

Budget Book 2015/16

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RUSHMOOR BOROUGH COUNCIL

1. INTRODUCTION

This book contains a full set of budgets covering the Council's activities, and is a financial statement of the policies and objectives of the Council for the forthcoming year. The revenue budgets and capital programme are divided into portfolios reflecting the political management structure of the authority.

One of the aims of the book is to give readers a clearer picture of the scope of services provided by Rushmoor Borough Council and their estimated cost. The main elements of the Council's budget are described below together with the impact of financial policies on the Council Tax payers of the Borough.

2. 2015/16 - REVENUE BUDGET

2.1. Analysis of changes in Income and Expenditure Levels

A breakdown of the changes in income and expenditure levels appears on the General Fund Revenue Summary on page 6. The charts on page 3 illustrate how the Council funded its expenditure in 2014/15 and how it expects to meet its expenditure in 2015/16.

Income

The main change for 2015/16 income is the increase in Rushmoor Borough Council's share of Business Rates Collected. This is due to improvements in the economic climate, together with changes to appeals regulations. Details of 2015/16 business rates are outlined on page 9.

Grant income 2015/16 includes additional Housing Benefit Subsidy resulting from rent rises and increased caseloads, together with an incremental increase in New Homes Bonus. The Council Tax increase was set at 0% as the Council has chosen to freeze its Council Tax and take advantage of a grant from Government to cover the equivalent of a 1% tax rise. The Council Tax level therefore remains at £184.07 for a band D property.

Other changes to the Council's 2015/16 income include:

- increased interest receipts resulting from diversification of the Council's investment portfolio
- a net reduction in income generated from fees & charges across a number of services

Expenditure

The Council has been developing an approach that moves the organisation towards financial sustainability. This approach is underpinned by the Council's 8- point plan. It is anticipated that the 8-point plan will deliver the budget savings target of £500k in 2015/16.

With the exception of forecast pay and non-pay inflationary increases there are no significant increases from the 2014/15 expenditure budget. The following indices have been used in the 2015/16 budgets:

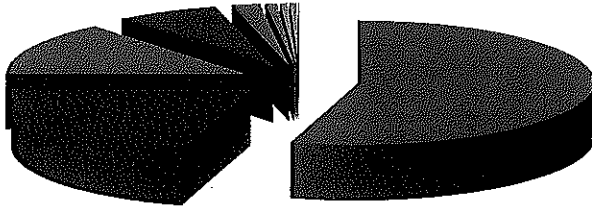
General Inflation between 0% & 2.5%

Pay Inflation 2.0%

The general inflation factor has only been applied where there is a contractual commitment to its provision, with minimal allowance for inflation elsewhere.

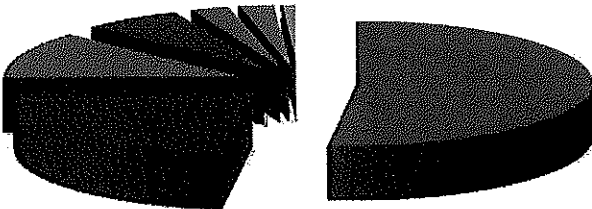
Sources of income used to meet the Council's Gross Expenditure

2014/15



- Government Grants 54.6%
- Share of Business Rates Collected 20.7%
- Fees & Charges 13.9%
- Local Precept 7.0%
- Other Grants & Contributions 1.9%
- Contribution from Revenue Balances 0.8%
- Business Rates Safety Net 0.5%
- Interest Receipts 0.5%
- Collection Fund Surplus 0.1%

2015/16



- Government Grants 52.0%
- Share of Business Rates Collected 23.0%
- Fees & Charges 12.2%
- Local Precept 6.8%
- Collection Fund Surplus 2.6%
- Other Grants & Contributions 2.4%
- Interest Receipts 1%

2.2 Medium Term Financial Strategy

The Medium Term Financial Strategy was endorsed by Cabinet in October 2014. The fundamental principles that form the basis of the Council's financial strategy are:

- As part of its purpose and priorities, the Council recognises that it has to target its limited resources to where they are most needed. This is supported by one of the five themes that underpin the Council's purpose: Good Value Services – ensuring good services that represent good value for money.
- Improving governance and project management
- Timely budget and performance monitoring arrangements (through budget monitoring and quarterly performance monitoring reports)
- Preparation of financial plans to cover a four-year period, including revenue and capital expenditure, Tax bases and Council Tax Support Scheme.
- Budget guidelines are maintained and reviewed annually by the Council's s151 officer
- New spending plans are considered only if they make a clear contribution to the Council's objectives and priorities or meet new statutory responsibilities
- Ensuring proposals for significant projects and changes are set out in an appropriate business case to assess the impact on the Council
- Maintenance of the General Fund Balance over the medium term within a range of £1m - £2m
- There is no presumption that non ring-fenced grants will be spent on the purposes for which they are nominally provided (appropriate business cases to be provided for spending against such grants)
- Regular review of the Council's fees and charges
- Reserves are not used to meet on-going, unsustainable levels of expenditure but may be used in the short-term in conjunction with plans to reduce net revenue costs over the medium-term
- Regular review of all reserves in order to:
 - o Maintain and replenish funds which will be used to mitigate the substantial risks identified over the medium term
 - o Maintain reserves to support the provision of major projects, invest-to-save schemes or service reviews in order to support the work of the 8-point plan as referred to above
 - o Release those reserves which are no longer required due to changing circumstances
- Annual review of the Council's Treasury Management Strategy (as a minimum, with the opportunity to revise the Strategy at either mid- or year-end reporting)
- The Council will seek to diversify its investments, in particular by examining opportunities for investment (including property) to mitigate the loss of income from treasury management, due to prevailing low interest rates, and seek to further spread risk

- Maintain a base level of revenue contributions to capital with the aim of gradually restoring contributions to £1,000,000 over the long term, (where final outturn position allows)
- Annual review of Civil Parking Enforcement surplus to plan spend in line with legislation and agreed priorities
- Develop the Council's Asset Management Plan
- Develop a Capital Strategy that supports the Asset Management Plan and delivery of the Council's priorities
- Capital receipts from the sale of assets will be used to meet future corporate priorities rather than be retained for use by the service that has relinquished the asset
- Resources allocated to particular capital projects but subsequently not required are returned to meet future corporate priorities rather than be retained for use by that service
- All new capital schemes are subject to the bid process for inclusion in the Capital Programme, which requires whole life costing for new bids for the current revised budget and for the upcoming year. Indicative bids are required for future years in order to have a picture of capital spending over the medium term but these later projects will require business cases and further approval as they come forward. New capital schemes brought forward in-year are supported by business cases and reported to DMB and Cabinet in line with current financial regulations.
- No new capital schemes are included in the programme without the necessary resources to meet the full capital costs and any on-going Revenue costs being in place.
- Working with our partners (County, Fire, Police, other Local Authorities, Local Enterprise Partnership, voluntary and community sector) to maximise outcomes for our residents, explore access to funding and maximise external funding opportunities.
- Consultation is a powerful tool to help us improve the quality and cost-effectiveness of our services and to enable us to understand and meet the needs of our communities. The Council has a Community and Business Engagement Strategy to help focus our consultation and engagement activities. We are transparent in our decision-making process and through the provision of information on our website. As part of this, we publish our budgetary plans and historic spending information (including Statement of Accounts, annual audit letter, and payments to suppliers) in various formats and on our website.

2.3 2015/16 General Fund Revenue Budget Summary

The Borough Council's revenue budget is detailed on a service and activity basis in the body of the budget book but can be summarised as shown on the next page:

GENERAL FUND REVENUE BUDGET SUMMARY

| | Actual 2013/14 £000 | Original Estimate 2014/15 £000 | Revised Estimate 2014/15 £000 | Forecast 2015/16 £000 |
|--|---------------------------|---|--|-----------------------------|
| Net Cost of Services by Portfolio | | | | |
| 1 Corporate Services | 1,088 | 1,149 | 938 | 986 |
| 2 Environment and Service Delivery | 4,059 | 3,192 | 4,126 | 3,973 |
| 3 Concessions and Community | 1,592 | 1,723 | 1,621 | 1,750 |
| 4 Health and Housing | 1,653 | 1,717 | 2,446 | 1,677 |
| 5 Business, Safety and Regulation | 2,857 | 2,619 | 2,607 | 2,690 |
| 6 Leisure & Youth | 4,438 | 4,470 | 4,466 | 4,509 |
| 7 PORTFOLIO NET EXPENDITURE | 15,687 | 14,870 | 16,204 | 15,585 |
| 8 Capital Accounting Charges - Reversed | (3,801) | (2,509) | (3,304) | (2,588) |
| 9 Pension Adj/Employee Benefits Reversed | (88) | 126 | 150 | 306 |
| 10 NET EXPENDITURE AFTER ADJUSTMENTS | 11,798 | 12,487 | 13,050 | 13,303 |
| Provisions for Budget Re-structuring: | | | | |
| 11 Reductions in Service Costs/Income Generation | | (500) | | (500) |
| 12 Vacancy Monitoring | | (300) | | (315) |
| 13 Corporate Income and Expenditure | (335) | (287) | (574) | (2,933) |
| 14 Contributions to/(from) Reserve Accounts | 586 | 771 | (415) | 2,358 |
| 15 Central Government Funding | (6,505) | (6,132) | (6,140) | (6,799) |
| 16 NET TOTAL EXPENDITURE | 5,544 | 6,039 | 5,921 | 5,114 |
| 17 Contribution to/(from) balances | (243) | (602) | (484) | 362 |
| 18 COUNCIL TAX REQUIREMENT | 5,301 | 5,437 | 5,437 | 5,476 |
| REVENUE BALANCES | | | | |
| 19 1 April | 2,365 | 2,122 | 2,122 | 1,638 |
| 20 General Fund Transfer | (243) | (602) | (484) | 362 |
| 21 31 March | 2,122 | 1,520 | 1,638 | 2,000 |

| | | | | |
|----------------------------|-----------|-----------|-----------|-----------|
| Illustrative CT Levels (£) | 184.07 | 184.07 | 184.07 | 184.07 |
| CT Base | 28,799.18 | 29,540.17 | 29,540.17 | 29,751.47 |
| & CT Increase (%) | | | | |

| | | | | |
|--|--------------|--------------|--------------|----------------|
| 13 Corporate Income and Expenditure | | | | |
| Interest Receivable | (387) | (400) | (670) | (800) |
| Collection Fund (surplus)/deficit - Ctax | (54) | (108) | (108) | (150) |
| - NNDR | - | 211 | 211 | (1,983) |
| Other Corporate Income & Expenditure | 106 | 10 | (7) | - |
| Total | (335) | (287) | (574) | (2,933) |

| | | | | |
|--|------------|------------|--------------|--------------|
| 14 Contributions to/(from) Reserve Accounts | | | | |
| Revenue Contributions to Capital Programme | 450 | 500 | 500 | 550 |
| Revenue Contributions to Improvement Grants | 200 | 200 | 200 | 200 |
| Transfers to CPE Surplus Account | - | 247 | 100 | 201 |
| Contributions to/(from) earmarked reserves/prior yr grants | (213) | (176) | (390) | (170) |
| Contributions to/(from) Service Improvement Fund | (282) | - | (240) | - |
| Contributions to/(from) Stability & Resilience Reserve | 431 | - | (585) | 1,577 |
| Total | 586 | 771 | (415) | 2,358 |

| | | | | |
|--|----------------|----------------|----------------|----------------|
| 15 Central Government Funding | | | | |
| New Burdens and other non-ring-fenced grants | (166) | (88) | (96) | - |
| New Homes Bonus | (1,019) | (1,401) | (1,401) | (1,696) |
| Council Tax Freeze Grants | (59) | (60) | (60) | (61) |
| Revenue Support Grant | (3,126) | (2,441) | (2,441) | (1,756) |
| RBC share of rates collected | (16,799) | (15,934) | (15,934) | (18,620) |
| Tariff payable | 14,609 | 14,894 | 14,894 | 15,178 |
| Levy / (Safety net) | 55 | (416) | (416) | 848 |
| s31 grants in relation to business rates | | (686) | (686) | (692) |
| Total | (6,505) | (6,132) | (6,140) | (6,799) |

2.4 Explanation of Budget Summary

Lines

- 1 – 6 These lines show the net budget for each Council portfolio. They represent an estimate of the cost of providing the service less any income due to that service in terms of fees and charges or specific grants received from the Government or other bodies.
- 7 Total net expenditure on portfolios.
- 8-9 These lines reverse the accounting entries contained within portfolio net expenditure that relate to capital accounting charges and accounting for pensions and other post-employment benefits.
- 10 Net expenditure after adjustments.
- 11–12 These figures show the level of savings required during the year in order to achieve a balanced budget and an appropriate level of revenue balances at the year-end.
- 13 This line represents income and expenditure that cannot be attributed to a specific portfolio but relates to the Council as a whole, such as investment income and any surplus generated from administration of the Business Rates Scheme.
- 14 The figure identified here represents appropriations and provisions again relating to the Council as a whole, such as use of grants to support the provision of services, or to set aside funds for invest-to-save schemes or the improvement of services, or to provide against known risks to the financial position.
- 15 This line represents all central government funding not attributed to a specific portfolio but used to support the provision of services as a whole. This includes the New Homes Bonus, Council Tax Freeze grants and funding from Business Rates.
- 16 This is the total net expenditure (sum of lines 10 to 15).
- 17 This is the contribution to or from the Council's revenue reserves to aid in funding net total expenditure whilst maintaining a high level of service provision.
- 18 After taking account of the contributions to or from revenue reserves, the Council Tax Requirement represents the total amount left to be met by local taxpayers in the form of Council Tax.
- 19-21 Shows the Council's Revenue Balances after taking account of contributions to or from the General Fund.

2.5 Budget Outcome

In spite of a challenging funding environment, the uncertainties about government funding and the pressures on services, the Council has been able to prepare a sound and balanced budget whilst maintaining services to residents. The budget will also provide a platform for Rushmoor to address future challenges.

The budget adheres to all of the main elements within the previously approved budget strategy. This includes the principle of maintaining the Council's revenue balances within a range of £1m - £2m while working towards a sustainable financial position and reducing the net cost of the services it provides.

In order to achieve this, the budget proposals will require the implementation of budget savings of £0.5m. in 2015/16, together with further savings over the medium term. This will require reductions in the Council's service expenditure, and increases in income generation, which will continue to be addressed via the 8-point plan.

As part of this process, reserves will be set aside to mitigate against known risk and support invest-to-save schemes, service reviews and the implementation of key projects.

2.6 Revenue Funds

In addition to the General Fund Balances shown in paragraph 2.3, the Council also has other specific revenue reserves as follows:-

| Reserve | Purpose | Estimated Balance 1st April 2015 £'000 |
|--------------------------------|--|--|
| Service Improvement Fund | To assist in meeting the one-off costs of implementing savings and efficiencies. | 870 |
| Stability & Resilience Reserve | Represents amounts set-aside to mitigate against the effects of volatility in the Council's financial position | 1,800 |
| Insurance Reserve | Represents amounts set-aside for known risks around insurance claims and the insolvent run-off of Municipal Mutual Insurance | 280 |
| Land Charges Reserve | Represents amounts set-aside for potential refunds of fees in respect of access to land charges data | 65 |
| Section 106 Developers Funds | Monies received from developers for the maintenance and upkeep of amenity areas and Suitable Alternative Natural Greenspace (SANGs) | 1,135 |
| DCLG Grant | To support programmes to integrate the wider community | 293 |
| CPE Surplus Fund | Represents the Surplus from parking enforcement function. The surplus can only be spent on specific projects as set out in legislation | 100 |
| Grants and Contributions | Balance of grants and contributions held to support specific revenue projects | 297 |

2.7 Council Tax in 2015/16

The table below shows the Council Tax payable on properties within the various bands. It comprises a charge from Rushmoor Borough Council together with charges from Hampshire County Council, the Police and Crime Commissioner for Hampshire and the Hampshire Fire and Rescue Authority. The Council Tax base (the number of Band D equivalent properties) is 29,751.47

| Valuation Band | Factor | Rushmoor Borough Council £ | Hampshire County Council £ | Hampshire Police & Crime £ | Hampshire Fire Authority £ | Total £ |
|----------------|--------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|------------|
| A | 6/9 | 122.71 | 691.92 | 104.89 | 40.92 | 960.44 |
| B | 7/9 | 143.17 | 807.24 | 122.37 | 47.74 | 1,120.52 |
| C | 8/9 | 163.62 | 922.56 | 139.85 | 54.56 | 1,280.59 |
| D | 1 | 184.07 | 1,037.88 | 157.33 | 61.38 | 1,440.66 |
| E | 11/9 | 224.97 | 1,268.52 | 192.29 | 75.02 | 1,760.80 |
| F | 13/9 | 265.88 | 1,499.16 | 227.25 | 88.66 | 2,080.95 |
| G | 15/9 | 306.78 | 1,729.80 | 262.22 | 102.30 | 2,401.10 |
| H | 18/9 | 368.14 | 2,075.76 | 314.66 | 122.76 | 2,881.32 |

Rushmoor's own Band D Council Tax has not increased, remaining at £184.07. The Police and Crime Commissioner for Hampshire has decided on a 1.99% increase, which amounts to an overall 0.21% increase on a 2014/15 Band D bill.

2.8 National Non-Domestic Rates in 2015/16 (Business Rates)

Under the Business Rates retention arrangements introduced from 1 April 2013, local authorities keep a proportion of the business rates paid locally. It is estimated that in 2015/16, the Council will collect £40m in Business Rates, which will be shared between central government, Rushmoor Borough Council and Hampshire County Council (including Fire Authority) in the following proportions 50:40:10. Rushmoor's 40% share will then be subject to a Tariff payment to central government. The Council also receives grants to cover additional rate relief. After adjusting for the above the total amount expected to be retained by Rushmoor in 2015/16 is around £3.3m.

The National Non-Domestic Rate (NNDR) multiplier has been set by central government at 49.3p with a smaller multiplier of 48.0p for occupied properties with a rateable value of less than £18,000.

The amount each ratepayer has to pay depends on the rateable value of the property. All rateable values were re-assessed during 2008 and 2009. The revised rateable values came into effect on the 1st April 2010. There are transitional arrangements to cushion the impact of any changes made from previous rateable values.

The amount of rates payable can also be reduced for a number of other reasons. These include empty property relief; various property exemptions; unoccupied newly built property relief; partly occupied relief; small business relief; Charity and Community Amateur Sports Club relief, hardship relief and relief for organisations not established or run for profit. Full details are available from the Business Rates team on 01252 398331.

Property Analysis as at 24th February 2015:

| CATEGORY | NUMBER | % OF TOTAL | RATEABLE VALUE | |
|--------------------------|--------------|--------------|--------------------|--------------|
| | | | AMOUNT (£) | % |
| COMMERCIAL | 1,953 | 78.2 | 81,616,780 | 75.5 |
| EDUCATIONAL AND CULTURAL | 61 | 2.4 | 4,291,500 | 4.0 |
| INDUSTRIAL | 316 | 12.7 | 10,658,830 | 9.9 |
| LEISURE | 64 | 2.6 | 2,103,150 | 1.9 |
| PUBLIC UTILITIES ETC. | 97 | 3.9 | 5,020,725 | 4.6 |
| MILITARY/ CROWN | 3 | 0.1 | 4,231,750 | 3.9 |
| OTHER | 4 | 0.1 | 262,870 | 0.2 |
| TOTAL | 2,498 | 100.0 | 108,185,605 | 100.0 |

3. SUMMARY OF TOTAL OPERATIONS

Given below is a summary of total operations by the Council for 2015/16: -

| | | General Fund £000 |
|----------------------------|---|----------------------|
| | Gross Expenditure (including the £15.178m tariff payable on the Rushmoor's share of Business Rates collected) | 80,976 |
| Less : Income | - Government Grants (including Housing Benefits Subsidy, New Homes Bonus and Revenue Support Grant) | (42,160) |
| | - Rushmoor's share of Business Rates collected | (18,620) |
| | - Fees & Charges | (9,871) |
| | - Other Grants & Contributions | (1,916) |
| | - Collection Fund Surplus | (2,133) |
| | - Interest Receipts | (800) |
| | Council Tax Requirement | <u>5,476</u> |
| Capital Expenditure | | 7,382 |

4. CAPITAL EXPENDITURE AND FINANCE

4.1 Legislative Framework

As from 1st April 2004 the Capital Finance and Accounting Regulation 2003 came into force. These regulations replaced the credit approval system for borrowing to fund capital expenditure with a self-regulating framework for borrowing based on affordability. These controls relate mainly to those local authorities which, unlike Rushmoor, need to borrow in order to finance their capital expenditure.

The main funding components for capital expenditure are :-

- Government Grants & Contributions
- Capital Receipts
- Revenue Contributions to Capital
- Section 106 Developers Contributions
- Other Grants & Contributions e.g. Lottery grants

4.2 Capital Programme

The capital programme contributes towards the Council's priorities by concentrating resources in the following areas:

Projects with a clearly defined financial return or economic benefit to the Borough

- Invest to save schemes
- Town Centre Regeneration

Projects which support the delivery and development of core services

- Asset maintenance
- ICT strategy

The most significant project in 2015/16 is Activation Aldershot, which brings together a number of projects supporting infrastructure to link the Wellesley development and town centre alongside other town centre improvements.

The programme also includes support for the provision of local Housing through social housing grants and the Council's statutory duties in respect of Disabled Facilities Grants.

4.3 Capital Strategy

The Council has made the decision to use part of its accumulated capital receipts in order to help to support its capital programme. The element of the capital programme that is financed from revenue has been agreed in the budget at £750,000 in 2015/16 and £800,000 in 2016/17.

5.0 BUDGET CONCLUSIONS

Although the Council has once again had to operate within tight financial constraints, careful financial planning and budget setting has enabled the Council to hold Council Tax at the same level.

At the same time the Council's corporate plan incorporating the 8 point plan has been revised to enable reductions in spending and improvements to services, which will continue to be developed over the medium term.

Amanda Fahey
Head of Financial Services

CORPORATE SERVICES PORTFOLIO

| Cost Centres | | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|---|--|-------------------|---------------------|--------------------------------|---------------------|
| | | £ | £ | £ | £ |
| 1200 | Land Charges | (25,159) | (15,000) | 7,920 | 48,960 |
| 1205 | Industrial Estates | (850,144) | (862,080) | (861,880) | (860,400) |
| 1206 | Belle Vue Enterprise Centre | (49,314) | (64,900) | (78,238) | (73,338) |
| 1208 | Town Centres | (514,440) | (600,040) | (631,090) | (640,020) |
| 1209 | Land & Property Management | 109,068 | 87,210 | 128,650 | 70,770 |
| 1300 | Civic Ceremonial | 35,102 | 36,840 | 35,440 | 36,010 |
| 1304 | Mayoral Costs | 71,415 | 69,010 | 67,820 | 67,780 |
| 1310 | Members Expenditure | 504,499 | 496,750 | 502,100 | 499,470 |
| 1313 | Local Government Association | 32,264 | 40,870 | 35,510 | 37,120 |
| 1316 | Admin Support to Members | 144,408 | 136,400 | 136,920 | 143,160 |
| 1317 | Corporate Policy Support to Members | 63,409 | 59,400 | 77,450 | 76,260 |
| 1318 | Attendance at Member Meetings | 87,540 | 82,750 | 88,220 | 85,350 |
| 1319 | Statutory Information | 14,384 | 11,900 | 14,420 | 14,660 |
| 1326 | 35/39 High Street Offices | 18,370 | 6,650 | 3,730 | 5,600 |
| 1404 | Emergency Planning | 50,107 | 53,140 | 50,710 | 50,770 |
| 1407 | Chief Executive | 76,322 | 70,070 | 65,230 | 65,940 |
| 1408 | Public Performance Reporting | 25,287 | 25,900 | 25,800 | 26,100 |
| 1412 | Corporate Events | 7,016 | 7,450 | 7,060 | 7,780 |
| 3105 | External Audit and Inspection Fees | 64,645 | 71,310 | 71,440 | 55,540 |
| 3402 | Corporate Finance | 220,630 | 203,110 | 225,540 | 226,970 |
| 3403 | Treasury Management & Bank Charges | 84,682 | 82,120 | 81,140 | 82,000 |
| 3804 | Cost of NNDR Collection | 119,372 | 79,310 | 52,310 | 80,060 |
| 3805 | Council Tax Collection | 770,256 | 821,700 | 790,600 | 824,290 |
| | | 1,059,716 | 899,870 | 896,802 | 930,832 |
| 3602 | UNAPPORTIONABLE CENTRAL OVERHEADS Retirement/Pension Costs | 28,551 | 700 | 600 | 600 |
| | NET UNDER / (OVER) RECOVERY OF SUPPORT SERV. & MANAGEMENT EXP.: | | | | |
| 1322 | Council Offices | 0 | 19,080 | 10,780 | 28,880 |
| 1409/1411 | Corporate Policy and Communications Support | 0 | 12,390 | 130 | 0 |
| Various | Departmental Salaries/Management Expenses | 0 | (3,670) | 19,530 | 19,250 |
| Various | Support Services | (0) | 220,560 | 10,300 | 6,640 |
| CORPORATE SERVICES NET EXPENDITURE | | 1,088,267 | 1,148,930 | 938,142 | 986,202 |

LAND CHARGES

| Cost Centre: 1200 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|----------------------------------|--|-----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Greaves | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 60,574 | 61,190 | 69,740 | 110,060 |
| Transport Related | | 0 | 10 | 0 | 0 |
| Supplies & Services | | 32,779 | 32,570 | 32,570 | 32,770 |
| Support Services | | 31,114 | 26,230 | 40,610 | 41,130 |
| | | 124,466 | 120,000 | 142,920 | 183,960 |
| NON RECURRING ITEM | | | | | |
| Legal Costs | | 6,831 | 0 | 0 | 0 |
| | | 131,297 | 120,000 | 142,920 | 183,960 |
| INCOME | | | | | |
| Customer and Client Receipts | | (156,456) | (135,000) | (135,000) | (135,000) |
| NET EXPENDITURE | | (25,159) | (15,000) | 7,920 | 48,960 |

INDUSTRIAL ESTATES

| Cost Centre: 1205 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|----------------------------------|--|------------------|------------------|-------------------------|------------------|
| Budget Officer: A Greaves | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 4,915 | 4,890 | 4,770 | 7,730 |
| Premises Related | | 0 | 200 | 200 | 200 |
| Transport Related | | 4 | 0 | 0 | 0 |
| Support Services | | 55,279 | 45,850 | 46,170 | 44,690 |
| | | 60,198 | 50,940 | 51,140 | 52,620 |
| INCOME | | | | | |
| Customer and Client Receipts | | (910,342) | (913,020) | (913,020) | (913,020) |
| NET EXPENDITURE | | (850,144) | (862,080) | (861,880) | (860,400) |

BELLE VUE ENTERPRISE CENTRE

| Cost Centre: 1206 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|----------------------------------|--|-----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Greaves | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 5,901 | 5,870 | 5,720 | 9,280 |
| Premises Related | | 17,390 | 10,240 | 5,740 | 7,290 |
| Transport Related | | 4 | 0 | 0 | 0 |
| Supplies & Services | | 12,545 | 2,000 | 2,000 | 2,000 |
| Support Services | | 23,361 | 19,480 | 13,070 | 12,860 |
| Capital Accounting Charges | | 19,548 | 19,550 | 19,560 | 19,560 |
| | | 78,750 | 57,140 | 46,090 | 50,990 |
| INCOME | | | | | |
| Customer and Client Receipts | | (128,064) | (122,040) | (124,328) | (124,328) |
| NET EXPENDITURE | | (49,314) | (64,900) | (78,238) | (73,338) |

TOWN CENTRES

| Cost Centre: 1208 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|----------------------------------|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: A Greaves | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 17,090 | 16,910 | 15,820 | 7,730 |
| Premises Related | 65,387 | 79,960 | 79,960 | 80,010 |
| Transport Related | 58 | 50 | 0 | 0 |
| Supplies & Services | 49,057 | 34,530 | 34,530 | 35,030 |
| Support Services | 75,313 | 63,230 | 63,090 | 61,700 |
| Capital Accounting Charges | 57,788 | 25,310 | 26,540 | 26,540 |
| | 264,693 | 219,990 | 219,940 | 211,010 |
| INCOME | | | | |
| Customer and Client Receipts | (779,133) | (820,030) | (851,030) | (851,030) |
| NET EXPENDITURE | (514,440) | (600,040) | (631,090) | (640,020) |

LAND & PROPERTY MANAGEMENT

| Cost Centre: 1209 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|---|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: A Greaves | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 70,878 | 77,100 | 73,980 | 60,430 |
| Premises Related | 9,229 | 15,390 | 23,890 | 15,390 |
| Transport Related | 167 | 200 | 0 | 0 |
| Supplies & Services | 2,976 | 1,000 | 1,000 | 1,000 |
| Support Services | 46,494 | 28,410 | 30,030 | 28,840 |
| | 129,744 | 122,100 | 128,900 | 105,660 |
| NON RECURRING ITEM | | | | |
| Service Transformation and Service Review (funded by Service Improvement Fund) | 15,000 | 0 | 34,640 | 0 |
| | 144,744 | 122,100 | 163,540 | 105,660 |
| INCOME | | | | |
| Customer and Client Receipts | (35,675) | (34,890) | (34,890) | (34,890) |
| NET EXPENDITURE | 109,068 | 87,210 | 128,650 | 70,770 |

CIVIC CEREMONIAL

| Cost Centre: 1300 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|---------------------------------|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: A Colver | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 19,169 | 18,910 | 17,930 | 18,070 |
| Transport Related | 133 | 90 | 90 | 90 |
| Supplies & Services | 7,566 | 11,070 | 10,390 | 10,700 |
| Support Services | 8,234 | 6,970 | 7,230 | 7,350 |
| | 35,102 | 37,040 | 35,640 | 36,210 |
| INCOME | | | | |
| Customer and Client Receipts | 0 | (200) | (200) | (200) |
| NET EXPENDITURE | 35,102 | 36,840 | 35,440 | 36,010 |

MAYORAL COSTS

| Cost Centre: 1304 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Colver | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 43,074 | 41,640 | 40,870 | 40,930 |
| Mayor's Transport Costs | | 7,936 | 10,070 | 10,090 | 10,080 |
| Supplies & Services | | 20,807 | 18,350 | 18,020 | 18,520 |
| Support Services | | 14,708 | 11,850 | 12,040 | 11,650 |
| | | 86,524 | 81,910 | 81,020 | 81,180 |
| INCOME | | | | | |
| Customer and Client Receipts | | (15,110) | (12,900) | (13,200) | (13,400) |
| NET EXPENDITURE | | 71,415 | 69,010 | 67,820 | 67,780 |

MEMBERS EXPENDITURE

| Cost Centre: 1310 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Colver | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Direct Salaries | | 48,169 | 47,720 | 54,240 | 54,690 |
| Travel & Subsistence | | 848 | 2,000 | 1,200 | 1,200 |
| Members Allowances | | 281,988 | 303,000 | 297,000 | 300,000 |
| Transport Related | | 296 | 250 | 250 | 250 |
| Supplies & Services | | 21,858 | 22,600 | 25,380 | 22,460 |
| Support Services | | 151,341 | 121,180 | 124,030 | 120,870 |
| | | 504,499 | 496,750 | 502,100 | 499,470 |
| NET EXPENDITURE | | 504,499 | 496,750 | 502,100 | 499,470 |

LOCAL GOVERNMENT ASSOCIATION

| Cost Centre: 1313 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Colver | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 14,268 | 15,640 | 14,000 | 14,620 |
| Transport Related | | 118 | 110 | 90 | 90 |
| Supplies & Services | | 14,768 | 22,500 | 18,500 | 19,500 |
| Support Services | | 3,109 | 2,620 | 2,920 | 2,910 |
| | | 32,264 | 40,870 | 35,510 | 37,120 |
| NET EXPENDITURE | | 32,264 | 40,870 | 35,510 | 37,120 |

ADMIN SUPPORT TO MEMBERS

| Cost Centre: 1316 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Colver | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 84,668 | 82,050 | 84,290 | 90,890 |
| Transport Related | | 128 | 220 | 270 | 260 |
| Supplies and Services | | 12,318 | 16,100 | 13,500 | 13,500 |
| Support Services | | 47,294 | 38,030 | 38,860 | 38,510 |
| | | 144,408 | 136,400 | 136,920 | 143,160 |
| NET EXPENDITURE | | 144,408 | 136,400 | 136,920 | 143,160 |

CORPORATE POLICY SUPPORT TO MEMBERS

| Cost Centre: 1317 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Colver | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 32,813 | 34,490 | 29,760 | 30,310 |
| Transport Related | | 327 | 80 | 110 | 110 |
| Support Services | | 30,270 | 24,830 | 47,580 | 45,840 |
| NET EXPENDITURE | | 63,409 | 59,400 | 77,450 | 76,260 |

ATTENDANCE AT MEMBER MEETINGS

| Cost Centre: 1318 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Colver | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 49,992 | 50,430 | 50,760 | 49,100 |
| Transport Related | | 156 | 160 | 150 | 130 |
| Support Services | | 37,392 | 32,160 | 37,310 | 36,120 |
| NET EXPENDITURE | | 87,540 | 82,750 | 88,220 | 85,350 |

STATUTORY INFORMATION

| Cost Centre: 1319 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Colver | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Support Services | | 14,384 | 11,900 | 14,420 | 14,660 |
| NET EXPENDITURE | | 14,384 | 11,900 | 14,420 | 14,660 |

35/39 HIGH STREET, ALDESRHOT

| Cost Centre: 1326 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Colver | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 17,137 | 13,970 | 13,240 | 13,820 |
| Premises Related | | 26,360 | 28,150 | 26,150 | 26,450 |
| Transport Related | | 5 | 0 | 10 | 10 |
| Supplies & Services | | 4,905 | 6,430 | 6,430 | 6,690 |
| Support Services | | 19,944 | 14,630 | 14,140 | 14,010 |
| Capital Accounting Charges | | 6,786 | 6,790 | 7,080 | 7,080 |
| | | 75,137 | 69,970 | 67,050 | 68,060 |
| INCOME | | | | | |
| Customer and Client Receipts | | (56,768) | (63,320) | (63,320) | (62,460) |
| NET EXPENDITURE | | 18,370 | 6,650 | 3,730 | 5,600 |

EMERGENCY PLANNING

| Cost Centre: 1404 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|----------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: K Edwards | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 17,917 | 21,150 | 17,760 | 17,870 |
| Transport Related | | 38 | 0 | 50 | 50 |
| Supplies & Services | | 21,227 | 22,200 | 22,700 | 22,900 |
| Support Services | | 10,925 | 9,790 | 10,200 | 9,950 |
| NET EXPENDITURE | | 50,107 | 53,140 | 50,710 | 50,770 |

CHIEF EXECUTIVE

| Cost Centre: 1407 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|----------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: K Edwards | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 55,429 | 54,840 | 47,830 | 48,640 |
| Transport Related | | 406 | 0 | 50 | 50 |
| Support Services | | 20,486 | 15,230 | 17,350 | 17,250 |
| NET EXPENDITURE | | 76,322 | 70,070 | 65,230 | 65,940 |

PUBLIC PERFORMANCE REPORTING

| Cost Centre: 1408 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|----------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: K Edwards | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 20,893 | 22,070 | 21,470 | 21,950 |
| Transport Related | | 23 | 10 | 10 | 10 |
| Supplies and Services | | 215 | 190 | 250 | 250 |
| Support Services | | 4,156 | 3,630 | 4,070 | 3,890 |
| NET EXPENDITURE | | 25,287 | 25,900 | 25,800 | 26,100 |

CORPORATE EVENTS

| Cost Centre: 1412 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|----------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: K Edwards | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 2,268 | 2,200 | 2,290 | 2,310 |
| Supplies & Services | | 3,833 | 4,000 | 3,300 | 4,000 |
| Support Services | | 1,423 | 1,250 | 1,470 | 1,470 |
| | | 7,525 | 7,450 | 7,060 | 7,780 |
| NON RECURRING ITEM | | | | | |
| Older Persons Day | | 491 | 0 | 0 | 0 |
| | | 8,016 | 7,450 | 7,060 | 7,780 |
| INCOME | | | | | |
| Other Grants and Contributions | | (1,000) | 0 | 0 | 0 |
| NET EXPENDITURE | | 7,016 | 7,450 | 7,060 | 7,780 |

EXTERNAL AUDIT AND INSPECTION FEES

| Cost Centre: 3105 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|-----------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: I Harrison | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 4,251 | 4,270 | 4,190 | 4,010 |
| Transport Related | | 8 | 10 | 0 | 0 |
| Audit Fees | | 58,076 | 65,550 | 65,550 | 49,840 |
| Support Services | | 2,310 | 1,480 | 1,700 | 1,690 |
| NET EXPENDITURE | | 64,645 | 71,310 | 71,440 | 55,540 |

CORPORATE FINANCE

| Cost Centre: 3402 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|--------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Fahey | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 17,025 | 17,050 | 16,740 | 16,060 |
| Transport Related | | 31 | 30 | 20 | 10 |
| Supplies and Services | | 2,189 | 1,720 | 4,220 | 4,220 |
| Support Services | | 201,385 | 184,310 | 204,560 | 206,680 |
| NET EXPENDITURE | | 220,630 | 203,110 | 225,540 | 226,970 |

TREASURY MANAGEMENT AND BANK CHARGES

| Cost Centre: 3403 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Fahey/I Harrison | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 5,694 | 5,680 | 5,580 | 5,350 |
| Transport Related | | 10 | 10 | 10 | 0 |
| Supplies and Services | | 11,855 | 10,550 | 11,390 | 11,050 |
| Bank Charges | | 32,004 | 35,000 | 33,000 | 35,000 |
| Support Services | | 35,120 | 30,880 | 31,160 | 30,600 |
| NET EXPENDITURE | | 84,682 | 82,120 | 81,140 | 82,000 |

COST OF NNDR COLLECTION

| Cost Centre: 3804 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|-----------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: I Harrison | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 71,776 | 75,620 | 48,090 | 71,690 |
| Transport Related | | 90 | 80 | 110 | 110 |
| Supplies & Services | | 26,161 | 17,390 | 16,490 | 17,290 |
| Support Services | | 132,708 | 116,490 | 117,870 | 120,610 |
| Capital Accounting Charges | | 18,634 | 1,290 | 1,310 | 920 |
| | | 249,368 | 210,870 | 183,870 | 210,620 |
| INCOME | | | | | |
| Customer and Client Receipts | | (129,996) | (131,560) | (131,560) | (130,560) |
| NET EXPENDITURE | | 119,372 | 79,310 | 52,310 | 80,060 |

COUNCIL TAX COLLECTION

| Cost Centre: 3805 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|-----------------------------------|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: I Harrison | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 304,494 | 373,740 | 328,790 | 365,870 |
| Transport Related | 1,124 | 890 | 1,700 | 1,700 |
| Supplies & Services | 104,246 | 105,780 | 98,680 | 102,480 |
| Support Services | 468,613 | 420,210 | 440,280 | 444,890 |
| Capital Accounting Charges | 15,616 | 6,080 | 6,150 | 4,350 |
| | 894,093 | 906,700 | 875,600 | 919,290 |
| NON RECURRING ITEM | | | | |
| Council Tax Support Set Up Costs | 0 | 10,000 | 10,000 | 0 |
| | 894,093 | 916,700 | 885,600 | 919,290 |
| INCOME | | | | |
| Customer and Client Receipts | (123,837) | (95,000) | (95,000) | (95,000) |
| NET EXPENDITURE | 770,256 | 821,700 | 790,600 | 824,290 |

UNAPPORTIONABLE CENTRAL OVERHEADS

RETIREMENT / PENSION COSTS

| Cost Centre: 3602 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: S Barron / N Astill / P Dolling | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Former DSO Pension Costs | 61,319 | 63,910 | 63,280 | 39,790 |
| Other Retirement/ Pension Costs | 266,547 | 252,290 | 249,790 | 254,790 |
| Ers Fixed Super Amount | 452,200 | 491,990 | 491,990 | 623,270 |
| IAS 19 Adjustments | (752,300) | (808,190) | (805,060) | (917,850) |
| Support Services | 785 | 700 | 600 | 600 |
| NET EXPENDITURE | 28,551 | 700 | 600 | 600 |

SUPPORT SERVICES & MANAGEMENT EXPENSES

COUNCIL OFFICES

| Cost Centre: 1322 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|--|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Colver | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 133,516 | 141,190 | 136,590 | 139,290 |
| Premises Related | | 409,901 | 421,320 | 428,370 | 434,450 |
| Transport Related | | 1,369 | 1,170 | 1,060 | 990 |
| Supplies & Services | | 66,261 | 59,630 | 61,730 | 63,190 |
| Support Services | | 47,388 | 44,220 | 45,100 | 44,700 |
| Capital Accounting Charges | | 766,233 | 91,900 | 115,970 | 115,970 |
| | | 1,424,668 | 759,430 | 788,820 | 798,590 |
| NON RECURRING ITEM | | | | | |
| Restructuring Costs (funded by Service Improvement Fund) | | 2,270 | 0 | 8,800 | 0 |
| | | 1,426,938 | 759,430 | 797,620 | 798,590 |
| INCOME | | | | | |
| Customer and Client Receipts | | (141,460) | (204,200) | (203,200) | (206,200) |
| Recharge to Services | | (1,285,478) | (536,150) | (583,640) | (563,510) |
| | | (1,426,938) | (740,350) | (786,840) | (769,710) |
| NET EXPENDITURE | | 0 | 19,080 | 10,780 | 28,880 |

CORPORATE POLICY SUPPORT

| Cost Centre: 1409 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|--|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: K Edwards | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 387,093 | 387,800 | 382,700 | 384,110 |
| Transport Related | | 1,322 | 750 | 370 | 340 |
| Supplies & Services | | 3,179 | 6,000 | 6,000 | 6,000 |
| Support Services | | 296,453 | 294,950 | 223,460 | 319,200 |
| Capital Accounting Charges | | 32,474 | 32,170 | 40,130 | 40,130 |
| | | 720,521 | 721,670 | 652,660 | 749,780 |
| NON RECURRING ITEMS | | | | | |
| Channel Shift (funded by Service Improvement Fund) | | 75,330 | 0 | 55,510 | 0 |
| Joint Working - Shared Services (funded by Service Improvement Fund) | | 8,640 | 0 | 24,200 | 0 |
| Service Transformation & Service Review (funded by Service Improvement Fund) | | 0 | 0 | 62,450 | 0 |
| Organisational Development (funded by Service Improvement Fund) | | 61,930 | 0 | 39,200 | 0 |
| | | 866,421 | 721,670 | 834,020 | 749,780 |
| INCOME | | | | | |
| Recharge to Services | | (866,421) | (712,170) | (833,890) | (749,780) |
| NET EXPENDITURE | | 0 | 9,500 | 130 | 0 |

COMMUNICATIONS SUPPORT

| Cost Centre: 1411 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|----------------------------------|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: K Edwards | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 211,808 | 222,330 | 236,270 | 228,570 |
| Transport Related | 31 | 200 | 210 | 110 |
| Supplies & Services | 63,064 | 90,300 | 79,100 | 76,700 |
| Support Services | 82,122 | 47,030 | 57,460 | 56,710 |
| | 357,025 | 359,860 | 373,040 | 362,090 |
| INCOME | | | | |
| Other Grants & Contributions | (135) | 0 | 0 | 0 |
| Recharge to Services | (356,890) | (356,970) | (373,040) | (362,090) |
| | (357,025) | (356,970) | (373,040) | (362,090) |
| NET EXPENDITURE | 0 | 2,890 | 0 | 0 |

SUPPORT SERVICES & MANAGEMENT EXPENSES

DEPARTMENTAL SALARIES SUMMARY

| | | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--|----------------------------------|-------------------|---------------------|--------------------------------|---------------------|
| | | £ | £ | £ | £ |
| | Community Services | 2,271,867 | 2,272,855 | 2,608,970 | 2,674,009 |
| | Customer Services | 1,520,988 | 1,767,703 | 1,511,241 | 1,769,148 |
| | Planning Services | 1,173,404 | 1,219,685 | 1,217,496 | 1,279,958 |
| | Environmental Health Services | 1,526,604 | 1,576,333 | 1,168,842 | 1,218,583 |
| | Housing Services | 645,636 | 707,945 | 711,682 | 680,575 |
| | I.T. Services | 420,094 | 602,126 | 493,576 | 672,853 |
| | Democratic and Facilities | 684,033 | 704,978 | 649,389 | 647,190 |
| | Strategy and Communications | 564,038 | 590,275 | 580,359 | 599,908 |
| | Legal & Estates Services | 375,633 | 399,132 | 417,287 | 458,799 |
| | Financial Services | 386,670 | 393,069 | 402,788 | 450,590 |
| | Directors | 230,237 | 260,002 | 262,730 | 253,377 |
| | Personnel & Payroll Services | 201,922 | 210,596 | 213,636 | 225,543 |
| | Chief Executive's Office | 180,846 | 186,572 | 165,316 | 168,504 |
| | Audit Services | 94,240 | 91,713 | 93,397 | 95,233 |
| | | 10,276,213 | 10,982,986 | 10,496,708 | 11,194,270 |
| | Allocated to Services | (10,276,213) | (10,982,986) | (10,496,708) | (11,194,270) |
| | NET UNDER/(OVER) RECOVERY | 0 | 0 | 0 | 0 |

DEPARTMENTAL MANAGEMENT EXPENSES SUMMARY

| Cost Centres | Service | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--------------|--------------------------------------|-------------------|---------------------|--------------------------------|---------------------|
| | | £ | £ | £ | £ |
| | NET EXPENDITURE | | | | |
| 1204 | Legal & Estates Management | 3,755 | 2,150 | 2,150 | 2,150 |
| 1314 | Democratic Services Management | 18,314 | 16,940 | 15,640 | 15,140 |
| 1402 | Strategy & communications Management | 22,152 | 18,000 | 17,000 | 16,300 |
| 3102 | Director of Resources | 24,543 | 18,340 | 20,990 | 20,860 |
| 3300 | Information Technology Management | 22,724 | 17,660 | 17,330 | 17,590 |
| 3808 | Customer Services Management | 8,203 | 11,860 | 10,330 | 9,920 |
| | | 99,690 | 84,950 | 83,440 | 81,960 |
| | RECHARGE TO SERVICES | | | | |
| | Allocated to Services | (99,690) | (88,620) | (63,910) | (62,710) |
| | Net Under/(Over) Recovery | 0 | (3,670) | 19,530 | 19,250 |

DEPARTMENT MANAGEMENT EXPENSES

LEGAL & ESTATES MANAGEMENT

| Cost Centre: 1204 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|------------------------------|--|---------|----------|------------------|----------|
| Budget Officer: A Greaves | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 1,482 | 1,540 | 1,540 | 1,540 |
| Supplies & Services | | 4,282 | 4,610 | 4,610 | 4,610 |
| | | 5,764 | 6,150 | 6,150 | 6,150 |
| INCOME | | | | | |
| Customer and Client Receipts | | (2,009) | (4,000) | (4,000) | (4,000) |
| Recharge to Services | | (3,755) | (2,150) | (2,150) | (2,150) |
| | | 0 | 0 | 0 | 0 |
| NET EXPENDITURE | | 0 | 0 | 0 | 0 |

DEMOCRATIC SERVICES MANAGEMENT

| Cost Centre: 1314 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|--------------------------|--|----------|----------|------------------|----------|
| Budget Officer: A Colver | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 4,559 | 4,340 | 4,440 | 3,940 |
| Supplies & Services | | 13,754 | 12,600 | 11,200 | 11,200 |
| | | 18,314 | 16,940 | 15,640 | 15,140 |
| INCOME | | | | | |
| Recharge to Services | | (18,314) | (14,670) | (15,640) | (15,140) |
| | | 0 | 2,270 | 0 | 0 |
| NET EXPENDITURE | | 0 | 2,270 | 0 | 0 |

STRATEGY & COMMUNICATIONS MANAGEMENT

| Cost Centre: 1402 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------|--|----------|----------|------------------|----------|
| Budget Officer: K Edwards | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 3,270 | 6,600 | 4,800 | 6,000 |
| Supplies & Services | | 18,881 | 11,400 | 12,200 | 10,300 |
| | | 22,152 | 18,000 | 17,000 | 16,300 |
| INCOME | | | | | |
| Recharge to Services | | (22,152) | (18,000) | (17,000) | (16,300) |
| | | 0 | 0 | 0 | 0 |
| NET EXPENDITURE | | 0 | 0 | 0 | 0 |

DEPARTMENT MANAGEMENT EXPENSES

DIRECTOR OF RESOURCES

| Cost Centre: 3102 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|-----------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: I Harrison | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 472 | 600 | 450 | 450 |
| Supplies & Services | | 3,831 | 4,290 | 4,390 | 4,390 |
| Support Services | | 20,240 | 13,450 | 16,150 | 16,020 |
| | | 24,543 | 18,340 | 20,990 | 20,860 |
| INCOME | | | | | |
| Recharge to Services | | (24,543) | (24,890) | (4,840) | (4,840) |
| NET EXPENDITURE | | 0 | (6,550) | 16,150 | 16,020 |

INFORMATION TECHNOLOGY MANAGEMENT

| Cost Centre: 3300 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Office: N Harding | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 5,728 | 7,000 | 5,400 | 5,400 |
| Supplies & Services | | 16,996 | 10,660 | 11,930 | 12,190 |
| | | 22,724 | 17,660 | 17,330 | 17,590 |
| INCOME | | | | | |
| Recharge to Services | | (22,724) | (17,750) | (14,160) | (14,160) |
| NET EXPENDITURE | | 0 | (90) | 3,170 | 3,430 |

CUSTOMER SERVICES MANAGEMENT

| Cost Centre: 3808 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|-----------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: I Harrison | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 5,069 | 2,820 | 3,200 | 2,820 |
| Supplies & Services | | 3,134 | 9,040 | 7,130 | 7,100 |
| | | 8,203 | 11,860 | 10,330 | 9,920 |
| INCOME | | | | | |
| Recharge to Services | | (8,203) | (11,160) | (10,120) | (10,120) |
| NET EXPENDITURE | | 0 | 700 | 210 | (200) |

SUPPORT SERVICES SUMMARY

| Cost Centres | Service | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|---------------------|----------------------------------|-----------------------|-------------------------|---------------------------------|-------------------------|
| | | £ | £ | £ | £ |
| | NET EXPENDITURE | | | | |
| 1202 | Legal Support Services | 385,264 | 342,180 | 354,060 | 341,780 |
| 1203 | Estates Support Services | 44,495 | 51,730 | 57,220 | 67,190 |
| 1312 | Democratic Support Services | 203,315 | 199,110 | 185,770 | 187,600 |
| 1323 | Facilities | 312,905 | 260,160 | 250,930 | 244,130 |
| 1325 | Print Room | 187,356 | 124,870 | 132,500 | 133,010 |
| 3106 | Audit Services | 185,600 | 171,140 | 167,080 | 167,890 |
| 3302 | IT Applications Support | 560,072 | 560,160 | 475,580 | 571,340 |
| 3303 | IT Service Desk | 262,282 | 188,880 | 226,010 | 223,050 |
| 3304 | IT Technical Services | 611,707 | 568,240 | 647,000 | 568,380 |
| 3401 | Financial Services | 627,917 | 596,900 | 610,250 | 615,460 |
| 3600 | Payroll Services | 60,293 | 62,200 | 55,370 | 52,550 |
| 3601 | Personnel Services | 341,361 | 333,590 | 396,410 | 363,480 |
| 3807 | Debtors Support Services | 57,828 | 63,680 | 56,260 | 55,240 |
| 3814 | Customer Services | 837,682 | 882,130 | 821,240 | 871,540 |
| 3815 | Systems Thinking | 172,558 | 156,680 | 132,730 | 163,920 |
| | | 4,850,635 | 4,561,650 | 4,568,410 | 4,626,560 |
| | RECHARGE TO SERVICES | | | | |
| | Allocated to Services | (4,850,635) | (4,341,090) | (4,558,110) | (4,619,920) |
| | Net Under/(Over) Recovery | (0) | 220,560 | 10,300 | 6,640 |

SUPPORT SERVICE COSTS

LEGAL SUPPORT SERVICES

| Cost Centre: 1202 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--|-------------------|---------------------|--------------------------------|---------------------|
| Budget Officer: A Greaves | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 228,357 | 231,610 | 248,750 | 242,300 |
| Transport Related | 16 | 280 | 0 | 0 |
| Supplies & Services | 63,738 | 71,960 | 65,960 | 65,960 |
| Support Services | 123,783 | 76,830 | 77,850 | 72,020 |
| | 415,894 | 380,680 | 392,560 | 380,280 |
| NON RECURRING ITEM | | | | |
| Aldershot Urban Extension Legal Advice | 82,656 | 0 | 0 | 0 |
| | 498,549 | 380,680 | 392,560 | 380,280 |
| INCOME | | | | |
| Customer and Client Receipts | (113,285) | (38,500) | (38,500) | (38,500) |
| Recharge to Services | (385,264) | (321,830) | (355,500) | (341,760) |
| | (498,549) | (360,330) | (394,000) | (380,260) |
| NET EXPENDITURE | 0 | 20,350 | (1,440) | 20 |

ESTATES SUPPORT SERVICES

| Cost Centre: 1203 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|----------------------------------|-------------------|---------------------|--------------------------------|---------------------|
| Budget Officer: A Greaves | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 31,703 | 33,700 | 33,630 | 52,620 |
| Transport Related | 17 | 20 | 0 | 0 |
| Supplies & Services | 493 | 11,100 | 21,100 | 11,100 |
| Support Services | 16,192 | 16,910 | 12,490 | 13,470 |
| | 48,405 | 61,730 | 67,220 | 77,190 |
| INCOME | | | | |
| Customer & Client Receipts | (3,910) | (10,000) | (10,000) | (10,000) |
| Recharge to Services | (44,495) | (49,930) | (57,210) | (67,190) |
| | (48,405) | (59,930) | (67,210) | (77,190) |
| NET EXPENDITURE | 0 | 1,800 | 10 | 0 |

DEMOCRATIC SUPPORT SERVICE

| Cost Centre: 1312 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|---------------------------------|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: A Colver | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 139,298 | 149,130 | 142,650 | 144,920 |
| Premises Related | 7,495 | 7,500 | 7,500 | 7,500 |
| Transport Related | 841 | 1,360 | 900 | 770 |
| Supplies & Services | 459 | 2,200 | 1,000 | 1,000 |
| Support Services | 53,278 | 38,920 | 33,720 | 33,410 |
| Capital Accounting Charges | 1,944 | 0 | 0 | 0 |
| | 203,315 | 199,110 | 185,770 | 187,600 |
| INCOME | | | | |
| Recharge to Services | (203,315) | (192,190) | (185,750) | (187,600) |
| NET EXPENDITURE | 0 | 6,920 | 20 | 0 |

FACILITIES

| Cost Centre: 1323 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: A Colver | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 111,899 | 91,730 | 83,390 | 83,710 |
| Transport Related | 694 | 810 | 750 | 750 |
| Supplies & Services | 124,009 | 135,330 | 131,550 | 131,570 |
| Support Services | 72,535 | 37,290 | 38,540 | 36,100 |
| | 309,137 | 265,160 | 254,230 | 252,130 |
| NON RECURRING ITEM | | | | |
| Restructuring Costs (funded by Service Improvement Fund) | 9,460 | 0 | 4,700 | 0 |
| | 318,597 | 265,160 | 258,930 | 252,130 |
| INCOME | | | | |
| Customer and Client Receipts | (5,692) | (5,000) | (8,000) | (8,000) |
| Recharge to services | (312,905) | (240,940) | (244,730) | (242,820) |
| | (318,597) | (245,940) | (252,730) | (250,820) |
| NET EXPENDITURE | 0 | 19,220 | 6,200 | 1,310 |

SUPPORT SERVICE COSTS

PRINT ROOM

| Cost Centre: 1325 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|--|--|-----------|-----------|------------------|-----------|
| Budget Officer: A Colver | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 63,051 | 27,280 | 39,800 | 41,880 |
| Transport Related | | 49 | 10 | 310 | 320 |
| Supplies & Services | | 90,404 | 87,090 | 83,190 | 85,220 |
| Support Services | | 18,358 | 14,180 | 13,890 | 13,480 |
| Capital Accounting Charges | | 3,313 | 3,310 | 3,310 | 1,110 |
| | | 175,175 | 131,870 | 140,500 | 142,010 |
| NON RECURRING ITEM | | | | | |
| Restructuring Costs (funded by Service Improvement Fund) | | 20,020 | 0 | 0 | 0 |
| | | 195,195 | 131,870 | 140,500 | 142,010 |
| INCOME | | | | | |
| Customer and Client Receipts | | (7,839) | (7,000) | (8,000) | (9,000) |
| Recharge to Services | | (187,356) | (125,000) | (125,000) | (125,000) |
| | | (195,195) | (132,000) | (133,000) | (134,000) |
| NET EXPENDITURE | | (0) | (130) | 7,500 | 8,010 |

AUDIT SERVICES

| Cost Centre: 3106 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|-------------------------|--|-----------|-----------|------------------|-----------|
| Budget Office: N Fowler | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 138,390 | 134,510 | 136,320 | 137,070 |
| Transport Related | | 39 | 110 | 10 | 10 |
| Supplies & Services | | 1,301 | 2,350 | 1,650 | 2,150 |
| Support Services | | 45,870 | 34,170 | 29,100 | 28,660 |
| | | 185,600 | 171,140 | 167,080 | 167,890 |
| INCOME | | | | | |
| Recharge to Services | | (185,600) | (165,980) | (167,050) | (167,870) |
| NET EXPENDITURE | | 0 | 5,160 | 30 | 20 |

IT APPLICATIONS SUPPORT

| Cost Centre: 3302 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|---------------------------------|---------------------------|-----------------------------|---|-----------------------------|
| Budget Office: N Harding | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 229,938 | 307,750 | 236,860 | 316,660 |
| Transport Related | 223 | 150 | 0 | 0 |
| Supplies & Services | 201,140 | 197,000 | 188,520 | 203,000 |
| Support Services | 115,810 | 44,650 | 37,690 | 39,720 |
| Capital Accounting Charges | 13,222 | 10,870 | 12,510 | 11,960 |
| | 560,333 | 560,420 | 475,580 | 571,340 |
| INCOME | | | | |
| Customer and Client Receipts | (261) | (260) | 0 | 0 |
| Recharge to Services | (560,072) | (552,750) | (487,360) | (571,240) |
| | (560,333) | (553,010) | (487,360) | (571,240) |
| NET EXPENDITURE | 0 | 7,410 | (11,780) | 100 |

IT SERVICE DESK

| Cost Centre: 3303 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: N Harding | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 185,741 | 156,180 | 187,830 | 187,650 |
| Transport Related | 193 | 90 | 60 | 60 |
| Supplies & Services | 5,150 | 4,000 | 4,000 | 4,000 |
| Support Services | 59,582 | 25,230 | 30,740 | 28,740 |
| Capital Accounting Charges | 3,377 | 3,380 | 3,380 | 2,600 |
| | 254,042 | 188,880 | 226,010 | 223,050 |
| NON RECURRING ITEM | | | | |
| Restructuring Costs (funded by Service Improvement Fund) | 8,240 | 0 | 0 | 0 |
| | 262,282 | 188,880 | 226,010 | 223,050 |
| INCOME | | | | |
| Recharge to Services | (262,282) | (184,990) | (225,990) | (223,830) |
| NET EXPENDITURE | 0 | 3,890 | 20 | (780) |

SUPPORT SERVICE COSTS

IT TECHNICAL SERVICES

| Cost Centre: 3304 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|--|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: N Harding | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 201,365 | 217,690 | 267,860 | 212,780 |
| Premises Related | | 27,230 | 27,000 | 29,000 | 26,000 |
| Transport Related | | 164 | 240 | 120 | 120 |
| Supplies & Services | | 214,993 | 211,530 | 210,510 | 214,010 |
| Support Services | | 79,032 | 36,690 | 37,250 | 35,860 |
| Capital Accounting Charges | | 86,863 | 75,090 | 102,260 | 79,610 |
| | | 609,647 | 568,240 | 647,000 | 568,380 |
| NON RECURRING ITEM | | | | | |
| Restructuring Costs (Funded by Service Improvement Fund) | | 2,060 | 0 | 0 | 0 |
| | | 611,707 | 568,240 | 647,000 | 568,380 |
| INCOME | | | | | |
| Recharge to Services | | (611,707) | (524,130) | (644,630) | (565,490) |
| NET EXPENDITURE | | 0 | 44,110 | 2,370 | 2,890 |

FINANCIAL SERVICES

| Cost Centre: 3401 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|--------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Fahey | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 458,786 | 473,510 | 483,290 | 492,770 |
| Transport Related | | 331 | 390 | 570 | 570 |
| Supplies & Services | | 15,190 | 23,400 | 20,700 | 20,800 |
| Support Services | | 140,505 | 86,150 | 92,240 | 88,070 |
| Capital Accounting Charges | | 14,365 | 13,950 | 13,950 | 13,750 |
| | | 629,177 | 597,400 | 610,750 | 615,960 |
| INCOME | | | | | |
| Customer and Client Receipts | | (1,260) | (500) | (500) | (500) |
| Recharge to Services | | (627,917) | (576,450) | (609,770) | (611,120) |
| | | (629,177) | (576,950) | (610,270) | (611,620) |
| NET EXPENDITURE | | 0 | 20,450 | 480 | 4,340 |

PAYROLL SERVICES

| Cost Centre: 3600 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: S Barron / N Astill / P Dolling | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 25,637 | 30,920 | 35,470 | 32,910 |
| Transport Related | 57 | 30 | 50 | 50 |
| Supplies & Services | 1,297 | 1,460 | 1,300 | 1,300 |
| Support Services | 32,692 | 29,390 | 18,050 | 17,790 |
| Capital Accounting Charges | 561 | 400 | 400 | 400 |
| | 60,245 | 62,200 | 55,270 | 52,450 |
| INCOME | | | | |
| Recharge to Services | (60,293) | (60,360) | (55,350) | (52,550) |
| Customer & Client Receipts | 47 | 0 | 100 | 100 |
| | (60,245) | (60,360) | (55,250) | (52,450) |
| NET EXPENDITURE | 0 | 1,840 | 20 | 0 |

PERSONNEL SERVICES

| Cost Centre: 3601 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: S Barron / N Astill / P Dolling | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 234,756 | 236,910 | 244,380 | 247,250 |
| Transport Related | 239 | 170 | 70 | 60 |
| Supplies & Services | 34,064 | 61,050 | 62,050 | 58,300 |
| Support Services | 83,900 | 47,160 | 90,810 | 68,770 |
| | 352,960 | 345,290 | 397,310 | 374,380 |
| NON RECURRING ITEM | | | | |
| Systems Thinking / Process Review (funded by Service Improvement Fund) | 0 | 0 | 10,000 | 0 |
| | 352,960 | 345,290 | 407,310 | 374,380 |
| INCOME | | | | |
| Customer and Client Receipts | (11,599) | (11,700) | (10,900) | (10,900) |
| Recharge to services | (341,361) | (323,930) | (386,390) | (363,470) |
| | (352,960) | (335,630) | (397,290) | (374,370) |
| NET EXPENDITURE | 0 | 9,660 | 10,020 | 10 |

DEBTORS SERVICES

| Cost Centre: 3807 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|-----------------------------------|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: I Harrison | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 27,667 | 32,150 | 25,700 | 26,600 |
| Transport Related | 22 | 30 | 20 | 20 |
| Supplies & Services | 1,348 | 3,560 | 2,540 | 2,540 |
| Support Services | 28,545 | 27,690 | 27,750 | 26,080 |
| Capital Accounting Charges | 246 | 250 | 250 | 0 |
| | 57,828 | 63,680 | 56,260 | 55,240 |
| INCOME | | | | |
| Recharge to Services | (57,828) | (62,060) | (59,430) | (58,410) |
| NET EXPENDITURE | 0 | 1,620 | (3,170) | (3,170) |

SUPPORT SERVICE COSTS

CUSTOMER SERVICES

| Cost Centre: 3814 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|-----------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: I Harrison | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 449,688 | 547,920 | 483,340 | 549,350 |
| Transport Related | | 249 | 420 | 60 | 50 |
| Supplies & Services | | 50,547 | 60,850 | 56,280 | 58,150 |
| Support Services | | 319,773 | 256,960 | 263,660 | 253,900 |
| Capital Accounting Charges | | 19,528 | 18,580 | 19,900 | 12,090 |
| | | 839,785 | 884,730 | 823,240 | 873,540 |
| INCOME | | | | | |
| Customer & Client Receipts | | (2,103) | (2,600) | (2,000) | (2,000) |
| Recharge to services | | (837,682) | (810,760) | (820,000) | (877,690) |
| | | (839,785) | (813,360) | (822,000) | (879,690) |
| NET EXPENDITURE | | 0 | 71,370 | 1,240 | (6,150) |

SYSTEMS THINKING

| Cost Centre: 3815 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|-----------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: I Harrison | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 140,644 | 143,660 | 119,330 | 150,400 |
| Transport Related | | 66 | 60 | 0 | 0 |
| Supplies & Services | | 100 | 520 | 520 | 520 |
| Support Services | | 31,749 | 12,440 | 12,880 | 13,000 |
| | | 172,558 | 156,680 | 132,730 | 163,920 |
| INCOME | | | | | |
| Recharge to Services | | (172,558) | (149,790) | (133,950) | (163,880) |
| NET EXPENDITURE | | 0 | 6,890 | (1,220) | 40 |

ENVIRONMENT AND SERVICE DELIVERY PORTFOLIO

| Cost Centres | | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|---|--|-------------------|---------------------|--------------------------------|---------------------|
| | | £ | £ | £ | £ |
| 1100 | Aldershot Regeneration | 160,198 | 123,740 | 123,870 | 72,200 |
| 1207 | Markets | 473 | (1,500) | 6,640 | (21,690) |
| 1413 | Economic Development | 222,242 | 212,610 | 213,500 | 207,340 |
| 2102 | Farnborough Town Centre Regeneration | 767,603 | 5,190 | 32,100 | 10,240 |
| 2227 | Land Drainage/Sewerage | 20,043 | 24,850 | 25,990 | 26,100 |
| 2537 | Car Parks | (1,145,421) | (1,279,030) | (748,135) | (519,140) |
| 2538 | Parking Management | (151,577) | (270,270) | (155,630) | (222,870) |
| 2540 | Other Highways | 384,055 | 361,910 | 403,920 | 416,490 |
| 2541 | Street Furniture | 37,057 | 33,000 | 33,170 | 33,130 |
| 2542 | Street Lighting | 19,517 | 18,720 | 32,540 | 25,200 |
| 2543 | Town Centre Management | 71,517 | 62,250 | 70,790 | 65,800 |
| 2549 | Maintenance Team | 23,546 | 2,130 | 8,920 | 10,160 |
| 2550 | Cemeteries | 76,512 | 118,770 | 123,690 | 116,720 |
| 2551 | Crematorium | (364,506) | (407,010) | (429,820) | (473,960) |
| 2553 | Domestic Refuse | 1,689,990 | 1,809,500 | 1,816,290 | 1,823,250 |
| 2554 | Recycling | 517,038 | 589,280 | 616,330 | 577,230 |
| 2555 | Public Conveniences | 223,583 | 238,020 | 237,320 | 237,790 |
| 2556 | Street Cleansing | 888,080 | 976,520 | 950,510 | 974,060 |
| 2557 | Abandoned Vehicles | 26,311 | 26,550 | 27,940 | 29,380 |
| 2609 | Planning Policy | 467,520 | 407,160 | 604,420 | 459,710 |
| 2610 | Conservation | 125,046 | 143,070 | 123,620 | 122,810 |
| | | 4,058,827 | 3,195,460 | 4,117,975 | 3,969,950 |
| | NET UNDER / (OVER) RECOVERY OF SUPPORT SERV. & MANAGEMENT EXP.: | | | | |
| Various | Departmental Management Expenses | 3 | (3,700) | 8,360 | 2,680 |
| 2217 | Environmental Health Support Services | 0 | 280 | (10) | 10 |
| ENVIRONMENT AND SERVICE DELIVERY NET EXPENDITURE | | 4,058,830 | 3,192,040 | 4,126,325 | 3,972,640 |

ALDERSHOT REGENERATION

| Cost Centre: 1100 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--------------------------------|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: A Lloyd | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 58,783 | 54,760 | 45,560 | 45,510 |
| Transport Related | 141 | 280 | 100 | 100 |
| Supplies & Services | 899 | 0 | 50,000 | 0 |
| Support Services | 75,060 | 64,840 | 24,350 | 22,730 |
| Capital Accounting Charge | 25,315 | 3,860 | 3,860 | 3,860 |
| NET EXPENDITURE | 160,198 | 123,740 | 123,870 | 72,200 |

MARKETS

| Cost Centre: 1207 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|----------------------------------|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: A Greaves | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 2,956 | 2,940 | 2,860 | 4,640 |
| Premises Related | 33,500 | 33,500 | 25,130 | 0 |
| Transport Related | 2 | 0 | 0 | 0 |
| Support Services | 10,015 | 8,060 | 8,150 | 8,470 |
| | 46,473 | 44,500 | 36,140 | 13,110 |
| INCOME | | | | |
| Customer and Client Receipts | (46,000) | (46,000) | (29,500) | (34,800) |
| NET EXPENDITURE | 473 | (1,500) | 6,640 | (21,690) |

ECONOMIC DEVELOPMENT

| Cost Centre: 1413 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: K Edwards | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 122,856 | 124,380 | 117,140 | 116,220 |
| Transport Related | 341 | 350 | 550 | 550 |
| Supplies & Services | 33,380 | 31,800 | 41,200 | 33,800 |
| Enterprise First | 48,851 | 41,200 | 41,200 | 41,200 |
| Direct Grant | 10,000 | 0 | 0 | 0 |
| Support Services | 17,589 | 14,880 | 13,410 | 12,570 |
| | 233,017 | 212,610 | 213,500 | 204,340 |
| VARIATION IN SERVICE | | | | |
| Farnborough Town Centre Promotional events | 0 | 0 | 0 | 3,000 |
| | 233,017 | 212,610 | 213,500 | 207,340 |
| INCOME | | | | |
| Other Grants and Contributions | (10,775) | 0 | 0 | 0 |
| NET EXPENDITURE | 222,242 | 212,610 | 213,500 | 207,340 |

FARNBOROUGH TOWN CENTRE REGENERATION

| Cost Centre: 2102 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--------------------------------|-------------------|---------------------|--------------------------------|---------------------|
| Budget Officer: D Quirk | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 10,082 | 4,830 | 9,250 | 9,440 |
| Supplies & Services | 0 | 0 | 32,000 | 0 |
| Support Services | 815 | 360 | 850 | 800 |
| Capital Accounting Charge | 756,706 | 0 | 0 | 0 |
| | 767,603 | 5,190 | 42,100 | 10,240 |
| INCOME | | | | |
| Other Grants and Contributions | 0 | 0 | (10,000) | 0 |
| NET EXPENDITURE | 767,603 | 5,190 | 32,100 | 10,240 |

LAND DRAINAGE / SEWERAGE

| Cost Centre: 2227 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|---------------------------------|-------------------|---------------------|--------------------------------|---------------------|
| Budget Officer: H Lolley | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 5,572 | 8,580 | 10,230 | 10,460 |
| Premises Related | 1,188 | 3,200 | 1,600 | 1,600 |
| Transport Related | 0 | 0 | 10 | 10 |
| Supplies & Services | 9,230 | 9,230 | 9,230 | 9,230 |
| Support Services | 4,053 | 3,840 | 4,920 | 4,800 |
| NET EXPENDITURE | 20,043 | 24,850 | 25,990 | 26,100 |

CAR PARKS

| Cost Centre: 2537 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--|-------------------|---------------------|--------------------------------|---------------------|
| Budget Officer: K Hosey | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 210,226 | 211,610 | 119,260 | 132,110 |
| Premises related | 374,207 | 317,810 | 287,980 | 241,620 |
| Transport related | 4,057 | 4,080 | 4,080 | 4,030 |
| Supplies & Services | 325,487 | 332,270 | 330,580 | 323,360 |
| Payment to Contractor | 100,254 | 102,470 | 102,170 | 102,170 |
| Support Services | 205,524 | 153,430 | 187,010 | 166,670 |
| Capital Accounting Charge | 248,632 | 247,180 | 247,950 | 247,950 |
| | 1,468,386 | 1,368,850 | 1,279,030 | 1,217,910 |
| NON RECURRING ITEM | | | | |
| Systems Thinking/Parking Service Review (Funded by Service Improvement Fund) | 15,010 | 0 | 0 | 0 |
| | 1,483,396 | 1,368,850 | 1,279,030 | 1,217,910 |
| INCOME | | | | |
| Customer and Client Receipts | (2,573,083) | (2,603,980) | (1,983,265) | (1,693,150) |
| Other Grants & Contributions | (55,734) | (43,900) | (43,900) | (43,900) |
| | (2,628,817) | (2,647,880) | (2,027,165) | (1,737,050) |
| NET EXPENDITURE | (1,145,421) | (1,279,030) | (748,135) | (519,140) |

PARKING MANAGEMENT

| Cost Centre: 2538 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: K Hosey | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 331,766 | 347,930 | 321,060 | 370,480 |
| Premises Related | 6,893 | 6,000 | 6,900 | 6,900 |
| Transport Related | 5,847 | 6,650 | 6,680 | 6,610 |
| Supplies & Services | 64,804 | 76,460 | 68,960 | 67,360 |
| Support Services | 203,059 | 140,150 | 139,140 | 119,150 |
| Capital Accounting Charge | 535 | 540 | 630 | 630 |
| | 612,904 | 577,730 | 543,370 | 571,130 |
| NON RECURRING ITEM | | | | |
| Systems Thinking/Parking Service Review (Funded by Service Improvement Fund) | 15,680 | 0 | 0 | 0 |
| | 628,584 | 577,730 | 543,370 | 571,130 |
| INCOME | | | | |
| Customer and Client Receipts | (780,161) | (848,000) | (699,000) | (794,000) |
| NET EXPENDITURE | (151,577) | (270,270) | (155,630) | (222,870) |

OTHER HIGHWAYS

| Cost Centre: 2540 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|---|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: J Trusler | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 240,130 | 244,380 | 227,280 | 243,920 |
| Premises Related | 4,681 | 5,050 | 5,050 | 5,050 |
| Transport related | 2,559 | 1,670 | 2,060 | 1,660 |
| Supplies & Services | 27,470 | 36,740 | 43,260 | 33,180 |
| Payment to Contractor | 301,568 | 304,270 | 321,370 | 321,370 |
| Support Services | 131,641 | 111,030 | 149,000 | 147,410 |
| Capital Accounting Charge | 25,762 | 0 | 0 | 0 |
| | 733,812 | 703,140 | 748,020 | 752,590 |
| INCOME | | | | |
| HCC Agency Contribution to Salaries | (217,164) | (221,130) | (220,000) | (220,000) |
| Customer & Client Receipts | (106,830) | (120,100) | (124,100) | (116,100) |
| Revenue Expenditure Funded by Capital Under Statute | (25,762) | 0 | 0 | 0 |
| | (349,757) | (341,230) | (344,100) | (336,100) |
| NET EXPENDITURE | 384,055 | 361,910 | 403,920 | 416,490 |

STREET FURNITURE

| Cost Centre: 2541 Budget Officer: J Trusler | | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--|--|-------------------|---------------------|--------------------------------|---------------------|
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employee Expenses | | 343 | 0 | 0 | 0 |
| Premises related | | 5,000 | 2,120 | 2,000 | 2,000 |
| Supplies & Services | | 30,035 | 29,390 | 29,390 | 29,390 |
| Support Services | | 1,679 | 1,490 | 1,780 | 1,740 |
| NET EXPENDITURE | | 37,057 | 33,000 | 33,170 | 33,130 |

STREET LIGHTING

| Cost Centre: 2542 Budget Officer: J Trusler | | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--|--|-------------------|---------------------|--------------------------------|---------------------|
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Premises related | | 14,505 | 14,600 | 18,760 | 18,760 |
| Supplies & Services | | 3,297 | 2,600 | 11,400 | 4,100 |
| Support Services | | 1,715 | 1,520 | 2,380 | 2,340 |
| NET EXPENDITURE | | 19,517 | 18,720 | 32,540 | 25,200 |

TOWN CENTRE MANAGEMENT

| Cost Centre: 2543 Budget Officer: D Phillips | | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--|--|-------------------|---------------------|--------------------------------|---------------------|
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 39,241 | 38,860 | 41,570 | 41,330 |
| Premises Related | | 3,071 | 0 | 0 | 0 |
| Transport Related | | 657 | 480 | 700 | 490 |
| Supplies & Services | | 37,466 | 16,310 | 20,700 | 16,360 |
| Support Services | | 7,513 | 6,600 | 7,820 | 7,620 |
| | | 87,949 | 62,250 | 70,790 | 65,800 |
| NON RECURRING ITEMS | | | | | |
| Restructuring Costs (funded by Service Improvement Fund) | | 340 | 0 | 0 | 0 |
| Town Centre Management Improvements Linking Westgate | | 420 | 0 | 0 | 0 |
| | | 88,709 | 62,250 | 70,790 | 65,800 |
| INCOME | | | | | |
| Customer & Client Receipts | | (3,484) | 0 | 0 | 0 |
| Other Grants & Contributions | | (13,707) | 0 | 0 | 0 |
| | | (17,192) | 0 | 0 | 0 |
| NET EXPENDITURE | | 71,517 | 62,250 | 70,790 | 65,800 |

MAINTENANCE TEAM

| Cost Centre: 2549 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|----------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: J Trusler | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 109,303 | 66,030 | 105,930 | 67,270 |
| Transport Related | | 14,671 | 14,520 | 14,500 | 14,500 |
| Supplies & Services | | 52,263 | 27,400 | 109,820 | 27,690 |
| Support Services | | 10,659 | 7,500 | 14,680 | 12,830 |
| | | 186,896 | 115,450 | 244,930 | 122,290 |
| INCOME | | | | | |
| Other Grants & Contributions | | (163,350) | (113,320) | (236,010) | (112,130) |
| NET EXPENDITURE | | 23,546 | 2,130 | 8,920 | 10,160 |

CEMETERIES

| Cost Centre: 2550 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Sharpe | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 14,050 | 14,280 | 14,870 | 15,440 |
| Premises Related | | 14,605 | 15,470 | 15,790 | 15,990 |
| Transport Related | | 78 | 50 | 70 | 70 |
| Supplies & Services | | 16,967 | 17,440 | 17,440 | 17,630 |
| Payment to Contractor | | 212,798 | 208,230 | 208,180 | 208,180 |
| Support Services | | 28,239 | 24,020 | 26,270 | 25,580 |
| Capital Accounting Charge | | 6,770 | 2,470 | 4,260 | 4,260 |
| | | 293,508 | 281,960 | 286,880 | 287,150 |
| INCOME | | | | | |
| Customer and Client Receipts | | (216,996) | (163,190) | (163,190) | (170,430) |
| NET EXPENDITURE | | 76,512 | 118,770 | 123,690 | 116,720 |

CREMATORIUM

| Cost Centre: 2551 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Sharpe | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 257,981 | 257,650 | 252,910 | 263,850 |
| Premises Related | | 152,020 | 147,880 | 148,780 | 153,160 |
| Transport Related | | 965 | 1,480 | 510 | 510 |
| Supplies & Services | | 241,308 | 241,250 | 250,190 | 250,710 |
| Payment to Contractor | | 119,851 | 122,680 | 122,670 | 122,670 |
| Support Services | | 91,548 | 72,360 | 79,270 | 74,320 |
| Capital Accounting Charge | | 30,289 | 27,980 | 33,840 | 33,840 |
| | | 893,963 | 871,280 | 888,170 | 899,060 |
| INCOME | | | | | |
| Customer and Client Receipts | | (1,258,469) | (1,278,290) | (1,317,990) | (1,373,020) |
| NET EXPENDITURE | | (364,506) | (407,010) | (429,820) | (473,960) |

DOMESTIC REFUSE

| Cost Centre: 2553 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: J Duggin | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 57,453 | 57,420 | 58,320 | 59,550 |
| Transport Related | | 866 | 710 | 610 | 610 |
| Supplies & Services | | 110,006 | 113,260 | 111,760 | 111,760 |
| Payment to Contractor | | 1,306,035 | 1,325,300 | 1,328,600 | 1,331,630 |
| Support Services | | 333,045 | 309,280 | 310,470 | 318,460 |
| Capital Accounting Charge | | 21,188 | 143,180 | 145,680 | 141,930 |
| | | 1,828,592 | 1,949,150 | 1,955,440 | 1,963,940 |
| INCOME | | | | | |
| Customer and Client Receipts | | (137,249) | (137,650) | (137,650) | (137,650) |
| Other Grants & Contributions | | (1,353) | (2,000) | (1,500) | (3,040) |
| | | (138,602) | (139,650) | (139,150) | (140,690) |
| NET EXPENDITURE | | 1,689,990 | 1,809,500 | 1,816,290 | 1,823,250 |

RECYCLING

| Cost Centre: 2554 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: J Duggin | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 70,685 | 70,660 | 70,670 | 72,250 |
| Transport Related | | 5,397 | 5,830 | 3,680 | 3,680 |
| Supplies & Services | | 45,022 | 58,490 | 57,810 | 54,420 |
| Payment to Contractor | | 782,546 | 793,450 | 792,100 | 796,160 |
| Support Services | | 110,752 | 106,350 | 119,750 | 111,590 |
| Capital Accounting Charge | | 53,516 | 105,620 | 109,120 | 92,340 |
| | | 1,067,918 | 1,140,400 | 1,153,130 | 1,130,440 |
| INCOME | | | | | |
| Customer and Client Receipts | | (548,147) | (547,120) | (532,800) | (549,210) |
| Other Grants & Contributions | | (2,733) | (4,000) | (4,000) | (4,000) |
| | | (550,879) | (551,120) | (536,800) | (553,210) |
| NET EXPENDITURE | | 517,038 | 589,280 | 616,330 | 577,230 |

PUBLIC CONVENIENCES

| Cost Centre: 2555 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: J Duggin | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 4,988 | 4,990 | 5,000 | 5,100 |
| Premises Related | | 18,733 | 32,000 | 29,330 | 29,890 |
| Transport Related | | 77 | 70 | 50 | 50 |
| Supplies & Services | | 1,188 | 1,390 | 1,390 | 1,410 |
| Payment to Contractor | | 165,393 | 166,650 | 166,600 | 166,600 |
| Support Services | | 22,457 | 20,240 | 22,280 | 22,070 |
| Capital Accounting Charge | | 10,748 | 12,680 | 12,670 | 12,670 |
| NET EXPENDITURE | | 223,583 | 238,020 | 237,320 | 237,790 |

STREET CLEANSING

| Cost Centre: 2556 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|--|------------------|------------------|-------------------------|------------------|
| Budget Officer: J Duggin | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 27,936 | 27,640 | 27,970 | 28,910 |
| Premises Related | | 590 | 10,000 | 10,000 | 10,000 |
| Transport Related | | 593 | 550 | 550 | 550 |
| Supplies & Services | | 13,692 | 20,800 | 15,100 | 15,100 |
| Payment to Contractor | | 1,031,143 | 1,064,500 | 1,048,200 | 1,063,680 |
| Support Services | | 19,106 | 17,550 | 18,440 | 18,140 |
| Capital Accounting Charge | | 6,527 | 41,550 | 43,950 | 43,380 |
| | | 1,099,588 | 1,182,590 | 1,164,210 | 1,179,760 |
| INCOME | | | | | |
| Customer & Client Receipts | | (8,438) | (500) | (8,500) | (500) |
| Other Grants & Contributions | | (203,071) | (205,570) | (205,200) | (205,200) |
| | | (211,508) | (206,070) | (213,700) | (205,700) |
| NET EXPENDITURE | | 888,080 | 976,520 | 950,510 | 974,060 |

ABANDONED VEHICLES

| Cost Centre: 2557 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: J Duggin | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 8,042 | 7,990 | 8,020 | 8,150 |
| Transport Related | | 108 | 80 | 50 | 50 |
| Supplies & Services | | 403 | 1,900 | 900 | 1,900 |
| Support Services | | 17,809 | 16,580 | 18,970 | 19,280 |
| | | 26,361 | 26,550 | 27,940 | 29,380 |
| INCOME | | | | | |
| Customer & Client Receipts | | (50) | 0 | 0 | 0 |
| NET EXPENDITURE | | 26,311 | 26,550 | 27,940 | 29,380 |

PLANNING POLICY

| Cost Centre: 2609 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|----------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: K Holland | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 277,986 | 274,180 | 308,160 | 310,360 |
| Transport Related | | 483 | 590 | 880 | 880 |
| Local Plans & Publications | | 25,745 | 20,000 | 20,000 | 20,000 |
| Public Relations/Consultancy | | 1,555 | 13,000 | 22,000 | 22,000 |
| PDG Consultancy Fees | | 48,527 | 0 | 63,420 | 0 |
| PDG LDF Examinations | | 0 | 0 | 65,510 | 0 |
| Supplies & Services | | 101 | 3,320 | 3,320 | 3,320 |
| Support Services | | 113,123 | 96,070 | 105,830 | 103,150 |
| | | 467,520 | 407,160 | 589,120 | 459,710 |
| NON RECURRING ITEM | | | | | |
| LDF Exams | | 0 | 0 | 15,300 | 0 |
| | | 467,520 | 407,160 | 604,420 | 459,710 |
| NET EXPENDITURE | | 467,520 | 407,160 | 604,420 | 459,710 |

CONSERVATION

| Cost Centre: 2610 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|----------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: K Holland | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 113,881 | 133,170 | 119,380 | 119,250 |
| Transport Related | | 821 | 800 | (2,450) | (2,450) |
| Supplies & Services | | 3,707 | 12,450 | 7,450 | 7,450 |
| Support Services | | 58,944 | 51,170 | 53,760 | 53,080 |
| | | 177,353 | 197,590 | 178,140 | 177,330 |
| INCOME | | | | | |
| Customer & Client Receipts | | (52,307) | (54,520) | (54,520) | (54,520) |
| NET EXPENDITURE | | 125,046 | 143,070 | 123,620 | 122,810 |

DEPARTMENTAL MANAGEMENT EXPENSES

DEPARTMENTAL MANAGEMENT EXPENSES SUMMARY

| Cost Centres | Services | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--------------|------------------------------------|----------------|------------------|--------------------------|------------------|
| | | £ | £ | £ | £ |
| | NET EXPENDITURE | | | | |
| 2100 | Director of Environmental Services | 14,077 | 11,740 | 11,520 | 11,450 |
| 2203 | Environmental Health Management | 64,287 | 52,450 | 51,450 | 45,950 |
| 2613 | Planning Policy Management | 7,942 | 5,890 | 6,210 | 6,210 |
| 2614 | Conservation Management | 2,396 | 3,300 | 3,300 | 3,300 |
| | | 88,702 | 73,380 | 72,480 | 66,910 |
| | RECHARGE TO SERVICES | | | | |
| | Allocated to Services | (88,699) | (77,080) | (64,120) | (64,230) |
| | Net Under/(Over) Recovery | 3 | (3,700) | 8,360 | 2,680 |

DIRECTOR OF ENVIRONMENTAL SERVICES

| Cost Centre: 2100 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|------------------------------|----------------|------------------|--------------------------|------------------|
| Budget Officer: D Quirk | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 296 | 460 | 460 | 460 |
| Premises Related Expenditure | 171 | 0 | 0 | 0 |
| Supplies & Services | 1,520 | 3,000 | 2,150 | 2,150 |
| Support Services | 12,090 | 8,280 | 8,910 | 8,840 |
| | 14,077 | 11,740 | 11,520 | 11,450 |
| INCOME | | | | |
| Recharge to Services | (14,077) | (15,460) | (2,610) | (2,610) |
| NET EXPENDITURE | 0 | (3,720) | 8,910 | 8,840 |

ENVIRONMENTAL HEALTH MANAGEMENT

| Cost Centre: 2203 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|------------------------------|----------------|------------------|--------------------------|------------------|
| Budget Officer: Q Yasin | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 29,530 | 24,400 | 24,400 | 18,900 |
| Transport Related Expenses | 10 | 0 | 0 | 0 |
| Supplies & Services | 35,946 | 28,050 | 27,050 | 27,050 |
| | 65,487 | 52,450 | 51,450 | 45,950 |
| INCOME | | | | |
| Customer and Client Receipts | (1,200) | 0 | 0 | 0 |
| Recharge to Services | (64,284) | (52,450) | (52,450) | (52,450) |
| NET EXPENDITURE | 3 | 0 | (1,000) | (6,500) |

DEPARTMENTAL MANAGEMENT EXPENSES

PLANNING POLICY MANAGEMENT

| Cost Centre: 2613 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------|--|---------|----------|------------------|----------|
| Budget Officer: K Holland | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 2,385 | 2,280 | 2,600 | 2,600 |
| Supplies & Services | | 5,557 | 3,610 | 3,610 | 3,610 |
| | | 7,942 | 5,890 | 6,210 | 6,210 |
| INCOME | | | | | |
| Recharge to Services | | (7,942) | (5,880) | (5,820) | (5,880) |
| NET EXPENDITURE | | 0 | 10 | 390 | 330 |

CONSERVATION MANAGEMENT

| Cost Centre: 2614 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------|--|---------|----------|------------------|----------|
| Budget Officer: K Holland | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 840 | 1,000 | 1,000 | 1,000 |
| Supplies & Services | | 1,556 | 2,300 | 2,300 | 2,300 |
| | | 2,396 | 3,300 | 3,300 | 3,300 |
| INCOME | | | | | |
| Recharge to Services | | (2,396) | (3,290) | (3,240) | (3,290) |
| NET EXPENDITURE | | 0 | 10 | 60 | 10 |

SUPPORT SERVICE COSTS

ENVIRONMENTAL HEALTH SUPPORT

| Cost Centre: 2217 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|-------------------------|--|---------|----------|------------------|----------|
| Budget Officer: Q Yasin | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 6,918 | 6,870 | 10,320 | 10,690 |
| Transport Related | | 19 | 0 | 0 | 0 |
| Support Services | | 253 | 280 | 640 | 630 |
| | | 7,190 | 7,150 | 10,960 | 11,320 |
| INCOME | | | | | |
| Recharge to services | | (7,190) | (6,870) | (10,970) | (11,310) |
| NET EXPENDITURE | | 0 | 280 | (10) | 10 |

CONCESSIONS AND COMMUNITY PORTFOLIO

| Cost Centres | | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|---|--|---------------------------|-----------------------------|---|-----------------------------|
| | | £ | £ | £ | £ |
| 1302 | Electoral Registration | 113,382 | 147,520 | 126,150 | 141,210 |
| 1303 | Elections | 53,426 | 150,840 | 118,930 | 115,080 |
| 1321 | Sustainability Initiatives | 70,318 | 61,870 | 63,850 | 70,820 |
| 2219 | Public Health | 0 | 0 | 0 | 0 |
| 2513 | Grants to Local & National Organisations | 200,340 | 192,210 | 196,130 | 193,350 |
| 2534 | Community Transport | 56,460 | 57,740 | 57,230 | 57,230 |
| 2535 | Grants to Major Voluntary Organisations | 509,467 | 508,210 | 508,510 | 516,460 |
| 2536 | Meals on Wheels | 13,459 | 14,210 | 14,480 | 14,660 |
| 3806 | Council Tax Benefits | 136,003 | 206,700 | 185,590 | 303,820 |
| 3810 | Housing Act Advances | 13,840 | 12,180 | 9,240 | 9,660 |
| Various | Rent Allowances | 424,815 | 371,840 | 341,000 | 327,800 |
| CONCESSION AND COMMUNITY NET EXPENDITURE | | 1,591,510 | 1,723,320 | 1,621,110 | 1,750,090 |

ELECTORAL REGISTRATION

| Cost Centre: 1302 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---|--|----------|----------|------------------|----------|
| Budget Officer: A Colver | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 47,015 | 54,020 | 49,690 | 48,380 |
| Transport Related | | 376 | 170 | 180 | 170 |
| Supplies & Services | | 50,525 | 60,000 | 90,500 | 81,500 |
| Support Services | | 37,648 | 31,780 | 34,930 | 34,360 |
| Capital Accounting Charge | | 3,324 | 3,050 | 3,050 | 0 |
| | | 138,887 | 149,020 | 178,350 | 164,410 |
| NON RECURRING ITEM | | | | | |
| Transitional Cost for Individual Elector Registration | | 0 | 49,000 | 35,000 | 0 |
| | | 138,887 | 198,020 | 213,350 | 164,410 |
| INCOME | | | | | |
| Government Grant | | (22,116) | (49,000) | (84,000) | (20,000) |
| Customer and Client Receipts | | (3,389) | (1,500) | (3,200) | (3,200) |
| | | (25,505) | (50,500) | (87,200) | (23,200) |
| NET EXPENDITURE | | 113,382 | 147,520 | 126,150 | 141,210 |

ELECTIONS

| Cost Centre: 1303 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|------------------------------|--|----------|----------|------------------|----------|
| Budget Officer: A Colver | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 38,009 | 66,090 | 58,820 | 57,690 |
| Premises Related | | 0 | 6,800 | 4,100 | 4,100 |
| Transport Related | | 371 | 1,230 | 680 | 770 |
| Supplies & Services | | (153) | 52,520 | 38,280 | 36,440 |
| Support Services | | 35,717 | 29,450 | 29,320 | 28,350 |
| | | 73,944 | 156,090 | 131,200 | 127,350 |
| INCOME | | | | | |
| Customer & Client Receipts | | (127) | (250) | (270) | (270) |
| Other Grants & Contributions | | (20,392) | (5,000) | (12,000) | (12,000) |
| | | (20,518) | (5,250) | (12,270) | (12,270) |
| NET EXPENDITURE | | 53,426 | 150,840 | 118,930 | 115,080 |

SUSTAINABILITY INITIATIVES

| Cost Centre: 1321 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|------------------------------|--|---------|----------|------------------|----------|
| Budget Officer: A Colver | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 29,309 | 30,380 | 33,690 | 29,580 |
| Transport Related | | 757 | 900 | 720 | 710 |
| Supplies & Services | | 18,709 | 12,500 | 15,170 | 19,700 |
| Support Services | | 21,543 | 18,090 | 21,320 | 20,830 |
| | | 70,318 | 61,870 | 70,900 | 70,820 |
| INCOME | | | | | |
| Other Grants & Contributions | | 0 | 0 | (7,050) | 0 |
| NET EXPENDITURE | | 70,318 | 61,870 | 63,850 | 70,820 |

PUBLIC HEALTH

| Cost Centre: 2219 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|------------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: C Alborough | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| NON RECURRING ITEM | | | | | |
| Public Health Grant | | 0 | 0 | 52,500 | 0 |
| INCOME | | | | | |
| Other Grants & Contributions | | 0 | 0 | (52,500) | 0 |
| NET EXPENDITURE | | 0 | 0 | 0 | 0 |

GRANTS TO LOCAL & NATIONAL ORGANISATIONS

| Cost Centre: 2513 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---|--|-----------------|-----------------|-------------------------|-----------------|
| Budget Officer: P Amies | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 5,567 | 5,640 | 5,050 | 5,560 |
| Transport Related | | 3 | 50 | 50 | 50 |
| Grants & Contributions | | 18,300 | 20,000 | 24,400 | 20,000 |
| Farnborough Airport Community Environmental Fund | | 36,460 | 0 | 0 | 0 |
| Have Your Say Grants | | 2,680 | 0 | 0 | 0 |
| Service Charge | | 2,270 | 2,270 | 2,150 | 2,190 |
| Community Matters Partnership | | 5,000 | 5,000 | 5,000 | 5,000 |
| Grants for Apprentice Schemes | | 12,500 | 0 | 0 | 0 |
| Rent Relief | | 152,683 | 149,860 | 147,000 | 148,610 |
| Support Services | | 11,095 | 9,390 | 12,480 | 11,940 |
| Capital Accounting Charge | | 16,600 | 0 | 0 | 0 |
| | | 263,157 | 192,210 | 196,130 | 193,350 |
| INCOME | | | | | |
| Farnborough Airport Community Environmental Fund | | (47,317) | 0 | 0 | 0 |
| Revenue Expenditure Funded by Capital Under Statute | | (3,000) | 0 | 0 | 0 |
| Other Grants and Contributions | | (12,500) | 0 | 0 | 0 |
| | | (62,817) | 0 | 0 | 0 |
| NET EXPENDITURE | | 200,340 | 192,210 | 196,130 | 193,350 |

COMMUNITY TRANSPORT

| Cost Centre: 2534 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|--------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: P Amies | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 3,022 | 3,010 | 3,020 | 3,060 |
| Transport Related | | 6 | 10 | 10 | 10 |
| Payment to Contractor | | 17,160 | 17,670 | 17,670 | 17,670 |
| Dial A Ride | | 34,128 | 35,150 | 34,640 | 34,640 |
| Support Services | | 2,145 | 1,900 | 1,890 | 1,850 |
| NET EXPENDITURE | | 56,460 | 57,740 | 57,230 | 57,230 |

GRANTS TO MAJOR VOLUNTARY ORGANISATIONS

| Cost Centre: 2535 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|--------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: P Amies | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 8,139 | 8,060 | 8,170 | 8,120 |
| Transport Related | | 12 | 20 | 20 | 20 |
| Supplies & Services | | 50,676 | 38,670 | 38,670 | 38,670 |
| Service Charge | | 21,810 | 21,800 | 20,680 | 21,020 |
| Citizen Advice Bureau | | 247,130 | 253,210 | 253,210 | 257,380 |
| Rushmoor Voluntary Service | | 69,860 | 71,960 | 71,960 | 73,400 |
| F & C.W.M.H.T | | 107,150 | 110,360 | 110,360 | 112,570 |
| Support Services | | 4,690 | 4,130 | 5,440 | 5,280 |
| NET EXPENDITURE | | 509,467 | 508,210 | 508,510 | 516,460 |

MEALS ON WHEELS

| Cost Centre: 2536 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Sharpe | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 4,519 | 4,500 | 4,560 | 4,660 |
| Third Party Payment | | 7,727 | 7,850 | 7,850 | 7,980 |
| Support Services | | 2,097 | 1,860 | 2,070 | 2,020 |
| | | 14,343 | 14,210 | 14,480 | 14,660 |
| INCOME | | | | | |
| Customer and Client Receipts | | (883) | 0 | 0 | 0 |
| | | (883) | 0 | 0 | 0 |
| NET EXPENDITURE | | 13,459 | 14,210 | 14,480 | 14,660 |

COUNCIL TAX SUPPORT

| Cost Centre: 3806 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: I Harrison | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 163,510 | 185,370 | 170,630 | 200,600 |
| Transport Related | 442 | 450 | 500 | 500 |
| Support Services | 123,758 | 107,700 | 96,250 | 97,230 |
| Capital Accounting Charge | 5,176 | 1,120 | 1,150 | 490 |
| | 292,886 | 294,640 | 268,530 | 298,820 |
| NON RECURRING ITEM | | | | |
| Council Tax Support Scheme Hardship Fund | 5,117 | 0 | 5,000 | 0 |
| VARIATION IN SERVICE | | | | |
| Council Tax Support Scheme Hardship Fund | 0 | 0 | 0 | 5,000 |
| | 298,003 | 294,640 | 273,530 | 303,820 |
| INCOME | | | | |
| Government Grants | (162,000) | (87,940) | (87,940) | 0 |
| NET EXPENDITURE | 136,003 | 206,700 | 185,590 | 303,820 |

HOUSING ACT ADVANCES

| Cost Centre: 3810 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|-----------------------------------|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: I Harrison | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Support Services | 13,902 | 12,180 | 9,240 | 9,660 |
| INCOME | | | | |
| Interest Received | (61) | 0 | 0 | 0 |
| NET EXPENDITURE | 13,840 | 12,180 | 9,240 | 9,660 |

RENT ALLOWANCES

| Cost Centre: 3809/3811/3813 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--------------------------------------|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: I Harrison | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 553,432 | 548,200 | 505,310 | 524,540 |
| Transport Related | 2,603 | 2,750 | 2,260 | 2,260 |
| Supplies & Services | 91,360 | 74,630 | 71,040 | 65,100 |
| Allowances Granted/Transfer Payments | 36,766,589 | 36,961,960 | 37,680,000 | 38,040,000 |
| Support Services | 381,752 | 335,010 | 357,460 | 352,610 |
| Capital Accounting Charge | 16,983 | 8,250 | 8,310 | 2,890 |
| | 37,812,719 | 37,930,800 | 38,624,380 | 38,987,400 |
| INCOME | | | | |
| Housing Benefit Subsidy | (36,452,768) | (36,667,460) | (37,385,460) | (37,750,000) |
| Housing Benefits Admin Subsidy | (456,800) | (491,500) | (491,500) | (509,600) |
| Overpayments Recovered | (306,408) | (300,000) | (300,000) | (300,000) |
| Government Grants | (171,928) | (100,000) | (106,420) | (100,000) |
| | (37,387,904) | (37,558,960) | (38,283,380) | (38,659,600) |
| NET EXPENDITURE | 424,815 | 371,840 | 341,000 | 327,800 |

HEALTH AND HOUSING PORTFOLIO

| Cost Centres | | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|---|---|------------------|------------------|--------------------------|------------------|
| 2101 | Healthy Rushmoor | 7,676 | 7,590 | 7,550 | 7,540 |
| 2401 | Housing Strategy | 178,686 | 172,520 | 179,570 | 170,070 |
| 2402 | Housing Advice | 819,876 | 750,000 | 806,720 | 687,880 |
| 2403 | Houses in Multiple Occupation | 142,320 | 147,340 | 144,710 | 143,550 |
| 2404 | Improvement Grants - Revenue | 504,666 | 439,150 | 685,140 | 464,140 |
| 2406 | Grants to Registered Social Landlord's | 0 | 200,000 | 622,000 | 204,000 |
| | | 1,653,223 | 1,716,600 | 2,445,690 | 1,677,180 |
| | NET UNDER / (OVER) RECOVERY OF SUPPORT SERV. & MANAGEMENT EXP. | | | | |
| 2405 | Housing Support Service | 0 | 650 | 10 | 0 |
| HEALTH AND HOUSING NET EXPENDITURE | | 1,653,223 | 1,717,250 | 2,445,700 | 1,677,180 |

HEALTHY RUSHMOOR

| Cost Centre: 2101 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--------------------------------|-------------------|---------------------|--------------------------------|---------------------|
| Budget Officer: D Quirk | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 4 | 0 | 0 | 0 |
| Transport Related | 2 | 0 | 0 | 0 |
| Transfer Payments | 7,000 | 7,000 | 7,000 | 7,000 |
| Support Services | 670 | 590 | 550 | 540 |
| NET EXPENDITURE | 7,676 | 7,590 | 7,550 | 7,540 |

HOUSING STRATEGY

| Cost Centre: 2401 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--------------------------------|-------------------|---------------------|--------------------------------|---------------------|
| Budget Officer: Q Yasin | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 110,619 | 112,560 | 122,170 | 114,810 |
| Transport Related | 368 | 340 | 340 | 340 |
| Supplies & Services | 25,000 | 26,400 | 27,280 | 26,400 |
| Support Services | 42,699 | 33,220 | 29,780 | 28,520 |
| NET EXPENDITURE | 178,686 | 172,520 | 179,570 | 170,070 |

HOUSING ADVICE

| Cost Centre: 2402 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--|-------------------|---------------------|--------------------------------|---------------------|
| Budget Officer: Q Yasin | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 342,213 | 377,880 | 366,950 | 338,350 |
| Transport Related | 928 | 650 | 650 | 650 |
| Supplies & Services | 295,498 | 228,950 | 220,600 | 134,220 |
| Step by Step | 26,000 | 26,800 | 26,800 | 27,400 |
| Rent Deposits | 42,800 | 22,500 | 37,500 | 37,500 |
| Mortgage Rescue | 315 | 0 | 2,560 | 0 |
| Winter Night Shelter | 6,500 | 0 | 7,500 | 0 |
| Restricted Funding Support | 9,000 | 0 | 0 | 0 |
| Hants Welfare Assistance | 135 | 0 | 9,870 | 0 |
| HCC Childs Safeguarding Board | 0 | 0 | 2,500 | 2,500 |
| Support Services | 204,774 | 165,470 | 184,880 | 180,030 |
| Capital Accounting Charges | 554 | 550 | 550 | 350 |
| | 928,716 | 822,800 | 860,360 | 721,000 |
| NON RECURRING ITEMS | | | | |
| Restructuring Costs (funded by Service Improvement Fund) | 4,370 | 0 | 0 | 0 |
| Housing Advice under occupancy pilot | 1,141 | 0 | 4,360 | 0 |
| | 934,227 | 822,800 | 864,720 | 721,000 |
| INCOME | | | | |
| Customer Clients and Receipts | (104,351) | (72,800) | (58,000) | (33,120) |
| Other Grants & Contributions | (10,000) | 0 | 0 | 0 |
| | (114,351) | (72,800) | (58,000) | (33,120) |
| NET EXPENDITURE | 819,876 | 750,000 | 806,720 | 687,880 |

HOUSES IN MULTIPLE OCCUPATION

| Cost Centre: 2403 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|------------------------------|--|----------|----------|------------------|----------|
| Budget Officer: Q Yasin | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 108,696 | 110,780 | 111,200 | 110,850 |
| Transport Related | | 1,182 | 1,160 | 1,130 | 1,130 |
| Supplies & Services | | 0 | 500 | 500 | 500 |
| Support Services | | 49,342 | 38,900 | 35,880 | 35,190 |
| | | 159,220 | 151,340 | 148,710 | 147,670 |
| INCOME | | | | | |
| Customer and Client Receipts | | (16,900) | (4,000) | (4,000) | (4,120) |
| NET EXPENDITURE | | 142,320 | 147,340 | 144,710 | 143,550 |

IMPROVEMENT GRANTS

| Cost Centre: 2404 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|----------------------------|--|-----------|-----------|------------------|-----------|
| Budget Officer: Q Yasin | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 114,351 | 116,880 | 122,050 | 121,940 |
| Transport Related | | 1,237 | 1,240 | 1,270 | 1,270 |
| Supplies & Services | | 6,000 | 6,000 | 6,000 | 4,750 |
| Support Services | | 57,613 | 45,750 | 42,050 | 41,180 |
| Capital Accounting Charges | | 706,182 | 650,000 | 900,000 | 720,000 |
| | | 885,383 | 819,870 | 1,071,370 | 889,140 |
| INCOME | | | | | |
| Government Grant | | (380,717) | (380,720) | (386,230) | (425,000) |
| NET EXPENDITURE | | 504,666 | 439,150 | 685,140 | 464,140 |

GRANTS TO REGISTERED SOCIAL LANDLORDS

| Cost Centre: 2406 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---|--|----------|----------|------------------|----------|
| Budget Officer: Q Yasin | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Capital Accounting Charges | | 48,000 | 200,000 | 622,000 | 204,000 |
| INCOME | | | | | |
| Revenue Expenditure Funded by Capital Under Statute | | (48,000) | 0 | 0 | 0 |
| NET EXPENDITURE | | 0 | 200,000 | 622,000 | 204,000 |

HOUSING SUPPORT SERVICE COSTS

| | Cost Centre: 2405 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--|--------------------------------|---------------------------|-----------------------------|---|-----------------------------|
| | Budget Officer: Q Yasin | | | | |
| | | £ | £ | £ | £ |
| | EXPENDITURE | | | | |
| | Employees | 13,892 | 13,890 | 22,730 | 22,800 |
| | Transport Related | 38 | 20 | 20 | 20 |
| | Support Services | 1,471 | 940 | 1,350 | 1,400 |
| | | 15,401 | 14,850 | 24,100 | 24,220 |
| | INCOME | | | | |
| | Recharge to Services | (15,401) | (14,200) | (24,090) | (24,220) |
| | NET EXPENDITURE | 0 | 650 | 10 | 0 |

BUSINESS, SAFETY & REGULATION PORTFOLIO

| Cost Centres | | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--|--|-------------------|---------------------|--------------------------------|---------------------|
| | | £ | £ | £ | £ |
| 2204 | Dog Warden | 38,679 | 42,670 | 36,000 | 35,830 |
| 2206 | Health & Safety | 153,376 | 151,950 | 161,510 | 173,070 |
| 2207 | Emergency Callout | 64,214 | 59,700 | 43,190 | 42,620 |
| 2208 | Food Safety | 237,764 | 213,760 | 233,110 | 247,650 |
| 2211 | Licensing General | 211,614 | 209,900 | 196,840 | 196,480 |
| 2212 | Pest Control | 80,248 | 80,450 | 80,090 | 81,850 |
| 2213 | Pollution & Environmental Control | 315,427 | 323,560 | 385,630 | 392,890 |
| 2218 | Hackney Carriages | 85,172 | 84,860 | 103,650 | 109,170 |
| 2228 | Community Patrol Team | 233,542 | 241,150 | 247,130 | 251,810 |
| 2246 | Integrated CCTV | 348,238 | 292,670 | 326,160 | 322,750 |
| 2547 | Community Safety | 261,333 | 209,290 | 203,950 | 188,430 |
| 2601 | Building Control - non fee earning | 136,685 | 132,720 | 133,970 | 137,210 |
| 2604 | Development Management | 639,256 | 555,530 | 427,610 | 476,130 |
| 2608 | Building Control - fee earning | 51,794 | 20,730 | 28,280 | 34,140 |
| | | 2,857,344 | 2,618,940 | 2,607,120 | 2,690,030 |
| | NET UNDER / (OVER) RECOVERY OF SUPPORT SERV. & MANAGEMENT EXP.: | | | | |
| 2611/2612 | Departmental Salaries/Management Expenses | 0 | (10) | (430) | 110 |
| 2616 | Support Services | 0 | 60 | 10 | 0 |
| BUSINESS, SAFETY & REGULATION NET EXPENDITURE | | 2,857,344 | 2,618,990 | 2,606,700 | 2,690,140 |

DOG WARDEN

| Cost Centre: 2204 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|--------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: Q Yasin | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 4,058 | 6,360 | 8,010 | 8,110 |
| Transport Related | | 3,604 | 3,670 | 3,670 | 3,670 |
| Supplies & Services | | 12,092 | 15,030 | 13,810 | 14,010 |
| Support Services | | 21,877 | 19,510 | 13,210 | 12,760 |
| | | 41,631 | 44,570 | 38,700 | 38,550 |
| INCOME | | | | | |
| Customer and Client Receipts | | (2,952) | (1,900) | (2,700) | (2,720) |
| NET EXPENDITURE | | 38,679 | 42,670 | 36,000 | 35,830 |

HEALTH & SAFETY

| Cost Centre: 2206 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|--------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: Q Yasin | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 123,547 | 124,960 | 118,580 | 128,200 |
| Transport Related | | 1,045 | 630 | 630 | 630 |
| Supplies & Services | | 615 | 990 | 1,490 | 1,030 |
| Support Services | | 28,169 | 25,370 | 43,010 | 43,210 |
| | | 153,376 | 151,950 | 163,710 | 173,070 |
| INCOME | | | | | |
| Customer & Client Receipts | | 0 | 0 | (2,200) | 0 |
| NET EXPENDITURE | | 153,376 | 151,950 | 161,510 | 173,070 |

EMERGENCY CALLOUT

| Cost Centre: 2207 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|--------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: Q Yasin | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 27,887 | 26,280 | 25,600 | 25,600 |
| Supplies & Services | | 70 | 1,700 | 500 | 500 |
| Support Services | | 36,257 | 31,720 | 17,090 | 16,520 |
| NET EXPENDITURE | | 64,214 | 59,700 | 43,190 | 42,620 |

FOOD SAFETY

| Cost Centre: 2208 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|--------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: Q Yasin | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 193,973 | 187,110 | 168,480 | 170,730 |
| Transport Related | | 1,732 | 1,360 | 920 | 920 |
| Supplies & Services | | 2,512 | 3,750 | 3,540 | 3,580 |
| Support Services | | 43,724 | 37,780 | 77,450 | 77,020 |
| | | 241,942 | 230,000 | 250,390 | 252,250 |
| INCOME | | | | | |
| Customer and Client Receipts | | (4,178) | (4,000) | (4,960) | (4,600) |
| Other Grants & Contributions | | 0 | (12,240) | (12,320) | 0 |
| | | (4,178) | (16,240) | (17,280) | (4,600) |
| NET EXPENDITURE | | 237,764 | 213,760 | 233,110 | 247,650 |

LICENSING GENERAL

| Cost Centre: 2211 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--------------------------------|-------------------|---------------------|--------------------------------|---------------------|
| Budget Officer: Q Yasin | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 146,199 | 148,660 | 157,490 | 164,120 |
| Transport Related | 651 | 620 | 760 | 760 |
| Supplies & Services | 698 | 2,490 | 2,240 | 2,040 |
| Support Services | 169,179 | 148,630 | 128,900 | 123,970 |
| | 316,727 | 300,400 | 289,390 | 290,890 |
| INCOME | | | | |
| Customer and Client Receipts | (105,112) | (90,500) | (92,550) | (94,410) |
| NET EXPENDITURE | 211,614 | 209,900 | 196,840 | 196,480 |

PEST CONTROL

| Cost Centre: 2212 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--------------------------------|-------------------|---------------------|--------------------------------|---------------------|
| Budget Officer: Q Yasin | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 14,184 | 16,270 | 18,170 | 18,450 |
| Transport Related | 14 | 10 | 10 | 10 |
| Supplies & Services | 83 | 200 | 100 | 100 |
| Third Party Payment | 23,372 | 25,000 | 20,000 | 21,000 |
| Support Services | 42,596 | 38,970 | 41,810 | 42,290 |
| NET EXPENDITURE | 80,248 | 80,450 | 80,090 | 81,850 |

POLLUTION & ENVIRONMENTAL CONTROL

| Cost Centre: 2213 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--------------------------------|-------------------|---------------------|--------------------------------|---------------------|
| Budget Officer: Q Yasin | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 276,102 | 273,690 | 285,990 | 292,400 |
| Premises Related | 225 | 400 | 300 | 400 |
| Transport Related | 2,643 | 3,420 | 3,720 | 3,720 |
| Supplies & Services | 3,520 | 20,910 | 6,810 | 9,340 |
| Support Services | 57,661 | 50,940 | 113,130 | 112,310 |
| | 340,149 | 349,360 | 409,950 | 418,170 |
| INCOME | | | | |
| Other Grants and Contributions | (17,549) | (15,600) | (17,920) | (18,280) |
| Customer and Client Receipts | (7,174) | (10,200) | (6,400) | (7,000) |
| | (24,723) | (25,800) | (24,320) | (25,280) |
| NET EXPENDITURE | 315,427 | 323,560 | 385,630 | 392,890 |

HACKNEY CARRIAGES

| Cost Centre: 2218 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--------------------------------|-------------------|---------------------|--------------------------------|---------------------|
| Budget Officer: Q Yasin | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 115,744 | 115,930 | 119,920 | 123,100 |
| Premises Related | 1,060 | 1,020 | 820 | 820 |
| Transport Related | 324 | 220 | 230 | 230 |
| Supplies & Services | 11,516 | 10,350 | 10,350 | 10,200 |
| Support Services | 31,526 | 28,040 | 46,260 | 45,900 |
| | 160,170 | 155,560 | 177,580 | 180,250 |
| INCOME | | | | |
| Customer and Client Receipts | (74,998) | (70,700) | (73,930) | (71,080) |
| NET EXPENDITURE | 85,172 | 84,860 | 103,650 | 109,170 |

COMMUNITY PATROL TEAM

| Cost Centre: 2228 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--------------------------------|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: Q Yasin | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 137,413 | 150,670 | 151,570 | 158,060 |
| Transport Related | 18,208 | 17,980 | 17,980 | 17,980 |
| Supplies & Services | 5,326 | 6,120 | 5,620 | 5,260 |
| Support Services | 74,511 | 66,780 | 76,460 | 75,510 |
| | 235,457 | 241,550 | 251,630 | 256,810 |
| INCOME | | | | |
| Customer and Client Receipts | (1,915) | (400) | (4,500) | (5,000) |
| NET EXPENDITURE | 233,542 | 241,150 | 247,130 | 251,810 |

INTEGRATED CCTV

| Cost Centre: 2246 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--------------------------------|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: Q Yasin | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 126,061 | 122,490 | 140,850 | 144,810 |
| Premises Related | 0 | 4,260 | 4,380 | 4,380 |
| Transport Related | 30 | 10 | 20 | 20 |
| Supplies & Services | 69,729 | 69,420 | 68,600 | 69,330 |
| Support Services | 115,851 | 65,050 | 72,590 | 71,470 |
| Capital Accounting Charges | 51,912 | 44,690 | 52,970 | 45,990 |
| | 363,583 | 305,920 | 339,410 | 336,000 |
| INCOME | | | | |
| Other Grants and Contributions | (15,345) | (13,250) | (13,250) | (13,250) |
| NET EXPENDITURE | 348,238 | 292,670 | 326,160 | 322,750 |

COMMUNITY SAFETY

| Cost Centre: 2547 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--------------------------------|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: C Ryan | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 161,668 | 154,850 | 145,160 | 132,710 |
| Premises Related | 3,578 | 7,500 | 7,500 | 7,500 |
| Transport Related | 2,618 | 1,480 | 2,970 | 1,480 |
| Supplies & Services | 10,227 | 14,010 | 13,980 | 13,980 |
| Support Services | 60,625 | 42,100 | 44,890 | 43,310 |
| Capital Accounting Charges | 33,132 | 120 | 220 | 220 |
| | 271,847 | 220,060 | 214,720 | 199,200 |
| INCOME | | | | |
| Other Grants and Contributions | (10,514) | (10,770) | (10,770) | (10,770) |
| NET EXPENDITURE | 261,333 | 209,290 | 203,950 | 188,430 |

BUILDING CONTROL - NON FEE EARNING

| Cost Centre: 2601 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|----------------------------------|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: K Holland | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 96,315 | 97,980 | 94,570 | 98,550 |
| Transport Related | 502 | 600 | 800 | 800 |
| Supplies & Services | 0 | 1,000 | 1,000 | 1,000 |
| Support Services | 39,868 | 34,140 | 38,600 | 37,860 |
| | 136,685 | 133,720 | 134,970 | 138,210 |
| INCOME | | | | |
| Customer and Client Receipts | 0 | (1,000) | (1,000) | (1,000) |
| NET EXPENDITURE | 136,685 | 132,720 | 133,970 | 137,210 |

DEVELOPMENT MANAGEMENT

| Cost Centre: 2604 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|---|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: K Holland | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 654,288 | 654,870 | 647,310 | 682,140 |
| Transport Related | 2,164 | 2,440 | 2,610 | 2,610 |
| Supplies & Services | 18,049 | 22,270 | 28,460 | 19,770 |
| Support Services | 389,075 | 318,740 | 310,020 | 303,370 |
| Capital Accounting Charges | 11,407 | 11,090 | 13,090 | 12,120 |
| | 1,074,983 | 1,009,410 | 1,001,490 | 1,020,010 |
| NON RECURRING ITEM | | | | |
| Systems Thinking Process Reviews (funded by Service improvement Fund) | 17,480 | 0 | 0 | 0 |
| | 1,092,463 | 1,009,410 | 1,001,490 | 1,020,010 |
| INCOME | | | | |
| Customer and Client Receipts | (378,098) | (381,000) | (432,500) | (432,500) |
| Other Grants & Contributions | (75,109) | (72,880) | (141,380) | (111,380) |
| | (453,207) | (453,880) | (573,880) | (543,880) |
| NET EXPENDITURE | 639,256 | 555,530 | 427,610 | 476,130 |

BUILDING CONTROL - FEE EARNING

| Cost Centre: 2608 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|----------------------------------|---------------------------|-----------------------------|---|-----------------------------|
| Budget Officer: K Holland | | | | |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 154,658 | 159,770 | 153,970 | 163,970 |
| Transport Related | 1,292 | 1,560 | 5,020 | 5,010 |
| Supplies & Services | 9,943 | 10,720 | 14,220 | 10,900 |
| Support Services | 83,209 | 58,680 | 65,070 | 64,260 |
| | 249,101 | 230,730 | 238,280 | 244,140 |
| INCOME | | | | |
| Customer and Client Receipts | (197,307) | (210,000) | (210,000) | (210,000) |
| NET EXPENDITURE | 51,794 | 20,730 | 28,280 | 34,140 |

DEPARTMENTAL MANAGEMENT EXPENSES

DEPARTMENTAL MANAGEMENT EXPENSES SUMMARY

| Cost Centres | Services | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--------------|----------------------------------|----------------|------------------|--------------------------|------------------|
| | | £ | £ | £ | £ |
| 2611 | EXPENDITURE | | | | |
| | Development Control Management | 21,406 | 11,170 | 11,290 | 11,290 |
| 2612 | Building Control Management | 11,297 | 9,920 | 9,920 | 9,920 |
| | | 32,702 | 21,090 | 21,210 | 21,210 |
| | INCOME | | | | |
| | Allocated to Services | (32,702) | (21,100) | (21,640) | (21,100) |
| | Net Under/(Over) Recovery | 0 | (10) | (430) | 110 |

DEVELOPMENT CONTROL MANAGEMENT

| Cost Centre: 2611 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|----------------------------------|----------------|------------------|--------------------------|------------------|
| Budget Officer: K Holland | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 1,888 | 2,380 | 2,500 | 2,500 |
| Supplies & Services | 19,518 | 8,790 | 8,790 | 8,790 |
| | 21,406 | 11,170 | 11,290 | 11,290 |
| INCOME | | | | |
| Recharge to Services | (21,406) | (11,180) | (10,870) | (11,180) |
| NET EXPENDITURE | 0 | (10) | 420 | 110 |

BUILDING CONTROL MANAGEMENT

| Cost Centre: 2612 | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|----------------------------------|----------------|------------------|--------------------------|------------------|
| Budget Officer: K Holland | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 2,129 | 2,720 | 2,720 | 2,720 |
| Supplies & Services | 9,167 | 7,200 | 7,200 | 7,200 |
| | 11,297 | 9,920 | 9,920 | 9,920 |
| INCOME | | | | |
| Recharge to Services | (11,297) | (9,920) | (10,770) | (9,920) |
| NET EXPENDITURE | 0 | 0 | (850) | 0 |

SUPPORT SERVICES COSTS

BUILDING CONTROL SUPPORT

| Cost Centre: 2616 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|----------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: K Holland | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 1,198 | 1,200 | 1,190 | 1,220 |
| Transport Related Expenses | | 2 | 0 | 10 | 10 |
| Support Services | | 76 | 70 | 90 | 80 |
| | | 1,276 | 1,270 | 1,290 | 1,310 |
| INCOME | | | | | |
| Recharge to services | | (1,276) | (1,210) | (1,280) | (1,310) |
| NET EXPENDITURE | | 0 | 60 | 10 | 0 |

LEISURE & YOUTH PORTFOLIO

| Cost Centres | | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--|--|-------------------|---------------------|--------------------------------|---------------------|
| | | £ | £ | £ | £ |
| 2502 | Allotments | 34,562 | 31,130 | 23,240 | 22,450 |
| 2503 | Alpine Snow Sports, Aldershot | 90,839 | 97,510 | 91,570 | 91,640 |
| 2508 | Community Leisure | 591,992 | 471,890 | 501,400 | 469,630 |
| 2514 | Gymnastics Academy | 75,650 | 49,390 | 50,320 | 50,210 |
| 2517 | Parks & Recreation Grounds | 490,905 | 734,760 | 684,900 | 793,430 |
| 2518 | Princes Hall | 491,366 | 512,390 | 525,640 | 531,300 |
| 2523 | Tourism | 93,823 | 93,320 | 90,320 | 91,220 |
| 2525 | Blackwater Valley Project | 22,199 | 22,520 | 22,430 | 22,850 |
| 2529 | Rushmoor in Bloom | 22,404 | 21,840 | 18,170 | 14,400 |
| 2531 | Town Twinning | 36,988 | 36,840 | 37,700 | 38,480 |
| 2533 | Special Events | 43,035 | 45,370 | 38,910 | 34,960 |
| 2552 | Grounds Maintenance Contracts | 658,691 | 667,710 | 649,010 | 649,630 |
| 2558 | Aldershot Indoor Pools | 404,168 | 402,400 | 403,180 | 410,040 |
| 2559 | Aldershot Lido | 194,059 | 171,110 | 197,860 | 176,000 |
| 2560 | Farnborough Leisure Centre | 865,192 | 835,260 | 863,780 | 861,070 |
| 2561 | Southwood Golf Course | 81,570 | 81,280 | 83,380 | 83,960 |
| Various | Community Schools | 32,739 | 31,070 | 32,400 | 32,560 |
| Various | Public Halls & Community Centres | 207,860 | 162,190 | 152,310 | 134,840 |
| | | 4,438,044 | 4,467,980 | 4,466,520 | 4,508,670 |
| | NET UNDER / (OVER) RECOVERY OF SUPPORT SERV. & MANAGEMENT EXP.: | | | | |
| 2510 | Leisure Management Expenses | 0 | 0 | 0 | 0 |
| 2522 | Leisure Support Service | 0 | 1,870 | (220) | (210) |
| LEISURE AND YOUTH NET EXPENDITURE | | 4,438,044 | 4,469,850 | 4,466,300 | 4,508,460 |

ALLOTMENTS

| Cost Centre: 2502 | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|-------------------------------|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Ford | Actual | Estimate | Revised Estimate | Estimate |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 17,896 | 18,220 | 14,230 | 10,840 |
| Premises Related | 12,614 | 9,310 | 5,270 | 8,800 |
| Transport Related | 495 | 650 | 650 | 650 |
| Support Services | 12,716 | 11,710 | 12,290 | 11,670 |
| Capital Accounting Charges | 34 | 0 | 0 | 0 |
| | 43,755 | 39,890 | 32,440 | 31,960 |
| INCOME | | | | |
| Customer and Client Receipts | (9,193) | (8,760) | (9,200) | (9,510) |
| NET EXPENDITURE | 34,562 | 31,130 | 23,240 | 22,450 |

ALPINE SNOW SPORTS, ALDERSHOT

| Cost Centre: 2503 | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Sharpe | Actual | Estimate | Revised Estimate | Estimate |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 5,643 | 5,710 | 5,640 | 5,810 |
| Premises Related | 790 | 1,000 | 1,000 | 1,000 |
| Transport Related | 11 | 20 | 20 | 20 |
| Support Services | 16,919 | 14,050 | 9,000 | 8,900 |
| Capital Accounting Charges | 102,371 | 102,370 | 103,470 | 103,470 |
| | 125,735 | 123,150 | 119,130 | 119,200 |
| INCOME | | | | |
| Other Grants and Contributions | (20,388) | (10,640) | (12,560) | (12,560) |
| Customer and Client Receipts | (14,508) | (15,000) | (15,000) | (15,000) |
| | (34,895) | (25,640) | (27,560) | (27,560) |
| NET EXPENDITURE | 90,839 | 97,510 | 91,570 | 91,640 |

COMMUNITY LEISURE

| Cost Centre: 2508 | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: P Amies | Actual | Estimate | Revised Estimate | Estimate |
| | £ | £ | £ | £ |
| EXPENDITURE | | | | |
| Employees | 374,137 | 375,970 | 385,740 | 377,050 |
| Transport Related | 3,983 | 4,570 | 4,860 | 4,640 |
| Supplies & Services | 203,125 | 20,400 | 36,140 | 17,460 |
| Transfer Payments | 27,300 | 23,230 | 21,090 | 21,090 |
| Support Services | 98,559 | 82,910 | 93,470 | 91,260 |
| | 707,105 | 507,080 | 541,300 | 511,500 |
| NON RECURRING ITEM | | | | |
| Replacement of community information notice boards | 0 | 5,000 | 5,000 | 0 |
| | 707,105 | 512,080 | 546,300 | 511,500 |
| INCOME | | | | |
| Customer and Client Receipts | (8,625) | (4,000) | (4,000) | (4,000) |
| Other Grants & Contributions | (106,488) | (36,190) | (40,900) | (37,870) |
| | (115,112) | (40,190) | (44,900) | (41,870) |
| NET EXPENDITURE | 591,992 | 471,890 | 501,400 | 469,630 |

GYMNASTICS ACADEMY

| Cost Centre: 2514 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|--------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: P Amies | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Support Services | | 2,517 | 2,260 | 3,190 | 3,080 |
| Capital Accounting Charges | | 87,933 | 61,930 | 61,930 | 61,930 |
| | | 90,450 | 64,190 | 65,120 | 65,010 |
| INCOME | | | | | |
| Customer and Client Receipts | | (14,800) | (14,800) | (14,800) | (14,800) |
| NET EXPENDITURE | | 75,650 | 49,390 | 50,320 | 50,210 |

PARKS & RECREATION GROUNDS

| Cost Centre: 2517 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|--|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Ford | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 121,740 | 121,580 | 126,500 | 133,740 |
| Premises Related | | 155,969 | 161,700 | 167,720 | 162,780 |
| Transport Related | | 972 | 800 | 1,150 | 1,150 |
| Supplies & Services | | 181,575 | 213,610 | 229,200 | 215,790 |
| Payment to Contractor | | 0 | 12,000 | 12,000 | 12,300 |
| Support Services | | 203,548 | 177,380 | 204,290 | 203,940 |
| Capital Accounting Charges | | 716,510 | 210,770 | 224,030 | 220,030 |
| | | 1,380,313 | 897,840 | 964,890 | 949,730 |
| NON RECURRING ITEM | | | | | |
| Restructuring Costs (funded by Service improvement Fund) | | 4,460 | 0 | 0 | 0 |
| | | 1,384,773 | 897,840 | 964,890 | 949,730 |
| INCOME | | | | | |
| Other Grants & Contributions | | (252,803) | (3,560) | (121,660) | (3,650) |
| Customer and Client Receipts | | (165,283) | (159,520) | (158,330) | (152,650) |
| Revenue Expenditure Funded by Capital Under Statute | | (475,781) | 0 | 0 | 0 |
| | | (893,868) | (163,080) | (279,990) | (156,300) |
| NET EXPENDITURE | | 490,905 | 734,760 | 684,900 | 793,430 |

PRINCES HALL

| Cost Centre: 2518 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|-----------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: D Phillips | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 422,719 | 446,190 | 439,720 | 447,590 |
| Premises Related | | 134,692 | 151,060 | 134,770 | 147,240 |
| Transport Related | | 895 | 940 | 1,110 | 840 |
| Supplies & Services | | 471,995 | 477,380 | 479,020 | 475,560 |
| Support Services | | 144,722 | 132,000 | 155,030 | 151,510 |
| Capital Accounting Charges | | 45,703 | 60,420 | 63,590 | 63,590 |
| | | 1,220,725 | 1,267,990 | 1,273,240 | 1,286,330 |
| INCOME | | | | | |
| Customer and Client Receipts | | (729,359) | (755,600) | (747,600) | (755,030) |
| TOTAL NET EXPENDITURE | | 491,366 | 512,390 | 525,640 | 531,300 |

TOURISM

| Cost Centre: 2523 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: P Amies | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 4,978 | 4,970 | 4,890 | 5,030 |
| Transport Related | | 33 | 30 | 30 | 30 |
| A'shot Military Museum Joint Mgmt Agreement | | 19,450 | 19,450 | 19,450 | 19,450 |
| Basingstoke Canal Management Committee | | 41,400 | 42,650 | 40,200 | 41,160 |
| Joint Funding - Museum Curator | | 15,550 | 15,550 | 15,550 | 15,550 |
| Support Services | | 12,412 | 10,670 | 10,200 | 10,000 |
| NET EXPENDITURE | | 93,823 | 93,320 | 90,320 | 91,220 |

BLACKWATER VALLEY PROJECT

| Cost Centre: 2525 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|-------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Ford | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 3,032 | 3,010 | 3,020 | 3,060 |
| Transport Related | | 25 | 20 | 20 | 20 |
| Contribution to Service | | 17,500 | 18,030 | 17,500 | 17,920 |
| Support Services | | 1,641 | 1,460 | 1,890 | 1,850 |
| NET EXPENDITURE | | 22,199 | 22,520 | 22,430 | 22,850 |

RUSHMOOR IN BLOOM

| Cost Centre: 2529 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|-----------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: L Thornett | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 19,483 | 19,680 | 15,720 | 12,240 |
| Premises Related | | 4,089 | 4,330 | 4,170 | 4,050 |
| Transport Related | | 124 | 170 | 170 | 170 |
| Supplies & Services | | 5,890 | 5,500 | 5,500 | 5,500 |
| Support Services | | 11,298 | 10,490 | 10,940 | 10,770 |
| | | 40,884 | 40,170 | 36,500 | 32,730 |
| INCOME | | | | | |
| Other Grants and Contributions | | (18,480) | (18,330) | (18,330) | (18,330) |
| NET EXPENDITURE | | 22,404 | 21,840 | 18,170 | 14,400 |

TOWN TWINNING

| Cost Centre: 2531 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|--------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: P Amies | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 27,169 | 27,770 | 27,660 | 28,760 |
| Transport Related | | 686 | 800 | 800 | 800 |
| Support Services | | 9,133 | 8,270 | 9,240 | 8,920 |
| NET EXPENDITURE | | 36,988 | 36,840 | 37,700 | 38,480 |

SPECIAL EVENTS

| Cost Centre: 2533 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|--------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: P Amies | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 24,566 | 30,690 | 23,560 | 24,820 |
| Transport Related | | 131 | 170 | 170 | 170 |
| Fireworks | | 44,428 | 39,300 | 39,300 | 39,300 |
| Victoria Day | | 15 | 5,000 | 5,000 | 0 |
| Junior Citizen Scheme | | 6,292 | 5,500 | 5,500 | 5,500 |
| Support Services | | 9,993 | 9,010 | 9,680 | 9,470 |
| | | 85,425 | 89,670 | 83,210 | 79,260 |
| INCOME | | | | | |
| Customer and Client Receipts | | (42,389) | (44,300) | (44,300) | (44,300) |
| NET EXPENDITURE | | 43,035 | 45,370 | 38,910 | 34,960 |

GROUNDS MAINTENANCE CONTRACTS

| Cost Centre: 2552 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|-------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Ford | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 5,018 | 4,900 | 5,860 | 6,660 |
| Premises Related | | 44,873 | 45,320 | 45,310 | 45,310 |
| Transport Related | | 61 | 10 | 90 | 90 |
| Supplies & Services | | 17 | 2,350 | 2,350 | 2,350 |
| Payment to Contractor | | 618,824 | 624,340 | 604,110 | 604,110 |
| Support Services | | 9,556 | 8,740 | 9,230 | 9,050 |
| | | 678,350 | 685,660 | 666,950 | 667,570 |
| INCOME | | | | | |
| Other Grants & Contributions | | (19,659) | (17,950) | (17,940) | (17,940) |
| NET EXPENDITURE | | 658,691 | 667,710 | 649,010 | 649,630 |

ALDERSHOT INDOOR POOLS

| Cost Centre: 2558 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Sharpe | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 9,760 | 9,900 | 9,950 | 10,120 |
| Premises Related | | 19,675 | 18,940 | 18,940 | 18,940 |
| Transport Related | | 16 | 20 | 20 | 20 |
| Supplies & Services | | 29,068 | 29,680 | 29,680 | 30,910 |
| Payment to Contractor | | 271,832 | 271,710 | 270,230 | 275,900 |
| Support Services | | 18,199 | 16,530 | 17,460 | 17,250 |
| Capital Accounting Charges | | 55,618 | 55,620 | 56,900 | 56,900 |
| | | | | | |
| NET EXPENDITURE | | 404,168 | 402,400 | 403,180 | 410,040 |

ALDRESHOT LIDO

| Cost Centre: 2559 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|--|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Sharpe | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 7,431 | 7,520 | 7,490 | 7,660 |
| Premises Related | | 9,900 | 9,250 | 9,250 | 9,250 |
| Transport Related | | 14 | 20 | 20 | 20 |
| Supplies & Services | | 11,685 | 12,460 | 12,460 | 13,090 |
| Payment to Contractor | | 123,308 | 123,340 | 122,600 | 125,190 |
| Support Services | | 11,259 | 10,000 | 11,590 | 11,340 |
| Capital Accounting Charges | | 8,523 | 8,520 | 9,450 | 9,450 |
| | | 172,119 | 171,110 | 172,860 | 176,000 |
| NON RECURRING ITEM | | | | | |
| Service Transformation & Service Review | | 0 | 0 | 25,000 | 0 |
| Service Transformation & Service Review (funded by Service Improvement Fund) | | 21,940 | 0 | 0 | 0 |
| NET EXPENDITURE | | 194,059 | 171,110 | 197,860 | 176,000 |

FARNBOROUGH LEISURE CENTRE

| Cost Centre: 2560 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Sharpe | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 23,613 | 23,800 | 23,930 | 24,270 |
| Premises Related | | 23,809 | 33,950 | 44,090 | 33,950 |
| Transport Related | | 40 | 40 | 40 | 40 |
| Supplies & Services | | 93,293 | 92,230 | 92,230 | 96,690 |
| Payment to Contractor | | 172,456 | 133,050 | 132,230 | 135,160 |
| Support Services | | 26,618 | 23,820 | 26,460 | 26,160 |
| Capital Accounting Charges | | 528,364 | 528,370 | 544,800 | 544,800 |
| | | 868,192 | 835,260 | 863,780 | 861,070 |
| INCOME | | | | | |
| Customer & Client Receipts | | (3,000) | 0 | 0 | 0 |
| NET EXPENDITURE | | 865,192 | 835,260 | 863,780 | 861,070 |

SOUTHWOOD GOLF COURSE

| Cost Centre: 2561 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|---------------------------------|--|----------------|-----------------|-------------------------|-----------------|
| Budget Officer: A Sharpe | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 12,569 | 12,720 | 12,470 | 12,920 |
| Premises Related | | 38,145 | 39,510 | 39,510 | 39,720 |
| Transport Related | | 17 | 40 | 40 | 40 |
| Supplies & Services | | 2,289 | 2,250 | 2,250 | 2,320 |
| Support Services | | 15,328 | 13,540 | 15,890 | 15,740 |
| Capital Accounting Charges | | 14,412 | 14,410 | 14,410 | 14,410 |
| | | 82,760 | 82,470 | 84,570 | 85,150 |
| INCOME | | | | | |
| Other Grants & Contributions | | (1,190) | (1,190) | (1,190) | (1,190) |
| NET EXPENDITURE | | 81,570 | 81,280 | 83,380 | 83,960 |

COMMUNITY SCHOOLS

| Cost Centre: 2528 Budget Officer: P Amies | | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|--|--|-------------------|---------------------|--------------------------------|---------------------|
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 6,738 | 6,730 | 6,600 | 6,740 |
| Transport Related | | 13 | 30 | 30 | 30 |
| Supplies & Services | | 6,080 | 6,080 | 6,080 | 6,080 |
| Support Services | | 19,908 | 18,230 | 19,690 | 19,710 |
| NET EXPENDITURE | | 32,739 | 31,070 | 32,400 | 32,560 |

PUBLIC HALLS & COMMUNITY CENTRES

| Cost Centre: 2505/6/7/11/15/16/26/48 Budget Officer: P Amies/D Phillips/A Sharpe/L Webber | | 2013/14 Actual | 2014/15 Estimate | 2014/15 Revised Estimate | 2015/16 Estimate |
|---|--|-------------------|---------------------|--------------------------------|---------------------|
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 40,906 | 43,610 | 22,050 | 21,500 |
| Transport Related | | 57 | 110 | 40 | 40 |
| Premises Related | | 124,301 | 78,190 | 83,970 | 79,700 |
| Supplies & Services | | 8,411 | 6,490 | 6,130 | 6,080 |
| Grants & Contributions | | 28,500 | 28,510 | 28,500 | 16,500 |
| Support Services | | 75,270 | 68,890 | 73,690 | 73,160 |
| Capital Accounting Charges | | 34,881 | 34,870 | 35,530 | 35,530 |
| | | 312,327 | 260,670 | 249,910 | 232,510 |
| INCOME | | | | | |
| Customer and Client Receipts | | (104,468) | (98,480) | (97,600) | (97,670) |
| NET EXPENDITURE | | 207,860 | 162,190 | 152,310 | 134,840 |

DEPARTMENTAL MANAGEMENT EXPENSES

LEISURE MANAGEMENT

| Cost Centre: 2510 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|-------------------------|--|----------|----------|------------------|----------|
| Budget Officer: P Amies | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 8,756 | 7,700 | 7,700 | 7,700 |
| Supplies & Services | | 30,925 | 27,920 | 25,270 | 25,270 |
| | | 39,681 | 35,620 | 32,970 | 32,970 |
| INCOME | | | | | |
| Recharge to Services | | (39,681) | (35,620) | (32,970) | (32,970) |
| NET EXPENDITURE | | 0 | 0 | 0 | 0 |

SUPPORT SERVICES COSTS

LEISURE SUPPORT SERVICE

| Cost Centre: 2522 | | 2013/14 | 2014/15 | 2014/15 | 2015/16 |
|----------------------------|--|----------|----------|------------------|----------|
| Budget Officer: P Amies | | Actual | Estimate | Revised Estimate | Estimate |
| | | £ | £ | £ | £ |
| EXPENDITURE | | | | | |
| Employees | | 27,854 | 28,540 | 24,590 | 25,130 |
| Transport Related Expenses | | 924 | 670 | 660 | 660 |
| Support Services | | 1,474 | 1,360 | 1,100 | 1,080 |
| | | 30,252 | 30,570 | 26,350 | 26,870 |
| INCOME | | | | | |
| Recharge to service | | (30,252) | (28,700) | (26,570) | (27,080) |
| NET EXPENDITURE | | 0 | 1,870 | (220) | (210) |

CAPITAL PROGRAMME SUMMARY 2014/2015 TO 2018/2019

| | Original Estimate 2014/15 | Anticipated Payments | | | | |
|--|---------------------------|--------------------------|------------------|------------------|------------------|------------------|
| | | Revised Estimate 2014/15 | Estimate 2015/16 | Estimate 2016/17 | Estimate 2017/18 | Estimate 2018/19 |
| CAPITAL EXPENDITURE ON PORTFOLIOS | | | | | | |
| Corporate Services | 347 | 440 | 642 | 265 | 240 | 260 |
| Leisure & Youth | 683 | 671 | 868 | 50 | 50 | 50 |
| Environment & Service Delivery | 2,003 | 1,909 | 4,948 | 240 | 1,125 | 115 |
| Business, Safety & Regulation | 0 | 0 | 0 | 0 | 0 | 0 |
| Sub total (excluding Housing) | 3,033 | 3,020 | 6,458 | 555 | 1,415 | 425 |
| Health & Housing | 1,304 | 1,522 | 924 | 771 | 720 | 720 |
| TOTAL CAPITAL EXPENDITURE | 4,337 | 4,542 | 7,382 | 1,326 | 2,135 | 1,145 |
| CAPITAL EXPENDITURE RESOURCES | | | | | | |
| Revenue Contribution to Capital – General | 500 | 500 | 550 | 600 | 650 | 700 |
| Revenue Contribution to Capital – Civil Parking Enforcement | 265 | 0 | 0 | 0 | 0 | 0 |
| Revenue Contribution to Capital – Improvement Grants | 200 | 200 | 200 | 200 | 200 | 200 |
| Total Revenue Contributions | 965 | 700 | 750 | 800 | 850 | 900 |
| Grants & Contributions from Other Bodies (see Grants & Conts Summary page) | 870 | 246 | 3,291 | 12 | 12 | 12 |
| Grants & Contributions – Improvement Grants | 381 | 386 | 425 | 425 | 425 | 425 |
| Section 106 Developers Contributions (see s106 Summary page) | 411 | 408 | 364 | 0 | 0 | 0 |
| Total Grants & Contributions | 1,662 | 1,040 | 4,080 | 437 | 437 | 437 |
| Capital Receipts – General Fund Schemes | 987 | 1,866 | 2,253 | (57) | 753 | (287) |
| Capital Receipts – Housing Schemes | 723 | 936 | 299 | 146 | 95 | 95 |
| Total Capital Receipts | 1,710 | 2,802 | 2,552 | 89 | 848 | (192) |
| TOTAL CAPITAL FINANCING | 4,337 | 4,542 | 7,382 | 1,326 | 2,135 | 1,145 |

| | Original Estimate 2014/15 | Anticipated Payments | | | | |
|--|---------------------------|--------------------------|------------------|------------------|------------------|------------------|
| | | Revised Estimate 2014/15 | Estimate 2015/16 | Estimate 2016/17 | Estimate 2017/18 | Estimate 2018/19 |
| CAPITAL RECEIPTS USAGE | | | | | | |
| Capital Receipts – Balance at 1st April | 19,139 | 20,548 | 17,746 | 15,194 | 15,105 | 14,257 |
| Capital Receipts – Estimated usage during the year | 1,710 | 2,802 | 2,552 | 89 | 848 | (192) |
| Capital Receipts – Estimated balance at 31st March | 17,429 | 17,746 | 15,194 | 15,105 | 14,257 | 14,449 |

GRANTS & CONTRIBUTIONS SUMMARY 2014/2015 TO 2018/2019

| Project Number | PROJECT | Original Estimate 2014/15 | Anticipated Receipts | | | | | Estimate 2018/19 |
|----------------|--|---------------------------|--------------------------|------------------|------------------|------------------|------------------|------------------|
| | | | Revised Estimate 2014/15 | Estimate 2015/16 | Estimate 2016/17 | Estimate 2017/18 | Estimate 2018/19 | |
| | General Fund – Grants & Contributions | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| 5335 | - Council Offices Co-Location Project Phase 3 (HCC/Police) | | | 100 | | | | |
| 6522 | - Aldershot Park – Drainage Works to Rugby Pitches (R.F.U) | | 32 | | | | | |
| 6522 | - Aldershot Park – Drainage Works to Rugby Pitches (Other) | | 10 | | | | | |
| 6556 | - Farnborough Tennis Club – Pavilion Extension (Sport England) | | 50 | | | | | |
| 6556 | - Farnborough Tennis Club – Pavilion Extension (Tennis Club) | | 15 | | | | | |
| 6500 | - Ivy Road Playing Fields – Pitch Reconstruction (Football Foundation) | | 57 | | | | | |
| 6500 | - Ivy Road Playing Fields – Pitch Reconstruction (TAG Fund) | | 5 | | | | | |
| 6570 | - Manor Park – Playground Refurbishment (Landfill Tax) | 50 | | 50 | | | | |
| 6571 | - Manor Park – Lake Improvements | 20 | | | | | | |
| 6569 | - Manor Park – Tennis Court Refurbishment (Veolia Environmental Trust) | | 10 | | | | | |
| 6531 | - Manor Park – Skateboard Park (Lottery Fund) | | 42 | | | | | |
| 6585 | - Municipal Gardens – Playground Refurbishment (Landfill Tax) | 50 | | 50 | | | | |
| 6520 | - Cove Brook Cycleway (HCC) | | 15 | | | | | |
| 6510 | - Beaumont Park – Emergency Works to Boundary Wall (Property Owners) | | | 81 | | | | |
| 6518 | - Wheeled Bin Contributions (Developers & Householders) | | 10 | | 12 | | 12 | |
| | Activation Aldershot Projects | | | | | | | |
| 5401 | - Project 1 – Integration between AUE and Town Centre (GE Fund) | | | 1,500 | | | | |
| 5402 | - Project 2 – Town Centre Improvements (GE Fund) | 750 | | 1,500 | | | | |
| | Total General Fund Grants & Contributions | 870 | 246 | 3,291 | 12 | 12 | 12 | 12 |
| | Housing Schemes – Government Grants | | | | | | | |
| 6400 | - Improvement Grants – Disabled Facilities Grants (CLG) | 381 | 386 | 425 | | | | 425 |
| 6400 | - Improvement Grants – Disabled Facilities Grants (Better Care Fund) | | | | 425 | | | 425 |
| | TOTAL GRANTS & CONTRIBUTIONS | 1,251 | 632 | 3,716 | 437 | 437 | 437 | 437 |

SECTION 106 DEVELOPERS CONTRIBUTIONS SUMMARY 2014/2015 TO 2018/2019

| Project Number | PROJECT | Original Estimate 2014/15 £'000 | Anticipated Receipts | | | | |
|----------------|--|------------------------------------|-----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| | | | Revised Estimate 2014/15 £'000 | Estimate 2015/16 £'000 | Estimate 2016/17 £'000 | Estimate 2017/18 £'000 | Estimate 2018/19 £'000 |
| | General Fund Schemes | | | | | | |
| 6506 | - Aldershot Park - Car Park Improvements | | 99 | | | | |
| 6528 | - Brickfield Country Park - Improvement Works | | | 30 | | | |
| 6526 | - Cove Green - Cricket Pitch Refurbishment | 8 | | | | | |
| 6539 | - Cove Green - Park Improvements | | 17 | | | | |
| 6556 | - Farnborough Tennis Club - Pavilion Extension | 39 | | 34 | | | |
| 6569 | - Manor Park - Tennis Court Refurbishment | | 10 | | | | |
| 6570 | - Manor Park - Playground Refurbishment | 110 | | 110 | | | |
| 6571 | - Manor Park - Lake Improvements | | 20 | | | | |
| 6559 | - Manor Park - Memorial Refurbishment | | 1 | | | | |
| 6580 | - Municipal Gardens - Renovation of Retaining Wall | 10 | | | | | |
| 6585 | - Municipal Gardens - Playground Refurbishment | 110 | | 110 | | | |
| 6544 | - Pyestock Crescent - Playground Refurbishment | | | 80 | | | |
| 6554 | - Mayfield Regeneration | | 30 | | | | |
| 6401 | - Grants To Support Social Housing | 134 | 172 | | | | |
| | TOTAL SECTION 106 DEVELOPERS CONTRIBUTIONS | 411 | 408 | 364 | 0 | 0 | 0 |

CORPORATE SERVICES PORTFOLIO CAPITAL PROGRAMME 2014/2015 TO 2018/2019

| 1 of 1 Project Number | Project | Payments To 31.3.2014 £'000 | Original Budget 2014/15 £'000 | Revised Estimate 2014/15 £'000 | Anticipated Payments | | | | |
|-----------------------------|---|--------------------------------------|--|---|------------------------------|------------------------------|------------------------------|------------------------------|--|
| | | | | | Estimate 2015/16 £'000 | Estimate 2016/17 £'000 | Estimate 2017/18 £'000 | Estimate 2018/19 £'000 | |
| | COMPUTER SYSTEMS | | | | | | | | |
| 7305 | IT Equipment Replacement Programme | | 35 | 35 | 30 | 25 | 20 | 20 | |
| 7310 | Channel Shift (s) | | | | 35 | | | | |
| 7500 | ICT Strategy & Customer First Projects (s) | | 200 | 198 | 267 | 200 | 180 | 200 | |
| | COUNCIL OFFICES | | | | | | | | |
| 5315 | Replacement of Obsolete Air Conditioning Plant (s) | 5 | | 113 | | | | | |
| 5329 | Accommodation & Upgrade Changes | 1,828 | 55 | 10 | 45 | | | | |
| 5334 | Committee Rooms Audio Visual System | | | 20 | | | | | |
| 5335 | Co-Location Project Phase 3 | | | | 225 | | | | |
| | COUNCIL PROPERTIES | | | | | | | | |
| 5313 | Energy Efficiency Schemes (s) | 92 | 40 | 47 | 40 | 40 | 40 | 40 | |
| 5319 | Belle Vue Enterprise Centre -External redecorations | | 17 | 17 | | | | | |
| | TOTAL | 1,925 | 347 | 440 | 642 | 265 | 240 | 260 | |

Note: (s) denotes projects which include slippage from 2013/2014 in the 2014/2015 Revised Budget

LEISURE & YOUTH PORTFOLIO CAPITAL PROGRAMME 2014/2015 TO 2018/2019

| 1 of 3 Project Number | Project | Payments To 31.3.2014 £'000 | Original Estimate 2014/15 £'000 | Revised Estimate 2014/15 £'000 | Anticipated Payments | | | |
|-----------------------------|---|--------------------------------------|--|---|------------------------------|------------------------------|------------------------------|------------------------------|
| | | | | | Estimate 2015/16 £'000 | Estimate 2016/17 £'000 | Estimate 2017/18 £'000 | Estimate 2018/19 £'000 |
| 6506 | ALDERSHOT PARK Car Park Improvements (s) | 1 | | 99 | | | | |
| 6522 | Drainage Works to Rugby Pitches | | | 42 | | | | |
| 6516 | ALPINE SNOWSPORTS Replacement Toilets & Viewing Area Building | | 67 | 5 | 62 | | | |
| 6527 | Slope Maintenance | | | | 15 | | | |
| 6528 | BRICKFIELD COUNTRY PARK Improvement Works | | | | 30 | | | |
| 6526 | COVE GREEN Cricket Pitch Refurbishment | 2 | 8 | 8 | | | | |
| 6539 | Park Improvements (s) | 13 | | 17 | | | | |
| 6556 | FARNBOROUGH TENNIS CLUB Pavilion Extension | 2 | 39 | 98 | 34 | | | |
| 6500 | IVY ROAD PLAYING FIELDS Pitch Reconstruction | | | 62 | | | | |
| 6559 | MANOR PARK Memorial Refurbishment (s) | 53 | | 1 | | | | |
| 6569 | Tennis Court Refurbishment (s) | 45 | | 10 | | | | |
| 6570 | Playground Refurbishment | | 160 | | 160 | | | |
| 6571 | Lake Improvements | | 20 | 20 | | | | |
| 6580 | MUNICIPAL GARDENS Renovation of Retaining Wall (s) | 2 | 10 | 18 | | | | |
| 6585 | Playground Refurbishment | | 160 | | 160 | | | |
| 6504 | PARKS & OPEN SPACES Houseman Road Footbridge Improvements (s) | 2 | | 18 | | | | |

LEISURE & YOUTH PORTFOLIO CAPITAL PROGRAMME 2014/2015 TO 2018/2019

| 2 of 3 Project Number | Project | Payments To 31.3.2014 £'000 | Original Estimate 2014/15 £'000 | Revised Estimate 2014/15 £'000 | Anticipated Payments | | | |
|-----------------------------|--|--------------------------------------|--|---|------------------------------|------------------------------|------------------------------|------------------------------|
| | | | | | Estimate 2015/16 £'000 | Estimate 2016/17 £'000 | Estimate 2017/18 £'000 | Estimate 2018/19 £'000 |
| 6513 | PRINCES HALL Electrical Rewiring (s) | 44 | | 4 | | | | |
| 6519 | New Paving (s) | | | 18 | | | | |
| 6525 | Air Handling/ Environmental Control (s) | 11 | | 3 | | | | |
| 6533 | Replacement Windows | | 40 | 40 | | | | |
| 6535 | Replacement Flooring | | 15 | 15 | | | | |
| 6536 | Replacement Stage extension | | 12 | 12 | | | | |
| 6537 | Wi-fi installation | | 12 | 12 | | | | |
| 6529 | Essential Maintenance & Redecoration | | | | 18 | | | |
| 6540 | Moving Stage Lights | | | | 15 | | | |
| 6544 | PYESTOCK CRESCENT Playground Refurbishment | | | | 80 | | | |
| 6530 | PYESTOCK COMMUNITY FACILITY Safer Neighbourhood & Youth Facility (s) | 33 | | | | | | |
| 6553 | QUEENS ROAD Weightlifting Pavilion Improvements (s) | | | 25 | | | | |
| 6552 | SOUTHWOOD COMMUNITY CENTRE Boiler Replacement | | | | | | | 19 |

LEISURE & YOUTH PORTFOLIO CAPITAL PROGRAMME 2014/2015 TO 2018/2019

| 3 of 3 Project Number | Project | Payments To 31.3.2014 £'000 | Original Estimate 2014/15 £'000 | Revised Estimate 2014/15 £'000 | Anticipated Payments | | | | |
|-----------------------------|---|--------------------------------------|--|---|------------------------------|------------------------------|------------------------------|------------------------------|-----------|
| | | | | | Estimate 2015/16 £'000 | Estimate 2016/17 £'000 | Estimate 2017/18 £'000 | Estimate 2018/19 £'000 | |
| | ALDRSHOT POOLS COMPLEX | | | | | | | | |
| 6242 | Lido - Concrete Works & Structural Pool Repairs | | 15 | 15 | 15 | | | | |
| 6543 | AIP - Electrical Testing & Rewiring | | 10 | 10 | 10 | 10 | 10 | 10 | 10 |
| 6551 | AIP - Replacement Fans, Pumps & Valves | | 15 | 15 | 15 | 15 | 15 | 15 | 15 |
| 6557 | Roof Insulation & Coating over Pools | | | | 120 | | | | |
| | FARNBOROUGH LEISURE CENTRE | | | | | | | | |
| 6541 | Electrical Testing & Rewiring | | 10 | 10 | 10 | 10 | 10 | 10 | 10 |
| 6545 | Replacement Fans, Pumps & Valves | | 15 | 15 | 15 | 15 | 15 | 15 | 15 |
| 6547 | Lighting & Chimney Protection System | | 12 | 12 | | | | | |
| 6549 | Part Coating of Roof | | 63 | 63 | | | | | |
| 6561 | Roof Coating Over Gym & Changing Rooms | | | | 23 | | | | |
| 6574 | Main Pool Filter Refurbishment | | | | 32 | | | | |
| 6575 | Ultra Violet Pool Disinfection Unit | | | | 35 | | | | |
| | TOTAL | 208 | 683 | 671 | 868 | 50 | 50 | 50 | 50 |

Note: (s) denotes projects which include slippage from 2013/2014 in the 2014/2015 Revised Budget

ENVIRONMENT & SERVICE DELIVERY PORTFOLIO CAPITAL PROGRAMME 2014/2015 TO 2018/2019

| 1 of 2 Project Number | Project | Payments To 31.3.2014 £'000 | Original Budget 2014/15 £'000 | Revised Estimate 2014/15 £'000 | Anticipated Payments | | | |
|-----------------------------|--|--------------------------------------|--|---|------------------------------|------------------------------|------------------------------|------------------------------|
| | | | | | Estimate 2015/16 £'000 | Estimate 2016/17 £'000 | Estimate 2017/18 £'000 | Estimate 2018/19 £'000 |
| | ALDERSHOT TOWN CENTRE PROJECTS - ACTIVATION ALDERSHOT | | | | | | | |
| 5401 | Project 1 - Integration between AUE and Town Centre (100% funded by GE Fund) | | | | 1,500 | | | |
| 5402 | Project 2 - Town Centre Improvements (s) (part funded by GE Fund) | 19 | 1,530 | 825 | 2,236 | | | |
| | FARNBOROUGH TOWN CENTRE PROJECTS | | | | | | | |
| 5207 | Kingsmead Construction Works (s) | 561 | | 686 | | | | |
| 6100 | Queensmead Refurbishment | 1,203 | 24 | 24 | | | | |
| | BEAUMONT PARK | | | | | | | |
| 6510 | Emergency Works to Boundary Wall | | | 4 | 132 | | | |
| | CAR PARKS | | | | | | | |
| 6578 | Parking Management System | | | 12 | 91 | | | |
| 6597 | Provision for Enhancement (excluding Payment & Management Systems) | 1 | 265 | | 265 | | | |
| 6598 | Aldershot High Street Emergency Repairs (s) | | | 18 | | | | |
| 6524 | Pay and Display Machines Replacement | | | | 500 | | | |
| | CEMETERIES | | | | | | | |
| 6229 | Path Improvements | | 10 | 10 | | | | |
| 6230 | Redian Road Boundary Fencing | | 16 | 16 | | | | |
| | CREMATORIUM | | | | | | | |
| 6591 | Woodland Memorial (s) | 7 | | | | | | |
| 6596 | New Doorway to Hall of Remembrance | | 13 | 13 | | | | |

ENVIRONMENT & SERVICE DELIVERY PORTFOLIO CAPITAL PROGRAMME 2014/2015 TO 2018/2019

| Project Number | Project | Payments To 31.3.2014 £'000 | Original Budget 2014/15 £'000 | Revised Estimate 2014/15 £'000 | Anticipated Payments | | | | |
|----------------|---|--------------------------------|----------------------------------|-----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|------------|
| | | | | | Estimate 2015/16 £'000 | Estimate 2016/17 £'000 | Estimate 2017/18 £'000 | Estimate 2018/19 £'000 | |
| | CYCLEWAY LINKS | | | | | | | | |
| 6520 | Cove Brook Greenway (s) | 178 | | 52 | | | | | |
| 6577 | Hazel Avenue to Arrow Road (s) | | | 23 | | | | | |
| | DEPOTS | | | | | | | | |
| 6576 | Refurbishment of Temporary Depot New Depot | | | | 75 | | | 1,000 | |
| | ENERGY SCHEMES | | | | | | | | |
| 6503 | Farnborough Gate Pavilion Photovoltaic extension | | 10 | 10 | | | | | |
| | MAYFIELD REGENERATION | | | | | | | | |
| 6554 | Environmental Improvements (s) | 35 | | 30 | | | | | |
| | NOISE MONITORING | | | | | | | | |
| 6402 | Noise Monitoring Equipment | | | | 11 | | | | |
| | PARKING SCHEMES | | | | | | | | |
| 6550 | Residents Parking Schemes (s) | | | 11 | | | | | |
| | PUBLIC CONVENIENCES | | | | | | | | |
| 6508 | Cove Green PC's - Refurbishment | | 25 | 30 | | | | | |
| 6579 | Manor Park & Aldershot Park PC's - Replacement of Sanitary Fittings | | | | 16 | | | | |
| 6587 | Aldershot Bus Station - Refurbishment of Male PC's | | | | 12 | | | | |
| | REFUSE/ RECYCLING | | | | | | | | |
| 6232 | Bottle Bank Replacement | | 10 | 10 | 10 | 10 | 10 | 10 | 10 |
| 6518 | Wheeled Bins (s) | | 85 | 95 | 85 | 90 | 90 | 90 | 90 |
| | Waste Containers | | | | | 125 | 10 | 10 | |
| | SPEED VISORS | | | | | | | | |
| 6511 | Speed Visors Replacement | | | 14 | | | | | |
| | STREET CLEANSING | | | | | | | | |
| 6515 | Litter/Cigarette Bins | | 15 | 15 | 15 | 15 | 15 | 15 | 15 |
| | TOTAL | 2,004 | 2,003 | 1,909 | 4,948 | 240 | 1,125 | 115 | 115 |

Note: (s) denotes projects which include slippage from 2013/2014 in the 2014/2015 Revised Budget

BUSINESS, SAFETY & REGULATION PORTFOLIO CAPITAL PROGRAMME 2014/2015 TO 2018/2019

| 1 of 1 Project Number | Project | Payments To 31.3.2014 £'000 | Original Budget 2014/15 £'000 | Revised Estimate 2014/15 £'000 | Anticipated Payments | | | | |
|-----------------------------|---------|--------------------------------------|--|---|------------------------------|------------------------------|------------------------------|------------------------------|---|
| | | | | | Estimate 2015/16 £'000 | Estimate 2016/17 £'000 | Estimate 2017/18 £'000 | Estimate 2018/19 £'000 | |
| | | | | | | | | | |
| | TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Note: (s) denotes projects which include slippage from 2013/2014 in the 2014/2015 Revised Budget

HEALTH & HOUSING PORTFOLIO CAPITAL PROGRAMME 2014/2015 TO 2018/2019

| 1 of 1 Project Number | Project | Payments To 31.3.2014 £'000 | Original Estimate 2014/15 £'000 | Revised Estimate 2014/15 £'000 | Anticipated Payments | | | | |
|-----------------------------|--|--------------------------------------|--|---|------------------------------|------------------------------|------------------------------|------------------------------|------------|
| | | | | | Estimate 2015/16 £'000 | Estimate 2016/17 £'000 | Estimate 2017/18 £'000 | Estimate 2018/19 £'000 | |
| | IMPROVEMENT GRANTS | | | | | | | | |
| 6400 50013 | Disabled Facilities Grants (Mandatory) (s) | | 650 | 769 | 650 | 650 | 650 | 650 | 650 |
| 6400 50022 | Housing Renewal Grants (Discretionary) (s) | | 50 | 103 | 50 | 50 | 50 | 50 | 50 |
| 6400 50050 | Home Loan Scheme (Discretionary) (s) | | 20 | 28 | 20 | 20 | 20 | 20 | 20 |
| 6401 | SOCIAL HOUSING GRANT | | | | | | | | |
| | Grants To Support Social Housing (s) | | 584 | 622 | 204 | 51 | | | |
| | TOTAL | 0 | 1,304 | 1,522 | 924 | 771 | 720 | 720 | 720 |

Note: (s) denotes projects which include slippage from 2013/2014 in the 2014/2015 Revised Budget

Council Offices,
Farnborough Road,
Farnborough,
Hants, GU14 7JU

www.rushmoor.gov.uk
01252 398 399
customerservices@rushmoor.gov.uk

 @rushmoorcouncil
 Rushmoor Borough Council
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