURE</b>				
	Employees	28,233	29,780	27,120	27,980
	Premises Related	0	10,000	10,000	10,000
	Transport Related	866	600	600	600
	Supplies & Services	14,005	22,300	20,300	22,300
	Payment to Contractor	1,003,149	1,069,780	1,019,080	1,072,930
	Support Services	16,532	16,670	16,770	16,630
	Capital Accounting Charge	3,963	66,990	66,970	66,970
		<b>1,066,749</b>	<b>1,216,120</b>	<b>1,160,840</b>	<b>1,217,410</b>
	<b>INCOME</b>				
	Customer & Client Receipts	(7,775)	(12,000)	(500)	(500)
	Other Grants & Contributions	(202,447)	(210,900)	(201,680)	(207,420)
		<b>(210,222)</b>	<b>(222,900)</b>	<b>(202,180)</b>	<b>(207,920)</b>
	<b>NET EXPENDITURE</b>	<b>856,526</b>	<b>993,220</b>	<b>958,660</b>	<b>1,009,490</b>

# ABANDONED VEHICLES

	Cost Centre: 2557	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: J Duggin				
	<b>EXPENDITURE</b>	£	£	£	£
	Employees	7,446	7,600	7,470	7,500
	Transport Related	88	80	80	80
	Supplies & Services	680	1,900	1,900	1,900
	Support Services	15,892	16,860	15,150	15,520
		24,106	26,440	24,600	25,000
	<b>INCOME</b>				
	Customer & Client Receipts	0	0	(510)	0
	<b>NET EXPENDITURE</b>	24,106	26,440	24,090	25,000

# PLANNING POLICY

	Cost Centre: 2609	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: K Holland				
	<b>EXPENDITURE</b>	£	£	£	£
	Employees	254,910	252,160	266,920	257,810
	Transport Related	344	900	670	670
	Local Plans & Publications	7,039	30,000	32,960	20,000
	Public Relations/Consultancy	0	13,000	16,000	13,000
	PDG Consultancy Fees	8,850	0	130,050	0
	PDG LDF Examinations	19,983	0	65,510	0
	Supplies & Services	1,833	5,320	2,320	3,320
	Support Services	93,520	90,800	94,650	93,470
		386,479	392,180	609,080	388,270
	<b>NON RECURRING ITEM</b>				
	LDF Exams	55,344	15,300	15,300	0
		441,823	407,480	624,380	388,270
	<b>INCOME</b>				
	Customer and Client Receipts	(26)	(100)	(100)	(100)
	<b>NET EXPENDITURE</b>	441,797	407,380	624,280	388,170

# CONSERVATION

	Cost Centre: 2610	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: K Holland				
	<b>EXPENDITURE</b>	£	£	£	£
	Employees	129,031	130,590	130,710	127,170
	Transport Related	855	860	950	950
	Supplies & Services	3,021	13,450	6,450	12,450
	Env Imp. & Con Area Enhancement	3,996	0	0	0
	Support Services	49,099	48,480	46,990	47,260
		186,002	193,380	185,100	187,830
	<b>INCOME</b>				
	Customer & Client Receipts	(43,449)	(43,310)	(46,700)	(50,120)
	<b>NET EXPENDITURE</b>	142,553	150,070	138,400	137,710

# DEPARTMENTAL MANAGEMENT EXPENSES

## DEPARTMENTAL MANAGEMENT EXPENSES SUMMARY

Cost Centres	Services	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
		£	£	£	£
	<b>NET EXPENDITURE</b>				
2100	Director of Environmental Services	11,147	10,850	13,290	14,520
2203	Environmental Health Management	34,009	32,950	45,450	50,450
2613	Planning Policy Management	5,901	5,720	5,360	5,820
2614	Conservation Management	2,136	3,680	3,090	3,240
		53,193	53,200	67,190	74,030
	<b>RECHARGE TO SERVICES</b>				
	Allocated to Services	(53,193)	(55,580)	(65,270)	(70,980)
	<b>Net Under/(Over) Recovery</b>	0	(2,380)	1,920	3,050

## DIRECTOR OF ENVIRONMENTAL SERVICES

	<b>Cost Centre: 2100</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
	<b>Budget Officer: D Quirk</b>				
		£	£	£	£
	<b>EXPENDITURE</b>				
	Employees	169	660	460	460
	Supplies & Services	2,607	1,750	2,450	2,450
	Support Services	8,370	8,440	10,380	11,610
		11,147	10,850	13,290	14,520
	<b>INCOME</b>				
	Recharge to Services	(11,147)	(11,790)	(11,410)	(11,510)
	<b>NET EXPENDITURE</b>	0	(940)	1,880	3,010

## ENVIRONMENTAL HEALTH MANAGEMENT

	<b>Cost Centre: 2203</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
	<b>Budget Officer: Q Yasin</b>				
		£	£	£	£
	<b>EXPENDITURE</b>				
	Employees	17,262	16,500	17,400	22,400
	Transport Related Expenses	29	0	0	0
	Supplies & Services	16,718	16,450	28,050	28,050
		34,009	32,950	45,450	50,450
	<b>INCOME</b>				
	Recharge to Services	(34,009)	(32,950)	(45,450)	(50,450)
	<b>NET EXPENDITURE</b>	0	0	0	0

# DEPARTMENTAL MANAGEMENT EXPENSES

## PLANNING POLICY MANAGEMENT

Cost Centre: 2613		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: K Holland					
<b>EXPENDITURE</b>		£	£	£	£
Employees		2,623	2,060	2,260	2,220
Supplies & Services		3,278	3,660	3,100	3,600
		5,901	5,720	5,360	5,820
<b>INCOME</b>					
Recharge to Services		(5,901)	(7,190)	(5,340)	(5,800)
		(5,901)	(7,190)	(5,340)	(5,800)
<b>NET EXPENDITURE</b>		0	(1,470)	20	20

## CONSERVATION MANAGEMENT

Cost Centre: 2614		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: K Holland					
<b>EXPENDITURE</b>		£	£	£	£
Employees		625	960	800	950
Supplies & Services		1,511	2,720	2,290	2,290
		2,136	3,680	3,090	3,240
<b>INCOME</b>					
Recharge to Services		(2,136)	(3,650)	(3,070)	(3,220)
<b>NET EXPENDITURE</b>		0	30	20	20

## SUPPORT SERVICE COSTS

### ENVIRONMENTAL HEALTH SUPPORT

Cost Centre: 2217		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: Q Yasin					
<b>EXPENDITURE</b>		£	£	£	£
Employees		13,020	11,540	8,520	8,300
Support Services		921	760	500	500
		13,942	12,300	9,020	8,800
<b>INCOME</b>					
Recharge to services		(13,942)	(11,560)	(9,030)	(8,790)
<b>NET EXPENDITURE</b>		0	740	(10)	10



# CONCESSIONS AND COMMUNITY PORTFOLIO

Cost Centres		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
		£	£	£	£
1301	Community Policy	26,118	27,060	0	0
1302	Electoral Register	106,522	121,930	124,750	127,070
1303	Local Elections	107,775	156,800	150,650	86,950
1321	Sustainability Initiatives	64,013	62,530	62,140	67,270
2513	Grants to Local & National Organisations	250,051	227,830	242,280	191,050
2534	Community Transport	54,360	56,100	55,980	57,180
2535	Grants to Major Voluntary Organisations	467,993	483,730	481,830	494,650
2536	Meals on Wheels	20,430	20,800	20,680	10,760
3803	Concessionary Fares	443,641	0	2,910	2,930
3806	Council Tax Benefits	72,215	76,750	80,900	192,940
3810	Housing Act Advances	25,289	26,850	19,060	18,020
Various	Rent Allowances	387,859	485,830	400,500	451,500
<b>CONCESSION AND COMMUNITY NET EXPENDITURE</b>		<b>2,026,267</b>	<b>1,746,210</b>	<b>1,641,680</b>	<b>1,700,320</b>



# COMMUNITY POLICY

Cost Centre: 1301		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: A Colver					
<b>EXPENDITURE</b>		£	£	£	£
Employees		5,653	5,280	0	0
Transport Related		44	10	0	0
Supplies & Services		0	0	0	0
Support Services		20,420	21,770	0	0
<b>NET EXPENDITURE</b>		26,118	27,060	0	0

# ELECTORAL REGISTER

Cost Centre: 1302		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: A Colver					
<b>EXPENDITURE</b>		£	£	£	£
Employees		41,391	41,630	44,180	43,040
Transport Related		386	260	50	50
Supplies & Services		45,239	56,100	52,100	56,700
Support Services		23,096	22,620	27,100	25,960
Capital Accounting Charge		3,324	3,320	3,320	3,320
		113,436	123,930	126,750	129,070
<b>INCOME</b>					
Customer and Client Receipts		(1,913)	(2,000)	(2,000)	(2,000)
Government Grant		(5,001)	0	0	0
		(6,914)	(2,000)	(2,000)	(2,000)
<b>NET EXPENDITURE</b>		106,522	121,930	124,750	127,070

# LOCAL ELECTIONS

Cost Centre: 1303		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: A Colver					
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		54,462	60,870	60,120	39,500
Premises Related		4,471	8,400	5,000	0
Transport Related		243	1,180	1,090	90
Supplies & Services		27,934	52,960	50,890	15,100
Support Services		33,097	33,440	34,050	32,760
		120,206	156,850	151,150	87,450
<b>INCOME</b>					
Government Grants		(12,369)	0	0	0
Customer & Client Receipts		(62)	(50)	(500)	(500)
		(12,431)	(50)	(500)	(500)
<b>NET EXPENDITURE</b>		107,775	156,800	150,650	86,950

# SUSTAINABILITY INITIATIVES

Cost Centre: 1321		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: A Colver					
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		24,988	27,800	28,550	29,830
Transport Related		182	610	820	820
Supplies & Services		17,337	13,200	15,860	20,500
Support Services		21,506	20,920	16,910	16,120
		64,013	62,530	62,140	67,270
<b>NET EXPENDITURE</b>		64,013	62,530	62,140	67,270

# GRANTS TO LOCAL & NATIONAL ORGANISATIONS

Cost Centre: 2513	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: P Amies/I Harrison				
<b>EXPENDITURE</b>	£	£	£	£
Employees	4,360	4,380	5,120	5,180
Transport Related	46	50	50	50
Grants & Contributions	30,276	20,000	22,300	20,000
Discretionary Rate Relief	47,448	42,860	48,860	0
Farnborough Airport Community Environmental Fund	46,191	0	0	0
Other Grant	1,776	0	0	0
Service Charge	1,920	2,280	1,980	2,170
Community Matters Partnership	10,000	0	5,000	0
Grants for Apprentice Schemes	0	0	13,500	0
Rent Relief	145,182	149,860	149,860	149,860
Support Services	8,272	8,400	9,110	8,790
Capital Accounting Charge	13,500	0	0	0
	308,971	227,830	255,780	186,050
<b>VARIATION IN SERVICE</b>				
Grant to Community Matters Partnership	0	0	0	5,000
	308,971	227,830	255,780	191,050
<b>INCOME</b>				
Farnborough Airport Community Environmental Fund	(46,920)	0	0	0
Revenue Expenditure Funded by Capital Under Statute	(10,000)	0	0	0
Other Grants and Contributions	(2,000)	0	(13,500)	0
	(58,920)	0	(13,500)	0
<b>NET EXPENDITURE</b>	250,051	227,830	242,280	191,050

## COMMUNITY TRANSPORT

Cost Centre: 2534	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: P Amies				
<b>EXPENDITURE</b>	£	£	£	£
Employees	2,814	2,820	2,820	2,840
Transport Related	8	10	10	10
Payment to Contractor	16,170	16,660	16,660	17,160
Dial A Ride	32,312	33,420	33,420	34,420
Support Services	3,057	3,190	3,070	2,750
<b>NET EXPENDITURE</b>	54,360	56,100	55,980	57,180

## GRANTS TO MAJOR VOLUNTARY ORGANISATIONS

Cost Centre: 2535	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: P Amies				
<b>EXPENDITURE</b>	£	£	£	£
Employees	6,831	6,860	7,740	7,680
Transport Related	8	20	20	20
Supplies & Services	37,104	38,670	38,670	38,670
Service Charge	18,470	21,870	19,010	20,810
Citizen Advice Bureau	235,500	241,230	241,230	247,130
Rushmoor Voluntary Service	65,850	67,830	67,830	69,860
F & C.W.M.H.T	101,000	104,030	104,030	107,150
Support Services	3,231	3,220	3,300	3,330
<b>NET EXPENDITURE</b>	467,993	483,730	481,830	494,650

# MEALS ON WHEELS

Cost Centre: 2536	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: A Sharpe				
<b>EXPENDITURE</b>	£	£	£	£
Employees	4,472	4,500	4,500	4,500
Third Party Payment	90,325	92,590	92,590	92,590
Support Services	1,461	1,430	1,310	1,390
	96,258	98,520	98,400	98,480
<b>INCOME</b>				
Customer and Client Receipts	(56,859)	(58,360)	(58,360)	(58,360)
Other Grants & Contributions	(18,969)	(19,360)	(19,360)	(29,360)
	(75,828)	(77,720)	(77,720)	(87,720)
<b>NET EXPENDITURE</b>	20,430	20,800	20,680	10,760

# CONCESSIONARY FARES

Cost Centre: 3803	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: I Harrison				
<b>EXPENDITURE</b>	£	£	£	£
Employees	1,086	0	0	0
Transport Related	42	0	0	0
Supplies & Services	433,206	0	0	0
Support Services	9,276	0	2,910	2,930
	443,610	0	2,910	2,930
<b>INCOME</b>				
Customer and Client Receipts	31	0	0	0
	31	0	0	0
<b>NET EXPENDITURE</b>	443,641	0	2,910	2,930

# COUNCIL TAX BENEFITS (COUNCIL TAX SUPPORT from 2013/14)

Cost Centre: 3806	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: I Harrison				
<b>EXPENDITURE</b>	£	£	£	£
Employees	146,992	169,590	159,760	179,170
Transport Related	330	520	500	500
Council Tax Rebates	5,152,660	5,229,600	5,202,000	0
Support Services	124,510	131,230	119,670	120,300
Capital Accounting Charge	4,710	4,710	4,970	4,970
	5,429,202	5,535,650	5,486,900	304,940
<b>NON RECURRING ITEM</b>				
Staff Restructuring Costs (funded by Service Improvement Fund)	6,749	0	0	0
Hardship Fund for the Council Tax Support Scheme in Year 1	0	0	0	50,000
	5,435,951	5,535,650	5,486,900	354,940
<b>INCOME</b>				
Government Grants	(5,363,736)	(5,458,900)	(5,406,000)	(162,000)
<b>NET EXPENDITURE</b>	72,215	76,750	80,900	192,940

# HOUSING ACT ADVANCES

Cost Centre: 3810		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: I Harrison					
		£	£	£	£
	<b>EXPENDITURE</b>				
	Employees	7,122	7,160	0	0
	Supplies and Services	1,103	1,980	1,690	0
	Support Services	17,828	18,410	18,070	18,520
		26,053	27,550	19,760	18,520
	<b>INCOME</b>				
	Interest Received	(736)	(700)	(700)	(500)
	Redemption Fees	(27)	0	0	0
		(764)	(700)	(700)	(500)
	<b>NET EXPENDITURE</b>	25,289	26,850	19,060	18,020

# RENT ALLOWANCES

Cost Centre: 3809/3811/3813		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: I Harrison					
		£	£	£	£
<b>EXPENDITURE</b>					
Employees	589,324	523,140	555,420	531,350	
Transport Related	3,258	2,690	3,770	3,770	
Supplies & Services	80,262	85,900	85,590	81,020	
Allowances Granted/Transfer Payments	32,551,904	33,288,100	34,406,700	35,010,000	
Support Services	354,443	370,230	348,290	345,320	
Capital Accounting Charge	24,025	24,030	25,580	21,580	
		33,603,216	34,294,090	35,425,350	35,993,040
<b>NON RECURRING ITEM</b>					
Staff Restructuring (funded by Service Improvement Fund)	16,202	0	0	0	
Use of Contractor for housing benefit to cover additional work due to economic downturn	0	0	0	29,000	
Additional grant received relating to additional work required due to economic downturn	0	0	0	(29,000)	
		33,619,417	34,294,090	35,425,350	35,993,040
<b>INCOME</b>					
Discretionary Rent Allowances	(11,250)	(11,600)	(51,800)	(130,800)	
Housing Benefit Subsidy	(32,339,711)	(33,055,300)	(34,171,500)	(34,683,100)	
Housing Benefits Admin Subsidy	(503,294)	(441,360)	(501,550)	(427,640)	
Overpayments Recovered	(375,861)	(300,000)	(300,000)	(300,000)	
Other Income	(1,443)	0	0	0	
		(33,231,558)	(33,808,260)	(35,024,850)	(35,541,540)
<b>NET EXPENDITURE</b>		387,859	485,830	400,500	451,500

# HEALTH AND HOUSING PORTFOLIO

Cost Centres		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
2101	Healthy Rushmoor	24,785	23,860	9,360	8,300
2401	Housing Strategy	178,295	184,500	171,530	170,520
2402	Housing Advice	556,519	563,320	649,590	590,360
2403	Houses in Multiple Occupation	125,930	140,260	134,560	140,610
2404	Improvement Grants - Revenue	619,815	503,060	472,340	432,820
2406	Grants to Registered Social Landlord's	406,600	500,000	200,000	200,000
		<b>1,911,945</b>	<b>1,915,000</b>	<b>1,637,380</b>	<b>1,542,610</b>
	<b>NET UNDER / (OVER) RECOVERY OF SUPPORT SERV. &amp; MANAGEMENT EXP.</b>				
2400	Housing Management Expenses	0	0	0	0
2405	Housing Support Service	0	330	(20)	20
<b>HEALTH AND HOUSING NET EXPENDITURE</b>		<b>1,911,945</b>	<b>1,915,330</b>	<b>1,637,360</b>	<b>1,542,630</b>

# HEALTHY RUSHMOOR

	Cost Centre: 2101	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: D Quirk				
	<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Employees	12,250	12,390	0	0
	Transport Related	7	0	0	0
	Transfer Payments	9,000	8,000	8,000	7,000
	Support Services	3,528	3,470	1,360	1,300
	<b>NET EXPENDITURE</b>	<b>24,785</b>	<b>23,860</b>	<b>9,360</b>	<b>8,300</b>

# HOUSING STRATEGY

	Cost Centre: 2401	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: Q Yasin				
	<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Employees	107,983	108,920	106,380	106,050
	Transport Related	384	100	380	380
	Supplies & Services	24,076	28,350	27,230	26,950
	Support Services	45,852	47,130	37,540	37,140
		178,295	184,500	171,530	170,520
	<b>NON RECURRING ITEM</b>				
	Warm Home Grant	5,800	0	0	0
		184,095	184,500	171,530	170,520
	<b>INCOME</b>				
	Government Grants	(5,800)	0	0	0
	<b>NET EXPENDITURE</b>	<b>178,295</b>	<b>184,500</b>	<b>171,530</b>	<b>170,520</b>

# HOUSING ADVICE

Cost Centre: 2402		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: Q Yasin					
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		279,778	274,900	268,820	266,780
Transport Related		1,383	1,200	1,590	790
Supplies & Services		93,514	102,150	216,800	178,990
Step by Step		25,583	27,220	26,000	26,800
Rent Deposits		12,955	12,000	24,000	19,200
Mortgage Rescue		465	0	16,980	0
Supported Lodgings		933	0	0	0
Support Services		165,685	166,930	160,800	157,250
Capital Accounting Charges		17,070	4,340	2,100	550
		597,367	588,740	717,090	650,360
<b>NON RECURRING ITEM</b>					
Process Reviews (funded by Service Improvement Fund)		5,498	0	0	0
Part Funding for Fuel Poverty Co-ordinator		14,000	0	0	0
Housing Advice under occupancy pilot		500	0	5,500	0
		617,364	588,740	722,590	650,360
<b>INCOME</b>					
Customer Clients and Receipts		(25,845)	(25,420)	(73,000)	(60,000)
Government Grants		(35,000)	0	0	0
		(60,845)	(25,420)	(73,000)	(60,000)
<b>NET EXPENDITURE</b>		556,519	563,320	649,590	590,360

# HOUSES IN MULTIPLE OCCUPATION

Cost Centre: 2403		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: Q Yasin					
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		99,171	99,480	101,480	102,830
Transport Related		1,100	1,100	1,170	1,170
Supplies & Services		36	1,000	900	900
Support Services		42,182	43,680	39,610	39,310
		142,489	145,260	143,160	144,210
<b>INCOME</b>					
Customer and Client Receipts		(16,559)	(5,000)	(8,600)	(3,600)
<b>NET EXPENDITURE</b>		125,930	140,260	134,560	140,610



# IMPROVEMENT GRANTS

Cost Centre: 2404		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: Q Yasin					
		£	£	£	£
<b>EXPENDITURE</b>					
Employees	106,230	106,610	107,130	108,360	
Transport Related	1,138	1,130	1,220	1,220	
Supplies & Services	11	400	400	400	
Support Services	48,894	50,920	49,590	48,840	
Capital Accounting Charges	866,254	720,000	690,000	650,000	
		1,022,527	879,060	848,340	808,820
<b>INCOME</b>					
Government Grant	(402,712)	(376,000)	(376,000)	(376,000)	
<b>NET EXPENDITURE</b>		619,815	503,060	472,340	432,820

# GRANTS TO REGISTERED SOCIAL LANDLORDS

Cost Centre: 2406		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: Q Yasin					
	EXPENDITURE	£	£	£	£
	Capital Accounting Charges	406,600	500,000	200,000	200,000
	NET EXPENDITURE	406,600	500,000	200,000	200,000

# HOUSING MANAGEMENT

	Cost Centre: 2400	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: Q Yasin				
		£	£	£	£
	<b>EXPENDITURE</b>				
	Employees	2,574	4,500	0	0
	Transport Related	373	0	0	0
	Supplies & Services	11,923	11,250	0	0
		14,870	15,750	0	0
	<b>INCOME</b>				
	Recharge to Services	(14,870)	(15,750)	0	0
	<b>NET EXPENDITURE</b>	0	0	0	0

# HOUSING SUPPORT SERVICE COSTS

Cost Centre: 2405		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: Q Yasin					
<b>EXPENDITURE</b>		£	£	£	£
Employees		13,488	13,610	12,930	13,100
Transport Related		22	20	80	80
Support Services		1,105	1,070	1,340	1,400
		14,615	14,700	14,350	14,580
<b>INCOME</b>					
Recharge to Services		(14,615)	(14,370)	(14,370)	(14,560)
<b>NET EXPENDITURE</b>		0	330	(20)	20



**SAFETY & REGULATION PORTFOLIO**

Cost Centres		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
		£	£	£	£
2204	Dog Warden	35,013	39,190	36,220	36,710
2206	Health & Safety	156,290	164,870	142,710	146,400
2207	Emergency Callout	52,851	57,130	59,090	59,030
2208	Food Safety	217,237	215,150	211,870	221,290
2211	Licensing General	284,425	305,100	218,660	215,090
2212	Pest Control	72,036	82,730	83,350	83,440
2213	Pollution & Environmental Control	317,153	349,450	320,800	329,600
2218	Hackney Carriages	43,198	45,090	63,270	64,020
2228	Community Patrol Team	202,625	216,580	251,940	231,520
2546	Integrated CCTV	375,111	369,970	327,530	336,550
2547	Community Safety	151,622	186,790	193,630	226,670
2601	Building Control - non fee earning	121,069	143,940	129,970	130,070
2604	Development Control	652,467	544,790	468,070	472,720
2608	Building Control - fee earning	32,330	50,610	26,310	22,400
		2,713,428	2,771,390	2,533,420	2,575,510
	<b>NET UNDER / (OVER) RECOVERY OF SUPPORT SERV. &amp; MANAGEMENT EXP.:</b>				
2611/2612	Departmental Salaries/Management Expenses	0	(1,490)	20	20
2616	Support Services	0	50	0	(10)
<b>SAFETY &amp; REGULATION NET EXPENDITURE</b>		<b>2,713,428</b>	<b>2,769,950</b>	<b>2,533,440</b>	<b>2,575,520</b>

# DOG WARDEN

Cost Centre: 2204	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: Q Yasin				
<b>EXPENDITURE</b>	£	£	£	£
Premises Related	2,735	0	0	0
Transport Related	2,660	4,700	4,700	4,730
Supplies & Services	14,054	16,030	16,030	16,030
Support Services	19,193	20,360	17,990	17,850
	38,641	41,090	38,720	38,610
<b>INCOME</b>				
Customer and Client Receipts	(3,628)	(1,900)	(2,500)	(1,900)
<b>NET EXPENDITURE</b>	35,013	39,190	36,220	36,710

# HEALTH & SAFETY

Cost Centre: 2206	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: Q Yasin				
<b>EXPENDITURE</b>	£	£	£	£
Employees	126,530	134,970	117,020	116,480
Transport Related	720	720	700	700
Supplies & Services	759	970	3,010	980
Support Services	28,281	28,210	25,010	24,940
	156,290	164,870	145,740	143,100
<b>VARIATION IN SERVICE</b>				
Corporate Health & Safety E Learning	0	0	0	3,300
	156,290	164,870	145,740	146,400
<b>INCOME</b>				
Customer & Client Receipts	0	0	(3,030)	0
	0	0	(3,030)	0
<b>NET EXPENDITURE</b>	156,290	164,870	142,710	146,400

# EMERGENCY CALLOUT

Cost Centre: 2207	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: Q Yasin				
<b>EXPENDITURE</b>	£	£	£	£
Employees	24,925	25,680	28,450	28,480
Supplies & Services	4	1,700	1,700	1,700
Support Services	27,923	29,750	28,940	28,850
<b>NET EXPENDITURE</b>	52,851	57,130	59,090	59,030

# **FOOD SAFETY**

	<b>Cost Centre: 2208</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
	<b>Budget Officer: Q Yasin</b>				
	<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Employees	179,417	181,300	186,690	184,500
	Transport Related	1,416	1,330	1,400	1,520
	Supplies & Services	3,091	3,780	3,720	3,740
	Third Party Payments	2,622	0	0	0
	Support Services	41,262	40,740	36,320	36,080
		227,807	227,150	228,130	225,840
	<b>INCOME</b>				
	Customer and Client Receipts	(4,692)	(800)	(4,500)	(4,550)
	Other Grants & Contributions	(5,879)	(11,200)	(11,760)	0
		(10,570)	(12,000)	(16,260)	(4,550)
	<b>NET EXPENDITURE</b>	<b>217,237</b>	<b>215,150</b>	<b>211,870</b>	<b>221,290</b>

# **LICENSING GENERAL**

	<b>Cost Centre: 2211</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
	<b>Budget Officer: Q Yasin</b>				
	<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Employees	203,187	211,230	151,130	151,000
	Transport Related	542	600	750	750
	Supplies & Services	1,223	8,840	8,490	2,490
	Support Services	173,734	168,730	150,710	149,550
		378,686	389,400	311,080	303,790
	<b>NON RECURRING ITEMS</b>				
	Systems Thinking Process Reviews (funded by Service Improvement Fund)	8,351	0	0	0
		387,037	389,400	311,080	303,790
	<b>INCOME</b>				
	Customer and Client Receipts	(102,613)	(84,300)	(92,420)	(88,700)
	<b>NET EXPENDITURE</b>	<b>284,425</b>	<b>305,100</b>	<b>218,660</b>	<b>215,090</b>

# **PEST CONTROL**

	<b>Cost Centre: 2212</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
	<b>Budget Officer: Q Yasin</b>				
	<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Employees	16,015	13,690	15,540	15,320
	Transport Related	3,697	4,200	4,200	4,220
	Supplies & Services	42	250	250	250
	Third Party Payment	23,402	27,810	27,810	27,810
	Support Services	28,880	36,780	35,550	35,840
	<b>NET EXPENDITURE</b>	<b>72,036</b>	<b>82,730</b>	<b>83,350</b>	<b>83,440</b>

**POLLUTION & ENVIRONMENTAL CONTROL**

<b>Cost Centre: 2213</b>		<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
<b>Budget Officer: Q Yasin</b>					
<b>EXPENDITURE</b>		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employees		248,973	286,440	274,580	276,490
Premises Related		0	400	400	400
Transport Related		2,518	2,810	2,800	3,410
Supplies & Services		9,959	24,980	18,580	25,110
Support Services		62,880	62,420	52,440	52,290
Capital Accounting Charges		2,118	0	0	0
		326,448	377,050	348,800	357,700
<b>INCOME</b>					
Customer and Client Receipts		(9,295)	(12,000)	(12,400)	(12,500)
Other Grants and Contributions		0	(15,600)	(15,600)	(15,600)
		(9,295)	(27,600)	(28,000)	(28,100)
<b>NET EXPENDITURE</b>		<b>317,153</b>	<b>349,450</b>	<b>320,800</b>	<b>329,600</b>

**HACKNEY CARRIAGES**

<b>Cost Centre: 2218</b>		<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
<b>Budget Officer: Q Yasin</b>					
<b>EXPENDITURE</b>		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employees		86,626	84,670	99,450	98,890
Premises Related		679	1,780	1,780	1,820
Transport Related		379	230	160	160
Supplies & Services		8,336	10,240	10,230	9,200
Support Services		28,644	28,570	31,060	31,010
		124,664	125,490	142,680	141,080
<b>INCOME</b>					
Customer and Client Receipts		(81,466)	(80,400)	(79,410)	(77,060)
<b>NET EXPENDITURE</b>		<b>43,198</b>	<b>45,090</b>	<b>63,270</b>	<b>64,020</b>

**COMMUNITY PATROL TEAM**

<b>Cost Centre: 2228</b>		<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
<b>Budget Officer: Q Yasin</b>					
<b>EXPENDITURE</b>		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employees		124,128	135,100	140,030	139,680
Transport Related		12,192	12,910	13,450	12,960
Supplies & Services		5,269	7,130	7,750	8,190
Support Services		58,896	62,640	91,310	71,890
		200,484	217,780	252,540	232,720
<b>NON RECURRING ITEM</b>					
Staff Restructuring (funded by Service Improvement Fund)		3,391	0	0	0
		203,875	217,780	252,540	232,720
<b>INCOME</b>					
Customer and Client Receipts		(1,250)	(1,200)	(600)	(1,200)
<b>NET EXPENDITURE</b>		<b>202,625</b>	<b>216,580</b>	<b>251,940</b>	<b>231,520</b>

**INTEGRATED CCTV**

<b>Cost Centre: 2546</b>		<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
<b>Budget Officer: P Stoneman</b>					
<b>EXPENDITURE</b>		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Employees		146,459	148,410	155,890	161,090
Transport Related		152	260	260	260
Supplies & Services		75,758	66,800	8,830	69,130
Support Services		51,795	51,060	60,760	59,240
Capital Accounting Charges		100,948	103,440	101,790	46,830
<b>NET EXPENDITURE</b>		<b>375,111</b>	<b>369,970</b>	<b>327,530</b>	<b>336,550</b>



# COMMUNITY SAFETY

	Cost Centre: 2547	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: C Ryan				
	<b>EXPENDITURE</b>	£	£	£	£
	Employees	153,480	132,200	133,070	165,740
	Premises Related	3,531	4,000	4,000	4,000
	Transport Related	1,034	1,550	1,470	1,550
	Supplies & Services	8,529	14,400	13,710	14,000
	Support Services	40,315	39,640	40,860	41,380
		206,889	191,790	193,110	226,670
	<b>NON RECURRING ITEM</b>				
	Community Safety Review (funded by Service Improvement Fund)	0	0	10,000	0
		206,889	191,790	203,110	226,670
	<b>INCOME</b>				
	Other Grants and Contributions	(55,267)	(5,000)	(9,480)	0
		(55,267)	(5,000)	(9,480)	0
	<b>NET EXPENDITURE</b>	151,622	186,790	193,630	226,670

## BUILDING CONTROL - NON FEE EARNING

	Cost Centre: 2601	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: G Saker				
	<b>EXPENDITURE</b>	£	£	£	£
	Employees	105,681	104,490	94,480	94,690
	Transport Related	561	540	730	730
	Supplies & Services	750	1,000	1,000	1,000
	Support Services	37,047	38,910	34,760	34,650
		144,038	144,940	130,970	131,070
	<b>INCOME</b>				
	Customer and Client Receipts	(22,969)	(1,000)	(1,000)	(1,000)
		(22,969)	(1,000)	(1,000)	(1,000)
	<b>NET EXPENDITURE</b>	121,069	143,940	129,970	130,070

# DEVELOPMENT CONTROL

Cost Centre: 2604		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: K Holland					
		£	£	£	£
<b>EXPENDITURE</b>					
Employees	602,655	595,700	604,700	598,790	
Transport Related	2,056	2,720	2,630	2,630	
Supplies & Services	35,050	27,770	42,770	16,770	
Support Services	329,924	341,620	352,850	327,200	
Capital Accounting Charges	9,608	7,500	15,670	11,210	
		979,293	975,310	1,018,620	956,600
<b>NON RECURRING ITEM</b>					
Planning Document Management System (funded by Service improvement Fund)	2,197	0	3,330	0	
Systems Thinking Process Reviews (funded by Service Improvement Fund)	19,500	0	0	0	
		1,000,990	975,310	1,021,950	956,600
<b>INCOME</b>					
Customer and Client Receipts	(269,208)	(351,000)	(481,000)	(411,000)	
Other Grants & Contributions	(79,315)	(79,520)	(72,880)	(72,880)	
		(348,523)	(430,520)	(553,880)	(483,880)
<b>NET EXPENDITURE</b>		652,467	544,790	468,070	472,720

# BUILDING CONTROL - FEE EARNING

Cost Centre: 2608		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: G Saker					
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		174,517	175,120	157,900	157,650
Transport Related		1,450	1,280	1,840	1,840
Supplies & Services		9,227	13,780	11,010	11,380
Support Services		63,615	66,430	61,560	61,530
		248,809	256,610	232,310	232,400
<b>INCOME</b>					
Customer and Client Receipts		(216,478)	(206,000)	(206,000)	(210,000)
<b>NET EXPENDITURE</b>		32,330	50,610	26,310	22,400

# DEPARTMENTAL MANAGEMENT EXPENSES

## DEPARTMENTAL MANAGEMENT EXPENSES SUMMARY

Cost Centres	Services	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
		£	£	£	£
2611	<b>EXPENDITURE</b>				
2612	Development Control Management	10,612	10,570	10,560	10,870
	Building Control Management	6,581	9,920	9,920	10,170
		17,192	20,490	20,480	21,040
	<b>INCOME</b>				
	Allocated to Services	(17,192)	(21,980)	(20,460)	(21,020)
	<b>Net Under/(Over) Recovery</b>	0	(1,490)	20	20

## DEVELOPMENT CONTROL MANAGEMENT

	<b>Cost Centre: 2611</b>	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	<b>Budget Officer: K Holland</b>				
		£	£	£	£
	<b>EXPENDITURE</b>				
	Employees	2,308	2,260	2,260	2,320
	Supplies & Services	8,304	8,310	8,300	8,550
		10,612	10,570	10,560	10,870
	<b>INCOME</b>				
	Recharge to Services	(10,612)	(11,560)	(10,540)	(10,850)
	<b>NET EXPENDITURE</b>	0	(990)	20	20

## BUILDING CONTROL MANAGEMENT

	<b>Cost Centre: 2612</b>	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	<b>Budget Officer: K Holland</b>				
		£	£	£	£
	<b>EXPENDITURE</b>				
	Employees	1,718	2,520	2,520	2,620
	Supplies & Services	4,863	7,400	7,400	7,550
		6,581	9,920	9,920	10,170
	<b>INCOME</b>				
	Recharge to Services	(6,581)	(10,420)	(9,920)	(10,170)
	<b>NET EXPENDITURE</b>	0	(500)	0	0

# SUPPORT SERVICES COSTS

## BUILDING CONTROL SUPPORT

	Cost Centre: 2616	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: K Holland				
		£	£	£	£
	<b>EXPENDITURE</b>				
	Employees	1,760	1,730	1,130	1,120
	Transport Related Expenses	3	10	0	0
	Support Services	125	130	80	80
		1,889	1,870	1,210	1,200
	<b>INCOME</b>				
	Recharge to services	(1,889)	(1,820)	(1,210)	(1,210)
	<b>NET EXPENDITURE</b>	0	50	0	(10)



LEISURE & YOUTH PORTFOLIO

Cost Centres		2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
		£	£	£	£
2502	Allotments	21,546	20,370	19,960	20,010
2503	Alpine Snow Sports, Aldershot	(8,713)	(2,890)	(2,200)	(1,530)
2508	Community Leisure	(130,007)	336,550	429,490	401,330
2514	Gymnastics Academy	52,559	53,040	49,610	49,630
2517	Parks & Recreation Grounds	584,431	699,540	887,800	861,130
2518	Princes Hall	363,086	461,600	463,600	464,470
2523	Tourism	98,624	100,600	88,430	89,410
2525	Blackwater Valley Project	21,171	21,210	21,170	21,760
2529	Rushmoor in Bloom	16,960	17,980	19,830	20,740
2531	Town Twinning	31,558	32,620	32,820	33,660
2533	Special Events	42,384	46,960	43,180	38,220
2552	Grounds Maintenance Contracts	651,682	678,460	684,800	689,250
2558	Aldershot Indoor Pools	390,009	409,790	412,120	405,320
2559	Aldershot Lido	170,529	180,620	180,910	177,260
2560	Farnborough Leisure Centre	820,640	834,310	837,700	841,900
2561	Southwood Golf Course	92,875	76,550	74,480	74,780
Various	Community Schools	55,369	44,610	35,730	30,660
Various	Public Halls & Community Centres	164,713	179,450	172,230	202,510
		<b>3,439,418</b>	<b>4,191,370</b>	<b>4,451,660</b>	<b>4,420,510</b>
	<b>NET UNDER / (OVER) RECOVERY OF SUPPORT SERV. &amp; MANAGEMENT EXP.:</b>				
2510	Leisure Management Expenses	0	0	0	0
2522	Leisure Support Service	0	1,580	30	10
<b>LEISURE AND YOUTH NET EXPENDITURE</b>		<b>3,439,418</b>	<b>4,192,950</b>	<b>4,451,690</b>	<b>4,420,520</b>

# ALLOTMENTS

	Cost Centre: 2502	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: A Ford				
		£	£	£	£
	<b>EXPENDITURE</b>				
	Employees	6,205	6,780	7,330	7,450
	Premises Related	11,450	10,170	10,280	10,620
	Transport Related	559	530	530	530
	Supplies & Services	34	0	0	0
	Support Services	11,065	10,760	10,320	10,170
		29,314	28,240	28,460	28,770
	<b>INCOME</b>				
	Customer and Client Receipts	(7,768)	(7,870)	(8,500)	(8,760)
	<b>NET EXPENDITURE</b>	21,546	20,370	19,960	20,010

# ALPINE SNOW SPORTS, ALDERSHOT

	Cost Centre: 2503	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
	Budget Officer: A Sharpe				
		£	£	£	£
	<b>EXPENDITURE</b>				
	Employees	4,999	5,010	5,070	5,170
	Transport Related	20	20	20	20
	Supplies & Services	(3,805)	0	0	0
	Support Services	16,561	17,710	18,750	17,960
		17,776	22,740	23,840	23,150
	<b>INCOME</b>				
	Other Grants and Contributions	(11,383)	(9,680)	(10,990)	(9,680)
	Customer and Client Receipts	(15,106)	(15,950)	(15,050)	(15,000)
		(26,489)	(25,630)	(26,040)	(24,680)
	<b>NET EXPENDITURE</b>	(8,713)	(2,890)	(2,200)	(1,530)

# COMMUNITY LEISURE

Cost Centre: 2508		2011/12	2012/13	2012/13	2013/14
Budget Officer: P Amies		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Employees	266,290	264,590	314,580	310,360	
Premises Related Expenditure	0	0	2,100	0	
Transport Related	3,757	3,870	4,240	4,130	
Supplies & Services	71,512	23,380	27,350	25,440	
Transfer Payments	26,558	23,230	23,230	23,230	
Support Services	77,167	78,170	83,680	82,040	
Capital Accounting Charges	250,000	0	0	0	
		695,285	393,240	455,180	445,200
<b>NON RECURRING ITEM</b>					
Grant to Community Matters	0	5,000	0	0	
		695,285	398,240	455,180	445,200
<b>INCOME</b>					
Customer and Client Receipts	(6,619)	(5,200)	(5,200)	(5,200)	
Government Grants	(500,000)	(21,050)	0	0	
Other Grants & Contributions	(68,672)	(35,440)	(20,490)	(38,670)	
Revenue Expenditure Funded by Capital Under Statute	(250,000)	0	0	0	
		(825,291)	(61,690)	(25,690)	(43,870)
<b>NET EXPENDITURE</b>		(130,007)	336,550	429,490	401,330

# **GYMNASTICS ACADEMY**

	<b>Cost Centre: 2514</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
	<b>Budget Officer: P Amies</b>				
	<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Support Services	1,996	1,900	1,630	1,650
	Capital Accounting Charges	65,938	65,940	62,780	62,780
		67,934	67,840	64,410	64,430
	<b>INCOME</b>				
	Customer and Client Receipts	(15,375)	(14,800)	(14,800)	(14,800)
	<b>NET EXPENDITURE</b>	<b>52,559</b>	<b>53,040</b>	<b>49,610</b>	<b>49,630</b>

# **PARKS & RECREATION GROUNDS**

	<b>Cost Centre: 2517</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
	<b>Budget Officer: A Ford</b>				
	<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Employees	103,106	102,330	105,140	106,120
	Premises Related	149,610	170,990	168,320	156,110
	Transport Related	832	810	820	820
	Supplies & Services	195,231	200,700	211,770	202,270
	Support Services	188,247	187,390	176,860	170,660
	Capital Accounting Charges	218,442	189,820	385,640	385,640
		855,467	852,040	1,048,550	1,021,620
	<b>INCOME</b>				
	Other Grants & Contributions	(108,735)	(3,100)	(9,000)	(3,330)
	Customer and Client Receipts	(153,451)	(149,400)	(151,750)	(157,160)
	Revenue Expenditure Funded by Capital Under Statute	(8,850)	0	0	0
		(271,036)	(152,500)	(160,750)	(160,490)
	<b>NET EXPENDITURE</b>	<b>584,431</b>	<b>699,540</b>	<b>887,800</b>	<b>861,130</b>



**PRINCES HALL**

<b>Cost Centre: 2518</b>		<b>2011/12</b>	<b>2012/13</b>	<b>2012/13</b>	<b>2013/14</b>
<b>Budget Officer: D Phillips</b>		<b>Actual</b>	<b>Estimate</b>	<b>Revised Estimate</b>	<b>Estimate</b>
		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>EXPENDITURE</b>					
Employees		384,688	408,540	408,900	416,760
Premises Related		113,264	131,890	148,310	144,910
Transport Related		1,154	940	940	940
Supplies & Services		460,089	481,320	476,760	477,050
Transfer Payments		1,253	1,300	0	0
Support Services		107,914	118,620	111,240	107,360
Capital Accounting Charges		55,789	55,790	73,050	73,050
		1,124,152	1,198,400	1,219,200	1,220,070
<b>INCOME</b>					
Customer and Client Receipts		(761,066)	(736,800)	(755,600)	(755,600)
<b>TOTAL NET EXPENDITURE</b>		<b>363,086</b>	<b>461,600</b>	<b>463,600</b>	<b>464,470</b>

**TOURISM**

<b>Cost Centre: 2523</b>		<b>2011/12</b>	<b>2012/13</b>	<b>2012/13</b>	<b>2013/14</b>
<b>Budget Officer: P Amies</b>		<b>Actual</b>	<b>Estimate</b>	<b>Revised Estimate</b>	<b>Estimate</b>
		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>EXPENDITURE</b>					
Employees		4,594	4,620	4,650	4,680
Transport Related		27	30	30	30
A'shot Military Museum Joint Mgmt Agreement		25,570	25,570	19,450	19,450
Basingstoke Canal Management Committee		40,200	40,200	40,200	41,410
Defence of the Realm Project		(450)	450	450	450
Joint Funding - Museum Curator		20,430	20,430	15,550	15,550
Destination Management System		(675)	0	0	0
Support Services		8,928	9,300	8,100	7,840
		98,624	100,600	88,430	89,410
<b>NET EXPENDITURE</b>		<b>98,624</b>	<b>100,600</b>	<b>88,430</b>	<b>89,410</b>

# **BLACKWATER VALLEY PROJECT**

	<b>Cost Centre: 2525</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
	<b>Budget Officer: A Ford</b>				
	<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Employees	2,759	2,820	2,820	2,840
	Transport Related	16	20	20	20
	Contribution to Service	17,500	17,500	17,500	18,030
	Support Services	896	870	830	870
	<b>NET EXPENDITURE</b>	<b>21,171</b>	<b>21,210</b>	<b>21,170</b>	<b>21,760</b>

## **RUSHMOOR IN BLOOM**

	<b>Cost Centre: 2529</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
	<b>Budget Officer: S Jones</b>				
	<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Employees	18,393	18,790	19,070	19,430
	Premises	3,832	6,410	3,980	4,210
	Transport Related	242	130	130	130
	Supplies & Services	7,427	4,650	5,500	5,500
	Support Services	8,482	9,000	10,130	9,680
		38,376	38,980	38,810	38,950
	<b>INCOME</b>				
	Other Grants and Contributions	(21,416)	(21,000)	(18,980)	(18,210)
	<b>NET EXPENDITURE</b>	<b>16,960</b>	<b>17,980</b>	<b>19,830</b>	<b>20,740</b>

## **TOWN TWINNING**

	<b>Cost Centre: 2531</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
	<b>Budget Officer: P Amies</b>				
	<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Employees	23,707	24,450	24,430	25,400
	Transport Related	718	800	800	800
	Support Services	7,134	7,370	7,590	7,460
	<b>NET EXPENDITURE</b>	<b>31,558</b>	<b>32,620</b>	<b>32,820</b>	<b>33,660</b>

# SPECIAL EVENTS

Cost Centre: 2533		2011/12	2012/13	2012/13	2013/14
Budget Officer: P Amies		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		29,088	28,000	28,850	29,240
Transport Related		188	250	250	250
Fireworks		35,285	39,300	39,300	39,300
Volunteer Event		284	0	0	0
Victoria Day		100	5,000	5,000	0
Junior Citizen Scheme		4,852	4,500	5,680	5,500
Miscellaneous Expenses		54	20	20	20
Support Services		9,122	9,190	8,380	8,210
		78,974	86,260	87,480	82,520
<b>INCOME</b>					
Customer and Client Receipts		(36,590)	(39,300)	(44,300)	(44,300)
<b>NET EXPENDITURE</b>		42,384	46,960	43,180	38,220

# GROUNDS MAINTENANCE CONTRACTS

Cost Centre: 2552		2011/12	2012/13	2012/13	2013/14
Budget Officer: A Ford		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
<b>EXPENDITURE</b>					
Employees		20,431	21,180	20,530	20,990
Premises Related		43,052	45,650	44,480	45,520
Transport Related		230	140	140	140
Supplies & Services		2,000	2,350	2,350	2,350
Payment to Contractor		593,642	641,400	621,270	628,640
Support Services		9,376	9,270	12,840	8,820
Capital Accounting Charges		0	0	0	0
		668,731	719,990	701,610	706,460
<b>INCOME</b>					
Other Grants & Contributions		(17,048)	(41,530)	(16,810)	(17,210)
<b>NET EXPENDITURE</b>		651,682	678,460	684,800	689,250

**ALDERSHOT INDOOR POOL**

Cost Centre: 2558	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: A Sharpe				
	£	£	£	£
<b>EXPENDITURE</b>				
Employees	8,387	8,770	8,960	9,090
Premises Related	18,940	18,940	18,940	18,940
Transport Related	21	20	20	20
Supplies & Services	24,986	26,010	26,010	26,800
Payment to Contractor	243,497	261,380	261,030	266,790
Discretionary Rate Relief	12,837	12,230	12,840	0
Support Services	17,566	18,660	18,610	17,970
Capital Accounting Charges	63,776	63,780	65,710	65,710
<b>NET EXPENDITURE</b>	390,009	409,790	412,120	405,320

**ALDERSHOT LIDO**

Cost Centre: 2559	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: A Sharpe				
	£	£	£	£
<b>EXPENDITURE</b>				
Employees	6,337	6,630	6,850	6,910
Premises Related	9,415	9,250	9,250	9,250
Transport Related	16	20	20	20
Supplies & Services	12,279	13,680	13,590	14,040
Payment to Contractor	110,500	118,850	118,520	121,090
Discretionary Rate Relief	6,323	6,020	6,320	0
Support Services	12,034	12,540	11,580	11,170
Capital Accounting Charges	13,626	13,630	14,780	14,780
<b>NET EXPENDITURE</b>	170,529	180,620	180,910	177,260

**FARNBOROUGH LEISURE CENTRE**

Cost Centre: 2560	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
Budget Officer: A Sharpe				
	£	£	£	£
<b>EXPENDITURE</b>				
Employees	20,979	21,520	21,880	22,180
Premises Related	33,625	33,950	36,670	33,950
Transport Related	52	40	40	40
Supplies & Services	84,379	87,210	86,900	89,720
Payment to Contractor	130,016	127,900	129,600	130,380
Discretionary Rate Relief	38,429	38,870	38,870	0
Support Services	28,518	29,680	26,250	25,710
Capital Accounting Charges	495,143	495,140	502,320	502,320
	831,140	834,310	842,530	804,300
<b>NON RECURRING ITEM</b>				
Closure - reimbursement	0	0	0	37,600
	831,140	834,310	842,530	841,900
<b>INCOME</b>				
Other Grants & Contributions	(10,500)	0	(2,110)	0
Customer & Client Receipts	0	0	(2,720)	0
	(10,500)	0	(4,830)	0
<b>NET EXPENDITURE</b>	820,640	834,310	837,700	841,900

# **SOUTHWOOD GOLF COURSE**

	<b>Cost Centre: 2561</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
	<b>Budget Officer: A Sharpe</b>				
	<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Employees	10,345	10,970	11,680	11,830
	Premises Related	35,119	37,630	37,630	38,930
	Transport Related	270	40	40	40
	Supplies & Services	14,587	2,260	2,230	2,260
	Support Services	25,060	15,390	15,410	14,230
	Capital Accounting Charges	8,684	11,930	8,680	8,680
		94,065	78,220	75,670	75,970
	<b>INCOME</b>				
	Other Grants & Contributions	(1,190)	(1,670)	(1,190)	(1,190)
	<b>NET EXPENDITURE</b>	<b>92,875</b>	<b>76,550</b>	<b>74,480</b>	<b>74,780</b>

## **v COMMUNITY SCHOOLS**

	<b>Cost Centre: 2527/28</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
	<b>Budget Officer: P Amies</b>				
	<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Employees	12,257	12,350	6,300	6,280
	Transport Related	152	140	30	30
	Supplies & Services	22,991	11,080	11,080	6,080
	Support Services	19,969	21,040	18,320	18,270
	Capital Accounting Charges	3,360	0	0	0
		58,729	44,610	35,730	30,660
	<b>INCOME</b>				
	Revenue Expenditure Funded by Capital Under Statute	(3,360)	0	0	0
	<b>NET EXPENDITURE</b>	<b>55,369</b>	<b>44,610</b>	<b>35,730</b>	<b>30,660</b>

## **PUBLIC HALLS & COMMUNITY CENTRES**

	<b>Cost Centre: 2505/6/7/11/15/16/26/48</b>	<b>2011/12 Actual</b>	<b>2012/13 Estimate</b>	<b>2012/13 Revised Estimate</b>	<b>2013/14 Estimate</b>
	<b>Budget Officer: P Amies/D Phillips/A Sharpe/L Webber</b>				
	<b>EXPENDITURE</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
	Employees	35,799	36,360	39,970	40,240
	Transport Related	61	110	110	110
	Premises Related	84,937	88,580	82,230	78,820
	Supplies & Services	19,773	21,930	21,600	21,700
	Grants & Contributions	33,510	28,510	28,510	28,510
	Support Services	71,570	69,340	69,760	67,310
	Capital Accounting Charges	17,509	30,360	33,670	33,670
		263,160	275,190	275,850	270,360
	<b>NON RECURRING ITEM</b>				
	Jubilee Social Club - Review use of/make good site	0	0	0	30,000
		263,160	275,190	275,850	300,360
	<b>INCOME</b>				
	Customer and Client Receipts	(98,446)	(95,740)	(103,620)	(97,850)
	<b>NET EXPENDITURE</b>	<b>164,713</b>	<b>179,450</b>	<b>172,230</b>	<b>202,510</b>

# DEPARTMENTAL MANAGEMENT EXPENSES

## LEISURE MANAGEMENT

	Cost Centre: 2510 Budget Officer: P Amies	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
		£	£	£	£
	<b>EXPENDITURE</b>				
	Employees	5,432	7,700	7,700	7,700
	Transport Related Expenses	(40)	0	0	0
	Supplies & Services	26,694	29,200	27,920	27,920
		32,087	36,900	35,620	35,620
	<b>INCOME</b>				
	Recharge to Services	(32,087)	(36,900)	(35,620)	(35,620)
	<b>NET EXPENDITURE</b>	0	0	0	0

## SUPPORT SERVICES COSTS

### LEISURE SUPPORT SERVICE

	Cost Centre: 2522 Budget Officer: P Amies	2011/12 Actual	2012/13 Estimate	2012/13 Revised Estimate	2013/14 Estimate
		£	£	£	£
	<b>EXPENDITURE</b>				
	Employees	38,595	39,300	25,810	26,190
	Transport Related Expenses	1,013	830	670	670
	Support Services	2,742	2,720	1,750	1,730
		42,349	42,850	28,230	28,590
	<b>INCOME</b>				
	Recharge to service	(42,349)	(41,270)	(28,200)	(28,580)
	<b>NET EXPENDITURE</b>	0	1,580	30	10



# CAPITAL PROGRAMME SUMMARY 2012/2013 TO 2016/2017

	Original Estimate 2012/13	Anticipated Payments				
		Revised Estimate 2012/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
<b>CAPITAL EXPENDITURE ON PORTFOLIOS</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Corporate Services	238	3,951	763	485	265	160
Leisure & Youth	1,452	1,564	790	380	50	50
Environment	725	1,357	1,783	4,530	110	110
Safety & Regulation	366	276	0	0	0	0
Sub total (excluding Housing)	2,781	7,148	3,336	5,395	425	320
Health & Housing	970	1,060	920	920	920	920
<b>TOTAL</b>	<b>3,751</b>	<b>8,208</b>	<b>4,256</b>	<b>6,315</b>	<b>1,345</b>	<b>1,240</b>
<b>CAPITAL EXPENDITURE RESOURCES</b>						
Revenue Contribution to Capital	500	500	600	700	800	900
Grants & Contributions from Other Bodies (see Grants & Conts Summary page)	305	590	81	3,080	20	20
Section 106 Developers Contributions (see s106 Summary page)	966	895	546	100	0	0
Capital Receipts – General Fund Schemes	1,010	5,163	2,109	1,515	(51)	(256)
Sub total (excluding Housing)	2,781	7,148	3,336	5,395	769	664
Revenue Contribution to Capital – Improvement Grants	200	200	200	200	200	200
Grants & Contributions – Improvement Grants	376	420	376	376	376	376
Capital Receipts – Housing Schemes	394	440	344	344	0	0
Housing Sub total	970	1,060	920	920	576	576
<b>TOTAL</b>	<b>3,751</b>	<b>8,208</b>	<b>4,256</b>	<b>6,315</b>	<b>1,345</b>	<b>1,240</b>

	Original Estimate 2012/13	Revised Estimate 2012/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16	Estimate 2016/17
<b>CAPITAL RECEIPTS USAGE</b>						
Capital Receipts – Balance at 1st April	27,080	27,080	21,477	19,024	17,165	17,216
Capital Receipts – Usage during the year	1,404	5,603	2,453	1,859	(51)	(256)
Capital Receipts – Balance at 31st March	25,676	21,477	19,024	17,165	17,216	17,472



# GRANTS & CONTRIBUTIONS SUMMARY 2012/2013 TO 2016/2017

Project Number	PROJECT	Original Estimate 2012/2013	Anticipated Payments				
			Revised Estimate 2012/2013	Estimate 2013/2014	Estimate 2014/2015	Estimate 2015/2016	Estimate 2016/2017
	<u>General Fund – Grants &amp; Contributions</u>	£'000	£'000	£'000	£'000	£'000	£'000
6507	– CCTV – Shared Replacement Programme (Hart D.C)	165	124				
6518	– Wheeled Bins (Developers/ Household)	20	23	20	20	20	20
6542	– Farnborough Gate Bowls Club – Pavilion Extension (Bowls Club)	20	20				
6542	– Farnborough Gate Bowls Club – Pavilion Extension (Landfill Tax)	50					
6542	– Farnborough Gate Bowls Club – Pavilion Extension (Sport England)	50	50				
6507	– CCTV (Thames Valley Housing)		5				
6520	– Cove Brook Cycleway (HCC)		15				
6520	– Cove Brook Cycleway (Veolia Environmental Trust)		17				
6520	– Cove Brook Cycleway (Sustrans)		25				
6521	– Cove Football Club Floodlit Sports Area (Cove FC)		5				
6521	– Cove Football Club Floodlit Sports Area (TAG)		5				
6521	– Cove Football Club Floodlit Sports Area (Sita Trust)		50				
6521	– Cove Football Club Floodlit Sports Area (Sport England)		50				
6531	– Manor Park – Skate Park (Landfill Tax)		60				
6531	– Manor Park – Skate Park (Sport England)		80				
6532	– Public Art – Bandstand (Sita Trust)		19				
6538	– Municipal Gardens – Adizone (Landfill Tax)		5				
6538	– Municipal Gardens – Adizone (Sport England)		37				
5329	– Council Offices Accommodation & Upgrade Changes (Hampshire Police)			15			
	– Farnborough Leisure Centre – Replace Bowls Green Carpet & Underlay (Bowls Club)			6			
	– Rectory Road – Playground Refurbishment (Landfill Tax)			40			
	– Manor Park – Playground Refurbishment				60		
	<u>Activation Aldershot Projects</u>						
	– Project 1 – Integration between AUE and Town Centre (GE Fund)				1,500		
	– Project 2 – Town Centre Improvements (GE Fund)				1,500		
	<u>Total General Fund Grants &amp; Contributions</u>	305	590	81	3,080	20	20
6400	<u>Housing Schemes – Government Grants</u>						
	– Improvement Grants – Disabled Facilities Grants (CLG)	376	420	376	376	376	376
	<u>TOTAL GRANTS &amp; CONTRIBUTIONS</u>	681	1,010	457	3,456	396	396

# SECTION 106 DEVELOPERS CONTRIBUTIONS SUMMARY 2012/2013 TO 2016/2017

Project Number	PROJECT	Original Estimate 2012/2013	Anticipated Payments				
			Revised Estimate 2012/2013	Estimate 2013/2014	Estimate 2014/2015	Estimate 2015/2016	Estimate 2016/2017
	<b>General Fund Schemes</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
6512	- Parsonage Farm Community Facility - New Building	295	50				
6517	- Connaught Campus - 3rd Generation Floodlit Pitch	235	7	240			
6524	- Parks & Open Spaces - Footpaths Reconstruction	10					
6542	- Farnborough Gate Bowls Club - Pavilion Extension	80	92				
6556	- Farnborough Tennis Club - Pavilion Extension & Fencing	40	40				
6558	- King George V Pavilion - Water Heater Replacement	12	12				
6559	- Manor Park - Memorial Refurbishment	44	44				
6563	- Samuel Cody Specialist Sports College - 3rd Generation Floodlit Pitch	100		100			
6595	- Parks & Open Spaces - Southwood Woodlands	150	177				
6100	- Queensmead Refurbishment		150				
6505	- Aldershot Town Centre - Access Improvements to Pedestrianised Area		55				
6520	- Cove Brook Cycleway		12				
6521	- Cove Football Club - Floodlit Sports Area		62				
6523	- Aldershot Cricket Club - New Cricket Squares		60				
6532	- Public Art - Bandstand		17				
6538	- Municipal Gardens - Adizone		33				
6546	- Aldershot Park Pavilion - Refurbishment		20				
6554	- Mayfield Regeneration		64				
	- King George V Pavilion - External Redecoration & Repairs			11			
	- Cove Green - Cricket Pitch Refurbishment			10			
	- Manor Park - Tennis Court Refurbishment			25			
	- Municipal Gardens - Renovation of Retaining Wall			20			
	- Cove Green - Park Improvements			30			
	- Rectory Road - Playground Refurbishment			110			
	- Manor Park - Playground Refurbishment				100		
	<b>TOTAL SECTION 106 DEVELOPERS CONTRIBUTIONS</b>	<b>966</b>	<b>895</b>	<b>546</b>	<b>100</b>	<b>0</b>	<b>0</b>

# CORPORATE SERVICES PORTFOLIO CAPITAL PROGRAMME 2012/2013 TO 2016/2017

1 of 1 Project Number	Project	Payments To 31.3.2012 £'000	Original Budget 2012/2013 £'000	Revised Estimate 2012/2013 £'000	Anticipated Payments				
					Estimate 2013/2014 £'000	Estimate 2014/2015 £'000	Estimate 2015/2016 £'000	Estimate 2016/2017 £'000	
	<b>COMPUTER SYSTEMS</b>								
7305	IT Equipment Replacement Programme		33	33	35	45	25	20	
7309	Website Development Project (s)	107		9					
7500	ICT Strategy & Customer First Projects (s)		150	204	200	150	100	100	
	Channel Shift				35	250	100		
	<b>COUNCIL OFFICES</b>								
5329	Accommodation & Upgrade Changes (s)	1,484		214	320				
	Replacement of Obsolete Air Conditioning Plant				98				
	<b>COUNCIL PROPERTIES</b>								
5204	35-39 High Street - Improvements			30					
5208	98 Queensmead - Property Acquisition			3,313					
5209	9 Wellington Street - Refurbishment			30					
5314	Devereux House - Replace Heating & Water Supply Pipework			20					
	Devereux House & Bevan Lodge - External Redecoration				25				
	35-39 High Street - External Redecoration				10				
5309	Legionella Prevention Works		15	15					
5311	Consultancy Fees For Enabling Works On Major Projects (s)			13					
5313	Energy Efficiency Schemes (s)		40	59	40	40	40	40	
5331	Remote Energy Metering Programme (s)			10					
5333	Council Buildings - Solar Panels			1					
	<b>TOTAL</b>	<b>1,591</b>	<b>238</b>	<b>3,951</b>	<b>763</b>	<b>485</b>	<b>265</b>	<b>160</b>	

Note: (s) denotes projects which include slippage from 2011/2012 in the 2012/2013 Revised Budget

LEISURE & YOUTH PORTFOLIO CAPITAL PROGRAMME 2012/2013 TO 2016/2017

1 of 3 Project Number	Project	Payments To 31.3.2012 £'000	Original Estimate 2012/2013 £'000	Revised Estimate 2012/2013 £'000	Anticipated Payments				
					Estimate 2013/2014 £'000	Estimate 2014/2015 £'000	Estimate 2015/2016 £'000	Estimate 2016/2017 £'000	
6523	ALDRSHOT CRICKET CLUB New Cricket Squares			60					
6506	ALDRSHOT PARK Car Park Improvements			100					
6501	Land Purchase			4					
6546	Pavilion Refurbishment (part s106 funded) (s)	724		20					
6514	ALPINE SNOWSPORTS Bailey Bridge Structure			20					
6517	CONNAUGHT CAMPUS 3rd Generation Floodlit Pitch (fully funded from s106) (s)	3	235	7	240				
6521	COVE FOOTBALL CLUB Floodlit Sports Area (part funded from s106) (s)	18		192					
	COVE GREEN Cricket Pitch Refurbishment Park Improvements				10				
					30				
6542	FARNBOROUGH GATE BOWLS CLUB Pavilion Extension (part s106 funded)	1	200	162					
6556	FARNBOROUGH TENNIS CLUB Grant - Site Extension & Fencing (fully funded from s106)		40	40					
6558	KING GEORGE V PAVILION Water Heater Replacement External Redecoration & Repairs		12	12					
					11				

# LEISURE & YOUTH PORTFOLIO CAPITAL PROGRAMME 2012/2013 TO 2016/2017

2 of 3 Project Number	Project	Payments To 31.3.2012 £'000	Original Estimate 2012/2013 £'000	Revised Estimate 2012/2013 £'000	Anticipated Payments			
					Estimate 2013/2014 £'000	Estimate 2014/2015 £'000	Estimate 2015/2016 £'000	Estimate 2016/2017 £'000
6531	MANOR PARK Skate Park (part funded from s106) (s)	35		140				
6559	Memorial Refurbishment (fully funded from s106)		44	44				
	Tennis Court Refurbishment				25			
	Playground Refurbishment					160		
6538	MUNICIPAL GARDENS Adizone Ball Court			75				
	Renovation of Retaining Wall				20			
6504	PARKS & OPEN SPACES Houseman Road Footbridge Improvements (s)	2		18				
6524	Footpaths Reconstruction (fully funded from s106)		10					
6595	Southwood Woodlands (fully funded from s106) (s)	1,000	150	177				
6512	PARSONAGE FARM COMMUNITY FACILITY Grant towards New Building (part s106 funded)	250	525	280				
6513	PRINCES HALL Electrical Rewiring (s)	44		4				
6519	New Paving			18				
6525	Air Handling / Environmental Control (s)	10		4				
6562	Stage Lighting		16	16				
6573	Ventilation Upgrade & Cooling (s)	43		12				
	External Cladding & Replacement Windows					155		
	Removal of Redundant Box Office & Improve Entrance Area				18			
6532	PUBLIC ART Bandstand (part funded from s106) (s)	3		36				
	RECTORY ROAD Playground Refurbishment				150			

LEISURE & YOUTH PORTFOLIO CAPITAL PROGRAMME 2012/2013 TO 2016/2017

3 of 3 Project Number	Project	Payments To 31.3.2012 £'000	Original Estimate 2012/2013 £'000	Revised Estimate 2012/2013 £'000	Anticipated Payments				
					Estimate 2013/2014 £'000	Estimate 2014/2015 £'000	Estimate 2015/2016 £'000	Estimate 2016/2017 £'000	
6563	SAMUEL-CODY SPECIALIST SPORTS COLLEGE Grant – 3rd Generation Floodlit Pitch (fully funded from s106)		100		100				
6242	ALDERSHOT POOLS COMPLEX Lido – Concrete Works & Structural Pool Repairs		15	15	15	15			
6543	AIP – Electrical Testing & Rewiring		15	15	10	10	10	10	10
6551	AIP – Replacement Fans, Pumps & Valves		15	15	15	15	15	15	15
6565	AIP – Replace Floor Tiles to Pool Surrounds		35	35					
6541	FARNBOROUGH LEISURE CENTRE Electrical Testing & Rewiring		15	15	10	10	10	10	10
6545	Replacement Fans, Pumps & Valves (s)		15	18	15	15	15	15	15
6566	Sports Hall Escape Doors		10	10					
	Replace Bowls Green Carpet & Underlay				19				
	Replace Swimming Pool Ceiling Tiles				85				
	Replace Roof Covering & Insulation				17				
	<b>TOTAL</b>	<b>2,133</b>	<b>1,452</b>	<b>1,564</b>	<b>790</b>	<b>380</b>	<b>50</b>	<b>50</b>	<b>50</b>

Note: (s) denotes projects which include slippage from 2011/2012 in the 2012/2013 Revised Budget

# ENVIRONMENT PORTFOLIO CAPITAL PROGRAMME 2012/2013 TO 2016/2017

1 of 2 Project Number	Project	Payments To 31.3.2012 £'000	Original Budget 2012/2013 £'000	Revised Estimate 2012/2013 £'000	Anticipated Payments			
					Estimate 2013/2014 £'000	Estimate 2014/2015 £'000	Estimate 2015/2016 £'000	Estimate 2016/2017 £'000
	<b>ALDERSHOT TOWN CENTRE PROJECTS</b>							
6505	Access Improvements to Pedestrianised Area (fully funded from s106) (£)			55				
6568	Consultancy (Westgate to Main Retail Centre) (£)	5		14				
	<u>Activation Aldershot Projects</u>							
	Project 1 – Integration between AUE and Town Centre (100% funded by GE Fund)					1,500		
	Project 2 – Town Centre Improvements (50% funded by GE Fund)				80	2,920		
	<b>FARNBOROUGH TOWN CENTRE PROJECTS</b>							
5205	Farnborough Town Centre (£)	19		13				
5206	Kingsmead Regeneration Project (£)	45		12				
5207	Kingsmead Construction Works		561	561	686			
6100	Queensmead Refurbishment			200	790			
	<b>CAR PARKS</b>							
6572	Blue Badge Parking – New Signage (£)	8		6				
	<b>CEMETERIES</b>							
6228	Memorial Safety (£)	27		8				
	<b>CREMATORIUM</b>							
6567	Rewiring		64	75				
6509	Cremator Repairs			36				
	Re-line Cremators 1 and 2				71			
	Woodland Memorial				18			

# ENVIRONMENT PORTFOLIO CAPITAL PROGRAMME 2012/2013 TO 2016/2017

2 of 2 Project Number	Project	Payments To 31.3.2012 £'000	Original Budget 2012/2013 £'000	Revised Estimate 2012/2013 £'000	Anticipated Payments				
					Estimate 2013/2014 £'000	Estimate 2014/2015 £'000	Estimate 2015/2016 £'000	Estimate 2016/2017 £'000	
6520	CYCLEWAY LINKS Cove Brook Cycleway (part funded from s106) (s)	161		69					
6577	Hazel Avenue to Arrow Road (fully funded from s106) (s)			23					
	DENMARK SQUARE Disabled Bays – Drainage & Dropped Kerbs				15				
6548	THE GROVE DEPOT Improvement Works (s)	1		68					
	New Roof to Offices & Repairs to Sheds				13				
6554	MAYFIELD REGENERATION Environmental Improvements (fully funded from s106) (s)	2		64					
6550	PARKING SCHEMES Residents Parking Schemes (s)			30					
6232	REFUSE/ RECYCLING Bottle Bank Replacement (s)		10	20	10	10	10	10	
6518	Wheeled Bins		70	83	85	85	85	85	
6515	STREET CLEANSING Litter/Cigarette Bins		20	20	15	15	15	15	
	<b>TOTAL</b>	<b>268</b>	<b>725</b>	<b>1,357</b>	<b>1,783</b>	<b>4,530</b>	<b>110</b>	<b>110</b>	

Note: (s) denotes projects which include slippage from 2011/2012 in the 2012/2013 Revised Budget



# SAFETY & REGULATION PORTFOLIO CAPITAL PROGRAMME 2012/2013 TO 2016/2017

1 of 1 Project Number	Project	Payments To 31.3.2012 £'000	Original Budget 2012/2013 £'000	Revised Estimate 2012/2013 £'000	Anticipated Payments				
					Estimate 2013/2014 £'000	Estimate 2014/2015 £'000	Estimate 2015/2016 £'000	Estimate 2016/2017 £'000	
6507	C.C.T.V Shared Replacement Programme	2	366	276					
	TOTAL	2	366	276	0	0	0	0	0

Note: (s) denotes projects which include slippage from 2011/2012 in the 2012/2013 Revised Budget

# HEALTH & HOUSING PORTFOLIO CAPITAL PROGRAMME 2012/2013 TO 2016/2017

1 of 1 Project Number	Project	Payments To 31.3.2012 £'000	Original Estimate 2012/2013 £'000	Revised Estimate 2012/2013 £'000	Anticipated Payments			
					Estimate 2013/2014 £'000	Estimate 2014/2015 £'000	Estimate 2015/2016 £'000	Estimate 2016/2017 £'000
6400 50013	IMPROVEMENT GRANTS Disabled Facilities Grants (Mandatory) (s)		650	690	650	650	650	650
6400 50022	Housing Renewal Grants (Discretionary) (s)		50	66	50	50	50	50
6400 50050	Home Loan Scheme (Discretionary) (s)		20	24	20	20	20	20
6401	SOCIAL HOUSING GRANT Grants To Registered Social Landlords (s)		250	280	200	200	200	200
	TOTAL	0	970	1,060	920	920	920	920

Note: (s) denotes projects which include slippage from 2011/2012 in the 2012/2013 Revised Budget

