



Budget Book 2016/17

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RUSHMOOR BOROUGH COUNCIL

1. INTRODUCTION

This book contains a full set of budgets covering the Council's activities, and is a financial statement of the policies and objectives of the Council for the forthcoming year. The revenue budgets and capital programme are divided into portfolios reflecting the political management structure of the authority.

One of the aims of the book is to give readers a clearer picture of the scope of services provided by Rushmoor Borough Council and their estimated cost. The main elements of the Council's budget are described below together with the impact of financial policies on the Council Tax payers of the Borough.

2. 2016/17 - REVENUE BUDGET

2.1. Analysis of changes in Income and Expenditure Levels

A breakdown of the changes in income and expenditure levels appears on the General Fund Revenue Summary on page 7. The charts on page 3 illustrate how the Council funded its expenditure in 2015/16 and how it expects to meet its expenditure in 2016/17.

Income

Changes in income for 2016/17 include an increase in Rushmoor Borough Council's share of business rates, due to local growth, alongside reductions to central government funding such as the Revenue Support Grant. Further information on 2016/17 Business Rates Collection is on page 10.

The Council Tax increase was set at 1.99%, which has resulted in a rise of £3.66 per annum to £187.73 for a band D property. The rise in Council Tax will mean an additional £110,000 to support Council services in 2016/17. Additional income will also be generated through increased interest receipts resulting from diversification of the Council's investment portfolio and an additional income generated from fees & charges in part due to new income-generating initiatives.

Expenditure

The Council has been developing an approach that moves the organisation towards financial sustainability. This approach is underpinned by the Council's 8- point plan. It is anticipated that the 8-point plan will deliver the budget savings target of £860,000 in 2016/17. This will be a combination of reduced expenditure and new income generation ideas as referred to above.

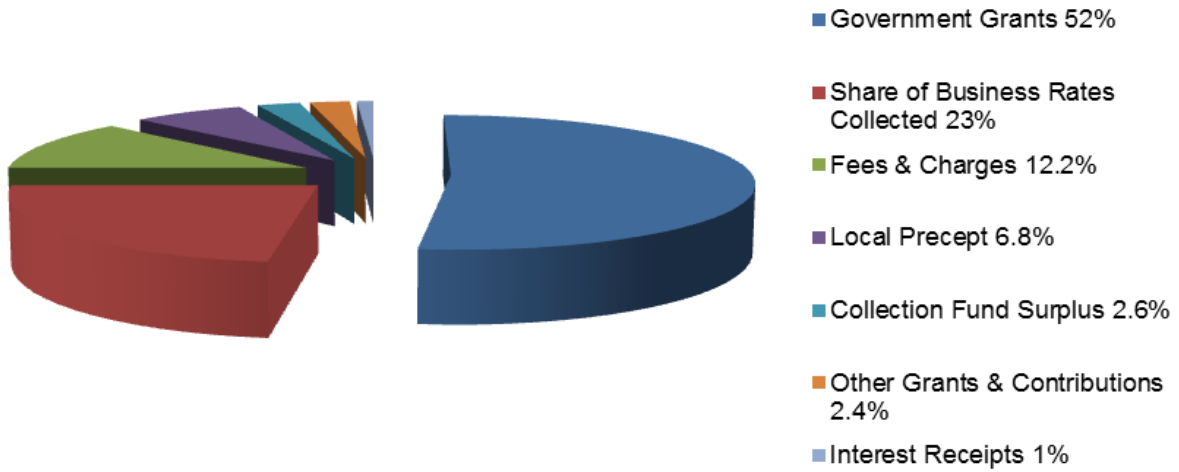
With the exception of forecast pay and non-pay inflationary increases there are no significant increases from the 2015/16 expenditure budget. The following indices have been used in the 2016/17 budgets:

General Inflation	between 0% & 2%	Pay Inflation	1.0%
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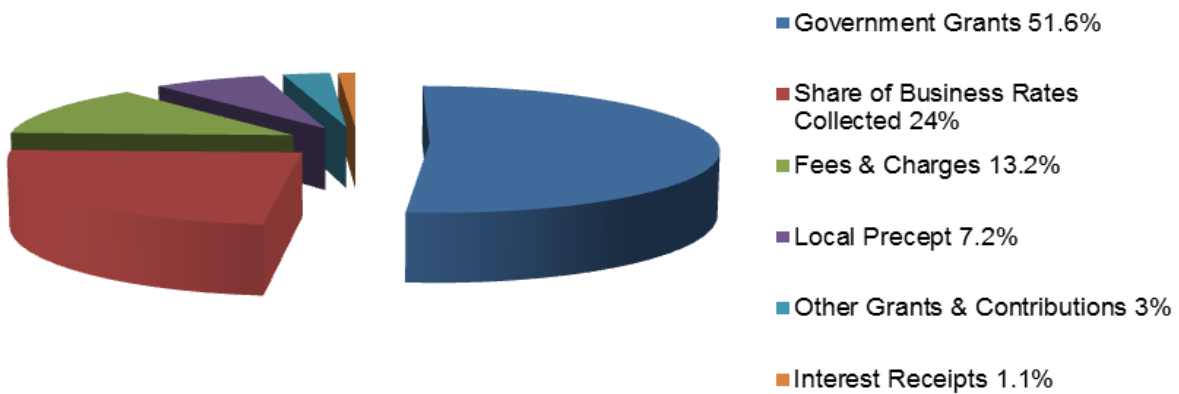
The general inflation factor has only been applied where there is a contractual commitment to its provision, with minimal allowance for inflation elsewhere.

Sources of income used to meet the Council's Gross Expenditure

2015/16



2016/17



2.2 MEDIUM TERM FINANCIAL STRATEGY 2015/16 – 2018/19

The Medium Term Financial Strategy is based around five key principles. These are set out below with supporting actions for each principle.

Revenue Expenditure – The Council recognises that it has to target its limited resources to where they are most needed. This is supported by one of the five themes that underpin the Council's purpose: Good Value Services – ensuring good services that represent good value for money. The Council recognizes the need to reduce its net revenue expenditure in the face of reduced funding from central government, economic pressures, local demography and increased demand for services.

- The Council will set a balanced budget each year, reflecting its objectives, priorities and commitments.
- The Council will seek to deliver efficiencies, new income streams and cost reductions based on the key elements of its 8-point plan for delivering financial sustainability;



- There is no presumption that non ring-fenced grants will be spent on the purposes for which they are nominally provided (appropriate business cases to be provided for spending against such grants)
- Regular review of the Council's fees and charges
- The Council will seek to reduce reliance in its revenue budget on uncertain funding streams such as New Homes Bonus.

Capital Expenditure – the Council will only undertake capital investment in support of its priorities and where it supports assets maintenance, invest-to-save schemes to strategic intent (such as regeneration). Capital spending plans, whether funded from internal resources or through borrowing, will be affordable, prudent and sustainable.

- The Council will develop an asset management strategy that seeks to maximise return on existing Council assets, divest itself of low-performing assets and sets out parameters for investment in property to increase income to the Council.
- The Council will set prudential indicators, including borrowing limits, for capital financing through its annual Treasury Management Strategy ensuring any future borrowing is affordable, prudent and sustainable.
- The Council will explore opportunities for borrowing as the need arises such as Public Works Loan Board, European Investment Bank, through the Local Enterprise Partnership and the UK's Municipal Bond Agency.
- The Council will seek alternative forms of funding to use of its internal resources where possible, maximising the use of external resources such as s106 contributions and funding from Local Enterprise Partnerships and exploring private sector funding opportunities where available.

- The Council will review the estimated level of Revenue Contributions to Capital annually as part of the budget process, the actual level of contribution being dependent on the outturn position each year. Once the Council moves towards borrowing, the contributions to capital will be replaced in the revenue budget by the cost of carrying debt.
- Capital receipts from the sale of assets will be used to meet future corporate priorities rather than be retained for use by the service that has relinquished the asset
- Resources allocated to particular capital projects but subsequently not required are returned to meet future corporate priorities rather than be retained for use by that service
- No new capital schemes are included in the programme without the necessary resources to meet the full capital costs and any on-going Revenue costs being in place.
- All new capital schemes are subject to the bid process for inclusion in the Capital Programme, which requires whole life costing for new bids for the current revised budget and for the upcoming year. Indicative bids are required for future years in order to have a picture of capital spending over the medium term but these later projects will require business cases and further approval as they come forward. New capital schemes brought forward in-year are supported by business cases and reported to DMB and Cabinet in line with current financial regulations.

Reserves - the Council will maintain a reasonable level of usable reserves to enable it to weather the volatility of its funding position and to support invest-to-save schemes as part of its aim to reduce net revenue costs.

- The Council will maintain its General Fund balance between £1 million and £2 million.
- In addition, the Council will maintain other usable reserves (E.g. Stability & Resilience Reserve/Service Improvement Fund) to provide a buffer against fluctuations in income and expenditure and to support invest-to-save schemes. The estimated level of these usable reserves (including the General Fund Balance) at the close of 2015/16 is £5.5 million, which is around 6.5% of the Council's gross expenditure. The Council will aim to maintain a minimum level of reserves at 5% of gross expenditure, while recognising that the figure may go up or down, adjusting to short-term pressures within the revenue budget principally as a result of the operation of the Business Rates Retention Scheme.
- Reserves are not used to meet on-going, unsustainable levels of expenditure but may be used in the short-term in conjunction with plans to reduce net revenue costs over the medium-term
- Regular review of all reserves in order to:
 - Maintain and replenish funds which will be used to mitigate the substantial risks identified over the medium term
 - Maintain reserves to support the provision of major projects, invest-to-save schemes or service reviews in order to support the work of the 8-point plan as referred to above
 - Release those reserves which are no longer required due to changing circumstances
- The Council will annually review the level of earmarked reserves it sets aside to mitigate against known risks or future liabilities, to ensure that the level of those reserves remains appropriate, returning balances no longer required to the General Fund.

Governance and Performance - the Council will monitor the delivery of its financial strategy and performance against savings requirement, adjusting the plans to meet changing demands. This will be achieved by:

- Annual review of key strategies such as Medium Term Financial Strategy and Treasury Management Strategy, with updates to relevant Committees, Policy and Review panels and Cabinet as appropriate.
- Continuous improvement of governance and project management of key programmes and projects, ensuring benefits of invest-to-save projects are realised.
- Ensuring that the Council's budgets, financial records and accounts are prepared and maintained in line with accounting standards, CIPFA Code of Practice on Local Government Accounting, the CIPFA Prudential code and relevant sections of the Council's Constitution and Financial Regulations.
- Timely budget and performance monitoring arrangements (through budget monitoring and quarterly performance monitoring reports).
- Preparation of financial plans to cover a four-year period, including revenue and capital expenditure, Tax bases and Council Tax Support Scheme.
- Budget guidelines are maintained and reviewed annually by the Council's s151 officer.
- New spending plans are considered only if they make a clear contribution to the Council's objectives and priorities or meet new statutory responsibilities.
- Ensuring proposals for significant projects and changes are set out in an appropriate business case to assess the impact on the Council.

The Council will seek out opportunities to work with partners to maximise outcomes for our residents, explore access to funding and maximise the shared benefits of joint working.

- The Council will explore joint working opportunities or shared services where they add benefit to the Council or its residents with partners including (but not exclusive to):
 - County Council
 - Police
 - Fire and Rescue Authority
 - Other Local Authorities
 - Local Enterprise Partnership
 - Voluntary and Community Sector
 - Private Sector
- The Council will seek to maximise the financial benefit and security of any potential devolution deal with government.
- The Council will seek to optimise external funding opportunities to defray cost of services and capital investment or to increase available resources.

2.3 2016/17 General Fund Revenue Budget Summary

The Borough Council's revenue budget is detailed on a service and activity basis in the body of the budget book but can be summarised as shown on the next page:

GENERAL FUND REVENUE BUDGET SUMMARY

	Actual	Original Estimate	Revised Estimate	Forecast
	2014/15 £000	2015/16 £000	2015/16 £000	2016/17 £000
<u>Net Cost of Services by Portfolio</u>				
1 Corporate Services	1,588	986	1,159	1,203
2 Environment and Service Delivery	3,479	3,973	3,903	3,245
3 Concessions and Community	1,481	1,750	1,903	1,876
4 Health and Housing	1,771	1,677	2,170	1,696
5 Business, Safety and Regulation	2,521	2,690	2,828	2,921
6 Leisure & Youth	4,074	4,508	4,175	4,574
7 PORTFOLIO NET EXPENDITURE	14,914	15,585	16,138	15,515
8 Capital Accounting Charges - Reversed	(3,505)	(2,588)	(3,137)	(2,285)
9 Pension Adj/Employee Benefits Reversed	190	306	225	298
10 NET EXPENDITURE AFTER ADJUSTMENTS	11,599	13,303	13,226	13,528
<u>Provisions for Budget Re-structuring:</u>				
11 Reductions in Service Costs/Income Generation	-	(500)	(387)	(860)
12 Vacancy Monitoring	-	(315)	-	(315)
13 Corporate Income and Expenditure	3,765	(2,933)	(5,353)	(580)
14 Contributions to/(from) Reserve Accounts	(5,517)	2,358	4,748	136
15 Central Government Funding	(3,927)	(6,799)	(6,612)	(6,286)
16 NET TOTAL EXPENDITURE	5,921	5,114	5,622	5,623
17 Contribution to/(from) balances	(484)	362	(146)	41
18 COUNCIL TAX REQUIREMENT	5,437	5,476	5,476	5,664
REVENUE BALANCES				
19 1 April	2,122	1,638	1,638	1,492
20 General Fund Transfer	(484)	362	(146)	41
21 31 March	1,638	2,000	1,492	1,534

Illustrative CT Levels (£)	184.07	184.07	184.07	187.73
CT Base	29,540.17	29,751.47	29,751.47	30,172.66
& CT Increase (%)				1.99

13 Corporate Income and Expenditure				
Interest Receivable	(752)	(800)	(849)	(850)
Collection Fund (surplus)/deficit - Ctax	(108)	(150)	(150)	(91)
- NNDR	4,474	(1,983)	(4,354)	361
Other Corporate Income & Expenditure	151	0	0	0
Total	3,765	(2,933)	(5,353)	(580)

14 Contributions to/(from) Reserve Accounts				
Revenue Contributions to Capital Programme	91	550	959	550
Revenue Contributions to Improvement Grants	200	200	200	200
Transfers to CPE Surplus Account	149	201	162	266
Contributions to/(from) Business Rates Retention Reserve	(3,586)	-	-	-
Contributions to/(from) earmarked reserves/prior yr grants	240	(170)	355	(80)
Contributions to/(from) Service Improvement Fund	(224)	-	(307)	-
Contributions to/(from) Stability & Resilience Reserve	(2,387)	1,577	3,379	(800)
Total	(5,517)	2,358	4,748	136

15 Central Government Funding				
New Burdens and other non-ring-fenced grants	(112)	-	(34)	(46)
New Homes Bonus	(1,401)	(1,696)	(1,696)	(1,994)
Council Tax Freeze Grants	(62)	(61)	(61)	-
Revenue Support Grant	(2,476)	(1,756)	(1,756)	(1,104)
RBC share of rates collected	(15,934)	(18,620)	(18,620)	(19,018)
Tariff payable	14,894	15,178	15,178	15,305
Levy /(Safety net)	1,612	848	848	904
s31 grants in relation to business rates	(448)	(692)	(471)	(333)
Total	(3,927)	(6,799)	(6,612)	(6,286)

2.4 Explanation of Budget Summary

Lines

- 1 – 6 These lines show the net budget for each Council portfolio. They represent an estimate of the cost of providing the service less any income due to that service in terms of fees and charges or specific grants received from the Government or other bodies.
- 7 Total net expenditure on portfolios.
- 8-9 These lines reverse the accounting entries contained within portfolio net expenditure that relate to capital accounting charges and accounting for pensions and other post-employment benefits.
- 10 Net expenditure after adjustments.
- 11–12 These figures show the level of savings required during the year in order to achieve a balanced budget and an appropriate level of revenue balances at the year-end.
- 13 This line represents income and expenditure that cannot be attributed to a specific portfolio but relates to the Council as a whole, such as investment income and any surplus or deficit generated from administration of the allocation fund for both Business Rates and Council Tax.
- 14 The figure identified here represents appropriations and provisions again relating to the Council as a whole, such as use of grants to support the provision of services, or to set aside funds for invest-to-save schemes or the improvement of services, or to provide against known risks to the financial position.
- 15 This line represents all central government funding not attributed to a specific portfolio but used to support the provision of services as a whole. This includes the New Homes Bonus, Revenue Support Grants and funding from Business Rates.
- 16 This is the total net expenditure (sum of lines 10 to 15).
- 17 This is the contribution to or from the Council's General Fund reserve to aid in funding net total expenditure whilst maintaining a high level of service provision.
- 18 After taking account of the contributions to or from revenue reserves, the Council Tax Requirement represents the total amount left to be met by local taxpayers in the form of Council Tax.
- 19-21 Shows the Council's Revenue Balances after taking account of contributions to or from the General Fund.

2.5 Budget Outcome

In spite of a challenging funding environment, the uncertainties about government funding and the pressures on services, the Council has been able to prepare a sound and balanced budget whilst maintaining services to residents. The budget will also provide a platform for Rushmoor to address future challenges.

The budget adheres to the financial strategy approved by Council on 10th December 2015. This includes the principle of maintaining the Council's general revenue balances within a range of £1m - £2m and its overall working balances at 5% gross expenditure while working towards a sustainable financial position and reducing the net cost of the services it provides. These reserves will be used to mitigate against known risk and support invest-to-save schemes, service reviews and the implementation of key projects.

In order to achieve this, the budget proposals will require the implementation of budget savings of £0.86m in 2016/17, together with further savings over the medium term. This will require reductions in the Council's service expenditure, and increased income generation, which will continue to be addressed via the 8-point plan.

2.6 Revenue Funds

In addition to the General Fund Balances shown in paragraph 2.3, the Council maintains two key reserves to support revenue spending as follows: -

Reserve	Purpose	Estimated Balance 1 st April 2016 £'000
Service Improvement Fund	To assist in meeting the one-off costs of implementing savings and efficiencies	477
Stability & Resilience Reserve	Represents amounts set-aside to mitigate against the effects of volatility in the Council's financial position	3,379

The Council also maintains reserves to mitigate against known risks. For example, an insurance reserve held against the potential insolvent runoff of its previous insurer Municipal Mutual Insurance Ltd.

Other reserves include monies received from developers for the maintenance and upkeep of amenity areas and Suitable Alternative Natural Greenspace (SANGs) alongside other grants and contributions that are held for use in future periods.

2.7 Council Tax in 2016/17

The table below shows the Council Tax payable on properties within the various bands. It comprises a charge from Rushmoor Borough Council together with charges from Hampshire County Council, the Police and Crime Commissioner for Hampshire and the Hampshire Fire and Rescue Authority.

Valuation Band	Factor	Rushmoor Borough Council £	Hampshire CC – Adult Social Care £	Hampshire County Council £	Hampshire Police & Crime £	Hampshire Fire Authority £	Total £
A	6/9	125.15	13.83	705.69	106.97	41.73	993.37
B	7/9	146.01	16.14	823.3	124.8	48.69	1158.94
C	8/9	166.87	18.44	940.92	142.63	55.64	1324.5
D	1	187.73	20.75	1058.53	160.46	62.6	1490.07
E	11/9	229.45	25.36	1293.76	196.12	76.51	1821.2
F	13/9	271.17	29.97	1528.99	231.78	90.42	2152.33
G	15/9	312.88	34.58	1764.22	267.43	104.33	2483.44
H	18/9	375.46	41.5	2117.06	320.92	125.2	2980.14

Following the 2015 spending review, Government announced that those authorities responsible for delivering Adult Social Care Services could increase their share of the Council Tax by an additional 2%, with this additional income being spent exclusively on supporting the delivery of Adult Social Care services.

CATEGORY	NUMBER	% OF TOTAL	RATEABLE VALUE	
			AMOUNT (£)	%
COMMERCIAL	1,907	77.5	80,875,625	74.7
EDUCATIONAL AND CULTURAL	61	2.5	4,341,000	4.0
INDUSTRIAL	319	13.0	10,794,230	10.0
LEISURE	66	2.7	2,366,900	2.2
PUBLIC UTILITIES ETC.	98	4.0	5,436,775	5.0
MILITARY/ CROWN	3	0.1	4,231,750	3.9
OTHER	4	0.2	262,915	0.2
TOTAL	2,458	100.0	108,185,605	100.0

3. SUMMARY OF TOTAL OPERATIONS

Given below is a summary of total operations by the Council for 2016/17: -

		General Fund £000
	Gross Expenditure (including the £15.305m tariff payable on the Rushmoor's share of Business Rates collected)	79,151
Less : Income	- Government Grants (including Housing Benefits Subsidy, New Homes Bonus and Revenue Support Grant)	(40,845)
	- Rushmoor's share of Business Rates collected	(19,018)
	- Fees & Charges	(10,411)
	- Other Grants & Contributions	(2,363)
	- Interest Receipts	(850)
	Council Tax Requirement	<u>5,664</u>
Capital Expenditure		8,802

Hampshire County Council is responsible for the delivery of Adult Social Care and has elected to increase their share of the Council Tax by 2% for Adult Social Care as well as an increase to their normal Council Tax of 1.99%. This means a total increase for Hampshire County Council of 3.99%.

Adult Social Care is detailed as a separate precept and included separately in the table.

Rushmoor's own Council Tax has increased by 1.99%, and is now £187.73.

This is the first increase for Rushmoor since 2010/11 despite increasing pressures on costs and higher demand for services. This year the government has made significant reductions to our funding and has included an assumption that all authorities will increase their Council Tax, which further reduces the level of grant provided.

The Police and Crime Commissioner for Hampshire and the Hampshire Fire Authority have each decided on a 1.99% increase.

All these increases amounts to an overall 3.4% increase on a 2016/17 Band D bill.

The Council Tax base (the number of Band D equivalent properties) is £30,172.66

2.8 National Non-Domestic Rates in 2016/17 (Business Rates)

Under the Business Rates retention arrangements introduced from 1 April 2013, local authorities keep a proportion of the business rates paid locally. It is estimated that in 2016/17, the Council will collect £47m in Business Rates, which will be shared between central government, Rushmoor Borough Council and Hampshire County Council (including Fire Authority) in the following proportions 50:40:10. Rushmoor's 40% share will then be subject to a Tariff payment to central government. The Council also receives grants to cover additional rate relief. After adjusting for the above the total amount expected to be retained by Rushmoor in 2016/17 is around £3.1m.

The National Non-Domestic Rate (NNDR) multiplier has been set by central government at 49.7p with a smaller multiplier of 48.4p for occupied properties with a rateable value of less than £18,000.

The amount each ratepayer has to pay depends on the rateable value of the property. All rateable values were re-assessed during 2008 and 2009. The revised rateable values came into effect on the 1st April 2010. There are transitional arrangements to cushion the impact of any changes made from previous rateable values.

The amount of rates payable can also be reduced for a number of other reasons. These include empty property relief; various property exemptions; unoccupied newly built property relief; partly occupied relief; small business relief; Charity and Community Amateur Sports Club relief, hardship relief and relief for organisations not established or run for profit. Full details are available from the Business Rates team on 01252 398331.

4. CAPITAL EXPENDITURE AND FINANCE

4.1 Legislative Framework

As from 1st April 2004 the Capital Finance and Accounting Regulation 2003 came into force. These regulations replaced the credit approval system for borrowing to fund capital expenditure with a self-regulating framework for borrowing based on affordability. These controls relate mainly to those local authorities which, unlike Rushmoor, need to borrow in order to finance their capital expenditure.

The main funding components for capital expenditure are :-

- Government Grants & Contributions
- Capital Receipts
- Revenue Contributions to Capital
- Section 106 Developers Contributions
- Other Grants & Contributions e.g. Lottery grants

4.2 Capital Programme

The capital programme contributes towards the Council's priorities by concentrating resources in the following areas:

Projects with a clearly defined financial return or economic benefit to the Borough

- Invest to save schemes
- Town Centre Regeneration

Projects which support the delivery and development of core services

- Asset maintenance
- ICT strategy

The most significant project in 2016/17 is Activation Aldershot, which brings together a number of projects supporting infrastructure to link the Wellesley development and town centre alongside other town centre improvements.

The programme also includes support for the provision of local Housing through social housing grants and the Council's statutory duties in respect of Disabled Facilities Grants.

4.3 Capital Strategy

The Council has made the decision to use part of its accumulated capital receipts in order to help to support its capital programme. The element of the capital programme that is financed from revenue has been agreed in the budget at £750,000 for 2016/17 and 2017/18.

5.0 BUDGET CONCLUSIONS

The Council has once again had to operate within tight financial constraints, careful financial planning and budget setting has enabled a sound and balanced budget to be prepared, which maintains services to residents.

At the same time the Council's corporate plan, incorporating the 8 point plan has been revised to enable reductions in spending and improvements to services, which will continue to be developed over the medium term.

Amanda Fahey
Head of Financial Services

CORPORATE SERVICES PORTFOLIO

Cost Centres		2014/15 Actual	2015/16 Estimate	2015/16 Revised Estimate	2016/17 Estimate
		£	£	£	£
1200	Land Charges	(12,250)	48,960	33,000	16,290
1205	Industrial Estates	(849,059)	(860,400)	(827,770)	(851,080)
1206	Belle Vue Enterprise Centre	(76,821)	(73,338)	(70,520)	(69,000)
1208	Town Centres	110,351	(640,020)	(547,190)	(567,870)
1209	Land & Property Management	111,845	70,770	147,432	160,450
1212	35/39 High Street Offices	69,258	5,600	3,980	4,050
1300	Civic Ceremonial	36,605	36,010	35,050	36,440
1304	Mayoral Costs	63,967	67,780	76,620	75,920
1310	Members Expenditure	500,322	499,470	526,620	529,130
1313	Local Government Association	29,930	37,120	34,130	34,370
1316	Admin Support to Members	134,770	143,160	128,280	129,310
1317	Corporate Policy Support to Members	79,346	76,260	149,850	135,340
1318	Attendance at Member Meetings	91,948	85,350	80,870	79,450
1319	Statutory Information	14,155	14,660	16,280	16,840
1404	Emergency Planning	50,655	50,770	45,600	45,590
1407	Chief Executive	65,910	65,940	85,930	86,730
1408	Public Performance Reporting	25,681	26,100	25,540	25,950
1412	Corporate Events	5,886	7,780	8,620	7,020
3105	External Audit and Inspection Fees	66,493	55,540	61,650	65,490
3402	Corporate Finance	226,186	226,970	260,920	286,890
3403	Treasury Management & Bank Charges	81,726	82,000	103,720	98,440
3804	Cost of NNDR Collection	41,852	80,060	42,470	57,370
3805	Council Tax Collection	716,428	824,290	744,490	796,420
		1,585,184	930,832	1,165,572	1,199,540
	UNAPPORTIONABLE CENTRAL OVERHEADS				
1416	Retirement/Pension Costs	3,192	600	500	500
	NET UNDER / (OVER) RECOVERY OF SUPPORT SERV. & MANAGEMENT EXP.:				
1409/1411	Corporate Policy and Communications Support	0	0	0	0
3305	Council Offices	0	28,880	23,520	54,440
Various	Departmental Salaries/Management Expenses	0	19,250	(830)	(7,580)
Various	Support Services	0	6,640	(29,500)	(43,450)
CORPORATE SERVICES NET EXPENDITURE		1,588,376	986,202	1,159,262	1,203,450

LAND CHARGES

Cost Centre: 1200		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Greaves		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		55,642	110,060	78,300	73,530
Transport Related		94	0	0	0
Supplies & Services		29,784	32,770	32,340	32,410
Support Services		42,188	41,130	57,360	45,350
		127,708	183,960	168,000	151,290
NON RECURRING ITEM					
Legal Costs		6,897	0	0	0
		134,605	183,960	168,000	151,290
INCOME					
Customer and Client Receipts		(146,855)	(135,000)	(135,000)	(135,000)
NET EXPENDITURE		(12,250)	48,960	33,000	16,290

INDUSTRIAL ESTATES

Cost Centre: 1205		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Greaves		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		4,834	7,730	11,850	12,910
Premises Related		1,179	200	200	200
Transport Related		7	0	0	0
Support Services		46,826	44,690	62,090	37,720
		52,847	52,620	74,140	50,830
INCOME					
Customer and Client Receipts		(901,906)	(913,020)	(901,910)	(901,910)
NET EXPENDITURE		(849,059)	(860,400)	(827,770)	(851,080)

BELLE VUE ENTERPRISE CENTRE

Cost Centre: 1206		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Greaves		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		5,804	9,280	14,300	15,430
Premises Related		7,592	7,290	11,400	11,450
Transport Related		9	0	0	0
Supplies & Services		2,400	2,000	2,000	2,000
Support Services		12,112	12,860	6,550	6,890
Capital Accounting Charges		19,548	19,560	19,560	19,560
		47,464	50,990	53,810	55,330
INCOME					
Customer and Client Receipts		(124,285)	(124,328)	(124,330)	(124,330)
NET EXPENDITURE		(76,821)	(73,338)	(70,520)	(69,000)

TOWN CENTRES

Cost Centre: 1208		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Greaves		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		12,872	7,730	25,760	28,670
Premises Related		47,046	80,010	80,760	80,830
Transport Related		29	0	0	0
Supplies & Services		54,273	35,030	34,080	34,240
Support Services		63,126	61,700	77,200	53,380
Capital Accounting Charges		725,278	26,540	27,280	27,280
		902,624	211,010	245,080	224,400
INCOME					
Customer and Client Receipts		(792,273)	(851,030)	(792,270)	(792,270)
NET EXPENDITURE		110,351	(640,020)	(547,190)	(567,870)

LAND & PROPERTY MANAGEMENT

Cost Centre: 1209		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Greaves		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		65,354	60,430	62,330	80,630
Premises Related		22,197	15,390	15,890	15,890
Transport Related		76	0	0	0
Supplies & Services		3,060	1,000	13,852	1,000
Support Services		28,890	28,840	34,000	97,820
		119,577	105,660	126,072	195,340
NON RECURRING ITEM					
Systems Thinking / Process Reviews (funded by Service Improvement Funds)		10,600	0	34,550	0
Service Transformation and Service Review (funded by Service Improvement Fund)		17,500	0	21,700	0
		147,677	105,660	182,322	195,340
INCOME					
Customer and Client Receipts		(35,832)	(34,890)	(34,890)	(34,890)
NET EXPENDITURE		111,845	70,770	147,432	160,450

35/39 HIGH STREET, ALDESRHOT

Cost Centre: 1212		2014/15	2015/16	2015/16	2016/17
Budget Officer: Ann Greaves		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		17,928	13,820	17,500	17,490
Premises Related		23,337	26,450	26,250	26,250
Transport Related		0	10	0	0
Supplies & Services		4,353	6,690	5,380	5,450
Support Services		13,981	14,010	10,230	10,240
Capital Accounting Charges		80,140	7,080	7,080	7,080
		139,740	68,060	66,440	66,510
INCOME					
Customer and Client Receipts		(70,483)	(62,460)	(62,460)	(62,460)
NET EXPENDITURE		69,258	5,600	3,980	4,050

CIVIC CEREMONIAL

Cost Centre: 1300		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		17,466	18,070	18,150	18,240
Transport Related		59	90	30	30
Supplies & Services		11,899	10,700	9,550	10,700
Support Services		7,181	7,350	7,320	7,470
		36,605	36,210	35,050	36,440
INCOME					
Customer and Client Receipts		0	(200)	0	0
NET EXPENDITURE		36,605	36,010	35,050	36,440

MAYORAL COSTS

Cost Centre: 1304		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		39,389	40,930	47,150	47,100
Mayor's Transport Costs		9,469	10,080	10,070	10,070
Supplies & Services		15,256	18,520	16,900	16,400
Support Services		12,859	11,650	15,700	15,550
		76,973	81,180	89,820	89,120
INCOME					
Customer and Client Receipts		(13,005)	(13,400)	(13,200)	(13,200)
NET EXPENDITURE		63,967	67,780	76,620	75,920

MEMBERS EXPENDITURE

Cost Centre: 1310		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Direct Salaries		52,531	54,690	53,100	53,570
Travel & Subsistence		422	1,200	800	800
Members Allowances		287,668	300,000	300,000	300,000
Transport Related		685	250	110	110
Supplies & Services		21,959	22,460	23,080	23,110
Support Services		137,057	120,870	149,530	151,540
		500,322	499,470	526,620	529,130
NET EXPENDITURE		500,322	499,470	526,620	529,130

LOCAL GOVERNMENT ASSOCIATION

Cost Centre: 1313		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		13,420	14,620	13,410	13,600
Transport Related		64	90	10	10
Supplies & Services		13,518	19,500	18,000	18,000
Support Services		2,928	2,910	2,710	2,760
		29,930	37,120	34,130	34,370
NET EXPENDITURE		29,930	37,120	34,130	34,370

ADMIN SUPPORT TO MEMBERS

Cost Centre: 1316		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		86,066	90,890	84,720	86,120
Transport Related		38	260	210	210
Supplies and Services		8,136	13,500	11,500	11,500
Support Services		40,529	38,510	31,850	31,480
NET EXPENDITURE		134,770	143,160	128,280	129,310

CORPORATE POLICY SUPPORT TO MEMBERS

Cost Centre: 1317		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		29,679	30,310	101,610	103,770
Transport Related		86	110	70	70
Support Services		49,581	45,840	48,170	31,500
NET EXPENDITURE		79,346	76,260	149,850	135,340

ATTENDANCE AT MEMBER MEETINGS

Cost Centre: 1318		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		49,623	49,100	49,530	50,650
Transport Related		92	130	50	50
Support Services		42,233	36,120	31,290	28,750
NET EXPENDITURE		91,948	85,350	80,870	79,450

STATUTORY INFORMATION

Cost Centre: 1319		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Support Services		14,155	14,660	16,280	16,840
NET EXPENDITURE		14,155	14,660	16,280	16,840

EMERGENCY PLANNING

Cost Centre: 1404		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		17,780	17,870	13,480	13,560
Transport Related		43	50	0	0
Supplies & Services		22,544	22,900	22,900	22,900
Support Services		10,287	9,950	9,220	9,130
NET EXPENDITURE		50,655	50,770	45,600	45,590

CHIEF EXECUTIVE

Cost Centre: 1407		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		47,890	48,640	69,900	70,340
Transport Related		44	50	10	10
Support Services		17,976	17,250	16,020	16,380
NET EXPENDITURE		65,910	65,940	85,930	86,730

PUBLIC PERFORMANCE REPORTING

Cost Centre: 1408		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		21,230	21,950	22,080	22,620
Transport Related		9	10	10	0
Supplies and Services		242	250	0	0
Support Services		4,199	3,890	3,450	3,330
NET EXPENDITURE		25,681	26,100	25,540	25,950

CORPORATE EVENTS

Cost Centre: 1412		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		2,269	2,310	3,210	1,730
Transport Related		1	0	0	0
Supplies & Services		2,142	4,000	4,000	4,000
Support Services		1,474	1,470	1,410	1,290
NET EXPENDITURE		5,886	7,780	8,620	7,020

EXTERNAL AUDIT AND INSPECTION FEES

Cost Centre: 3105		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Fahey		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		4,318	4,010	10,580	14,270
Transport Related		7	0	10	10
Audit Fees		59,938	49,840	49,840	49,840
Support Services		2,230	1,690	1,220	1,370
NET EXPENDITURE		66,493	55,540	61,650	65,490

CORPORATE FINANCE

Cost Centre: 3402		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Fahey		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		17,264	16,060	102,900	129,470
Transport Related		22	10	90	90
Supplies and Services		4,022	4,220	9,020	2,420
Support Services		204,878	206,680	148,910	154,910
NET EXPENDITURE		226,186	226,970	260,920	286,890

TREASURY MANAGEMENT AND BANK CHARGES

Cost Centre: 3403		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Fahey		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		5,755	5,350	28,150	35,800
Transport Related		7	0	80	80
Supplies and Services		13,293	11,050	21,350	12,350
Bank Charges		30,978	35,000	30,000	25,000
Support Services		31,694	30,600	24,140	25,210
NET EXPENDITURE		81,726	82,000	103,720	98,440

COST OF NNDR COLLECTION

Cost Centre: 3804		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Fahey		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		35,586	71,690	41,630	45,140
Transport Related		84	110	0	0
Supplies & Services		17,453	17,290	9,220	17,420
Support Services		115,813	120,610	119,760	122,950
Capital Accounting Charges		1,310	920	920	920
		170,247	210,620	171,530	186,430
INCOME					
Customer and Client Receipts		(128,395)	(130,560)	(129,060)	(129,060)
NET EXPENDITURE		41,852	80,060	42,470	57,370

COUNCIL TAX COLLECTION

Cost Centre: 3805		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Fahey		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		300,367	365,870	304,430	338,950
Transport Related		1,360	1,700	0	0
Supplies & Services		86,270	102,480	95,300	101,500
Support Services		428,769	444,890	435,410	449,180
Capital Accounting Charges		6,142	4,350	4,350	1,790
		822,907	919,290	839,490	891,420
INCOME					
Customer and Client Receipts		(106,479)	(95,000)	(95,000)	(95,000)
NET EXPENDITURE		716,428	824,290	744,490	796,420

UNAPPORTIONABLE CENTRAL OVERHEADS

RETIREMENT / PENSION COSTS

Cost Centre: 1416		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Other Retirement/ Pension Costs		2,595	0	0	0
Support Services		597	600	500	500
NET EXPENDITURE		3,192	600	500	500

SUPPORT SERVICES & MANAGEMENT EXPENSES

CORPORATE POLICY SUPPORT

Cost Centre: 1409		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		386,901	384,110	372,240	389,800
Transport Related		427	340	530	60
Supplies & Services		2,380	6,000	6,002	6,000
Transfer Payments		0	0	10,000	0
Support Services		223,272	319,200	259,990	338,270
Capital Accounting Charges		40,128	40,130	40,130	34,880
		653,108	749,780	688,892	769,010
NON RECURRING ITEMS					
Channel Shift (funded by Service Improvement Fund)		90,640	0	46,410	0
Joint Working - Shared Services (funded by Service Improvement Fund)		24,200	0	0	0
Service Transformation & Service Review (funded by Service Improvement Fund)		0	0	1,500	0
Systems Thinking / Process Reviews (funded by Service Improvement Fund)		11,400	0	18,900	0
Orgainsational Development (funded by Service Improvement Fund)		18,710	0	37,000	0
		798,058	749,780	792,702	769,010
INCOME					
Other Grants & Contributions		0	0	(10,000)	0
Recharge to Services		(798,058)	(749,780)	(782,702)	(769,010)
		(798,058)	(749,780)	(792,702)	(769,010)
NET EXPENDITURE		0	0	0	0

COMMUNICATIONS SUPPORT

Cost Centre: 1411		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		228,482	228,570	224,100	212,850
Transport Related		77	110	70	0
Supplies & Services		65,933	76,700	88,200	89,200
Support Services		57,543	56,710	56,420	54,770
Capital Accounting Charges		0	0	6,680	6,680
		352,035	362,090	375,470	363,500
INCOME					
Other Grants & Contributions		(360)	0	0	0
Recharge to Services		(351,675)	(362,090)	(375,470)	(363,500)
		(352,035)	(362,090)	(375,470)	(363,500)
NET EXPENDITURE		0	0	0	0

COUNCIL OFFICES

Cost Centre: 3305		2014/15	2015/16	2015/16	2016/17
Budget Officer: N Harding		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		138,344	139,290	148,530	160,880
Premises Related		434,613	434,450	440,410	439,740
Transport Related		904	990	320	320
Supplies & Services		48,481	63,190	64,320	61,630
Support Services		43,127	44,700	48,950	73,020
Capital Accounting Charges		193,391	115,970	122,890	120,610
		858,861	798,590	825,420	856,200
INCOME					
Customer and Client Receipts		(204,395)	(206,200)	(203,700)	(203,700)
Recharge to Services		(654,466)	(563,510)	(598,200)	(598,060)
		(858,861)	(769,710)	(801,900)	(801,760)
NET EXPENDITURE		0	28,880	23,520	54,440

SUPPORT SERVICES & MANAGEMENT EXPENSES

DEPARTMENTAL SALARIES SUMMARY

		2014/15 Actual	2015/16 Estimate	2015/16 Revised Estimate	2016/17 Estimate
		£	£	£	£
	Community Services	2,577,848	2,674,009	2,679,437	2,805,379
	Customer Services	1,423,827	1,769,148	0	0
	Planning Services	1,206,550	1,279,958	1,212,365	1,233,750
	Environmental Health Services	1,154,326	1,218,583	1,194,790	1,250,803
	Housing Services	706,626	680,575	708,855	753,934
	I.C.T. and Facilities	481,315	672,853	828,773	952,656
	Democratic and Customer Services	636,174	647,190	725,076	800,010
	Strategy, Engagement & Org Development	574,349	599,908	774,873	798,075
	Legal & Estates Services	400,247	458,799	587,369	549,235
	Financial Services	403,451	450,590	1,419,650	1,513,313
	Corporate Directors' Office	328,829	348,610	523,402	536,282
	Personnel & Payroll Services	215,975	225,543	0	0
	Chief Executive's Office	165,923	168,504	168,165	170,405
	Audit Services				
		10,275,440	11,194,270	10,822,757	11,363,844
	Allocated to Services	(10,275,440)	(11,194,270)	(10,822,757)	(11,363,844)
	NET UNDER/(OVER) RECOVERY	0	0	0	0

DEPARTMENTAL MANAGEMENT EXPENSES SUMMARY

Cost Centres	Service	2014/15 Actual	2015/16 Estimate	2015/16 Revised Estimate	2016/17 Estimate
		£	£	£	£
	NET EXPENDITURE				
1204	Legal & Estates Management	3,281	2,150	2,150	2,150
1314	Democratic Services Management	5,663	15,140	12,890	12,890
1402	Strategy & communications Management	15,254	16,300	16,300	16,000
3102	Director of Resources	19,948	20,860	12,820	12,170
3300	Information Technology Management	33,380	17,590	15,110	18,310
3808	Customer Services Management	6,234	9,920	9,920	9,920
		83,759	81,960	69,190	71,440
	RECHARGE TO SERVICES				
	Allocated to Services	(83,759)	(62,710)	(70,020)	(79,020)
	Net Under/(Over) Recovery	0	19,250	(830)	(7,580)

DEPARTMENT MANAGEMENT EXPENSES

LEGAL & ESTATES MANAGEMENT

Cost Centre: 1204		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Greaves		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		564	1,540	1,540	1,540
Supplies & Services		5,446	4,610	4,610	4,610
		6,011	6,150	6,150	6,150
INCOME					
Customer and Client Receipts		(2,730)	(4,000)	(4,000)	(4,000)
Recharge to Services		(3,281)	(2,150)	4,100	(1,900)
		(6,011)	(6,150)	100	(5,900)
NET EXPENDITURE		0	0	6,250	250

DEMOCRATIC SERVICES MANAGEMENT

Cost Centre: 1314		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		3,101	3,940	3,190	3,190
Supplies & Services		2,562	11,200	9,700	9,700
		5,663	15,140	12,890	12,890
INCOME					
Recharge to Services		(5,663)	(15,140)	(12,890)	(12,890)
NET EXPENDITURE		0	0	0	0

STRATEGY & COMMUNICATIONS MANAGEMENT

Cost Centre: 1402		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		4,832	6,000	6,000	6,000
Supplies & Services		10,422	10,300	10,300	10,000
		15,254	16,300	16,300	16,000
INCOME					
Recharge to Services		(15,254)	(16,300)	(16,300)	(16,000)
NET EXPENDITURE		0	0	0	0

DEPARTMENT MANAGEMENT EXPENSES

DIRECTOR OF RESOURCES

Cost Centre: 3102		2014/15	2015/16	2015/16	2016/17
Budget Officer: I Harrison		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		50	450	450	450
Transport Related		5	0	0	0
Supplies & Services		3,743	4,390	2,630	2,730
Support Services		16,150	16,020	9,740	8,990
		19,948	20,860	12,820	12,170
INCOME					
Recharge to Services		(19,948)	(4,840)	(19,580)	(19,680)
NET EXPENDITURE		0	16,020	(6,760)	(7,510)

INFORMATION TECHNOLOGY MANAGEMENT

Cost Centre: 3300		2014/15	2015/16	2015/16	2016/17
Budget Office: N Harding		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		11,176	5,400	2,600	5,600
Supplies & Services		22,204	12,190	12,510	12,710
		33,380	17,590	15,110	18,310
INCOME					
Recharge to Services		(33,380)	(14,160)	(15,430)	(18,630)
NET EXPENDITURE		0	3,430	(320)	(320)

CUSTOMER SERVICES MANAGEMENT

Cost Centre: 3808		2014/15	2015/16	2015/16	2016/17
Budget Officer: I Harrison		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		5,561	2,820	2,820	2,820
Supplies & Services		673	7,100	7,100	7,100
		6,234	9,920	9,920	9,920
INCOME					
Recharge to Services		(6,234)	(10,120)	(9,920)	(9,920)
NET EXPENDITURE		0	(200)	0	0

SUPPORT SERVICES SUMMARY

Cost Centres	Service	2014/15 Actual	2015/16 Estimate	2015/16 Revised Estimate	2016/17 Estimate
		£	£	£	£
	NET EXPENDITURE				
1202	Legal Support Services	371,270	341,780	364,850	377,260
1203	Estates Support Services	57,197	67,190	65,710	68,220
1210	Buiding Services Support	0	0	111,840	113,890
1312	Democratic Support Services	160,376	187,600	45,240	44,870
1323	Facilities	274,528	244,130	137,850	141,830
1327	Customer Services	773,380	871,540	908,770	977,010
1414	Payroll Services	54,467	52,550	89,760	95,650
1415	Personnel Services	395,952	363,480	394,550	347,120
3106	Audit Services	166,453	167,890	188,340	186,240
3302	IT Applications Support	507,524	571,340	552,330	572,990
3303	IT Service Desk	230,194	223,050	242,630	247,440
3304	IT Technical Services	603,937	568,380	591,770	582,660
3306	Print Room	120,655	133,010	116,510	117,780
3401	Financial Services	606,403	615,460	485,590	478,490
3807	Debtors Support Services	56,918	55,240	50,700	53,060
3815	Systems Thinking	122,307	163,920	160,840	133,700
		4,501,562	4,626,560	4,507,280	4,538,210
	RECHARGE TO SERVICES				
	Allocated to Services	(4,501,562)	(4,619,920)	(4,536,780)	(4,581,660)
	Net Under/(Over) Recovery	0	6,640	(29,500)	(43,450)

SUPPORT SERVICE COSTS

LEGAL SUPPORT SERVICES

Cost Centre: 1202		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Greaves		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		262,640	242,300	251,450	257,790
Transport Related		229	0	0	0
Supplies & Services		65,766	65,960	65,960	65,960
Support Services		80,551	72,020	85,940	92,010
		409,186	380,280	403,350	415,760
INCOME					
Customer and Client Receipts		(37,916)	(38,500)	(38,500)	(38,500)
Recharge to Services		(371,270)	(341,760)	(442,600)	(380,360)
		(409,186)	(380,260)	(481,100)	(418,860)
NET EXPENDITURE		0	20	(77,750)	(3,100)

ESTATES SUPPORT SERVICES

Cost Centre: 1203		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Greaves		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		34,043	52,620	49,600	50,950
Transport Related		35	0	0	0
Supplies & Services		11,791	11,100	11,100	11,100
Support Services		12,867	13,470	15,010	16,170
		58,736	77,190	75,710	78,220
INCOME					
Customer & Client Receipts		(1,539)	(10,000)	(10,000)	(10,000)
Recharge to Services		(57,197)	(67,190)	(64,680)	(67,340)
		(58,736)	(77,190)	(74,680)	(77,340)
NET EXPENDITURE		0	0	1,030	880

Building Services Support

Cost Centre: 1210		2014/15	2015/16	2015/16	2016/17
Budget Officer: Ann Greaves		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		0	0	103,500	104,980
Premises Related		0	0	6,000	6,000
Supplies & Services		0	0	1,000	1,000
Support Services		0	0	1,340	1,910
		0	0	111,840	113,890
INCOME					
Recharge to Services		0	0	(114,490)	(116,600)
NET EXPENDITURE		0	0	(2,650)	(2,710)

SUPPORT SERVICE COSTS

DEMOCRATIC SUPPORT SERVICE

Cost Centre: 1312		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		121,443	144,920	36,520	36,560
Premises Related		4,616	7,500	0	0
Transport Related		457	770	70	60
Supplies & Services		1,052	1,000	0	0
Support Services		32,807	33,410	8,650	8,250
		160,376	187,600	45,240	44,870
INCOME					
Recharge to Services		(160,376)	(187,600)	(45,100)	(44,900)
NET EXPENDITURE		0	0	140	(30)

FACILITIES

Cost Centre: 1323		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		84,706	83,710	84,010	87,700
Transport Related		555	750	0	0
Supplies & Services		147,043	131,570	15,130	15,110
Support Services		38,508	36,100	39,010	39,320
		270,812	252,130	138,150	142,130
NON RECURRING ITEM					
Restructuring Costs (funded by Service Improvement Fund)		4,050	0	0	0
		274,862	252,130	138,150	142,130
INCOME					
Customer and Client Receipts		(334)	(8,000)	(300)	(300)
Recharge to services		(274,528)	(242,820)	(134,020)	(138,020)
		(274,862)	(250,820)	(134,320)	(138,320)
NET EXPENDITURE		0	1,310	3,830	3,810

CUSTOMER SERVICES

Cost Centre: 1327		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		431,272	549,350	454,500	509,090
Transport Related		203	50	60	30
Supplies & Services		56,931	58,150	180,500	182,030
Support Services		266,305	253,900	255,970	274,620
Capital Accounting Charges		19,900	12,090	20,740	14,240
		774,610	873,540	911,770	980,010
INCOME					
Customer & Client Receipts		(1,230)	(2,000)	(3,000)	(3,000)
Recharge to services		(773,380)	(877,690)	(917,580)	(986,860)
		(774,610)	(879,690)	(920,580)	(989,860)
NET EXPENDITURE		0	(6,150)	(8,810)	(9,850)

SUPPORT SERVICE COSTS

PAYROLL SERVICES

Cost Centre: 1414		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		34,551	32,910	65,040	70,630
Transport Related		70	50	20	0
Supplies & Services		1,055	1,300	1,300	1,300
Support Services		18,196	17,790	22,900	23,220
Capital Accounting Charges		400	400	400	400
		54,272	52,450	89,660	95,550
INCOME					
Recharge to Services		(54,467)	(52,550)	(119,100)	(124,570)
Customer & Client Receipts		195	100	100	100
		(54,272)	(52,450)	(119,000)	(124,470)
NET EXPENDITURE		0	0	(29,340)	(28,920)

PERSONNEL SERVICES

Cost Centre: 1415		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		236,550	247,250	228,320	233,340
Transport Related		130	60	130	0
Supplies & Services		77,511	58,300	92,280	57,100
Support Services		92,815	68,770	84,820	67,680
		407,006	374,380	405,550	358,120
INCOME					
Customer and Client Receipts		(11,054)	(10,900)	(11,000)	(11,000)
Recharge to services		(395,952)	(363,470)	(361,410)	(348,890)
		(407,006)	(374,370)	(372,410)	(359,890)
NET EXPENDITURE		0	10	33,140	(1,770)

AUDIT SERVICES

Cost Centre: 3106		2014/15	2015/16	2015/16	2016/17
Budget Office: N Fowler		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		135,190	137,070	147,790	143,930
Transport Related		41	10	0	0
Supplies & Services		915	2,150	2,750	2,750
Support Services		30,308	28,660	37,800	39,560
		166,453	167,890	188,340	186,240
INCOME					
Recharge to Services		(166,453)	(167,870)	(181,090)	(179,220)
NET EXPENDITURE		0	20	7,250	7,020

SUPPORT SERVICE COSTS

IT APPLICATIONS SUPPORT

Cost Centre: 3302		2014/15	2015/16	2015/16	2016/17
Budget Office: N Harding		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		257,248	316,660	308,160	322,120
Transport Related		225	0	0	0
Supplies & Services		190,597	203,000	193,000	205,000
Support Services		47,216	39,720	36,830	40,770
Capital Accounting Charges		12,512	11,960	14,340	5,100
		507,797	571,340	552,330	572,990
INCOME					
Customer and Client Receipts		(273)	0	0	0
Recharge to Services		(507,524)	(571,240)	(550,330)	(581,580)
		(507,797)	(571,240)	(550,330)	(581,580)
NET EXPENDITURE		0	100	2,000	(8,590)

IT SERVICE DESK

Cost Centre: 3303		2014/15	2015/16	2015/16	2016/17
Budget Officer: N Harding		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		185,634	187,650	193,760	199,730
Transport Related		218	60	90	90
Supplies & Services		2,739	4,000	5,300	5,300
Support Services		38,226	28,740	32,510	31,960
Capital Accounting Charges		3,377	2,600	10,970	10,360
		230,194	223,050	242,630	247,440
INCOME					
Recharge to Services		(230,194)	(223,830)	(234,820)	(240,560)
NET EXPENDITURE		0	(780)	7,810	6,880

IT TECHNICAL SERVICES

Cost Centre: 3304		2014/15	2015/16	2015/16	2016/17
Budget Officer: N Harding		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		198,974	212,780	205,670	215,450
Premises Related		29,826	26,000	14,440	8,900
Transport Related		223	120	90	90
Supplies & Services		227,120	214,010	223,580	233,380
Support Services		45,532	35,860	36,340	36,810
Capital Accounting Charges		102,262	79,610	111,650	88,030
		603,937	568,380	591,770	582,660
INCOME					
Recharge to Services		(603,937)	(565,490)	(567,420)	(579,240)
NET EXPENDITURE		0	2,890	24,350	3,420

SUPPORT SERVICE COSTS

PRINT ROOM

Cost Centre: 3306		2014/15	2015/16	2015/16	2016/17
Budget Officer: N Harding		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		37,286	41,880	31,420	32,060
Transport Related		233	320	0	0
Supplies & Services		71,721	85,220	80,360	81,170
Support Services		13,923	13,480	6,620	6,440
Capital Accounting Charges		3,313	1,110	1,110	1,110
		126,476	142,010	119,510	120,780
NON RECURRING ITEM					
		126,476	142,010	119,510	120,780
INCOME					
Customer and Client Receipts		(5,821)	(9,000)	(3,000)	(3,000)
Recharge to Services		(120,655)	(125,000)	(125,000)	(125,000)
		(126,476)	(134,000)	(128,000)	(128,000)
NET EXPENDITURE		0	8,010	(8,490)	(7,220)

FINANCIAL SERVICES

Cost Centre: 3401		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Fahey		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		478,248	492,770	341,060	337,760
Transport Related		564	570	250	250
Supplies & Services		22,819	20,800	20,200	21,080
Support Services		95,102	88,070	108,630	112,610
Capital Accounting Charges		13,953	13,750	15,950	7,290
		610,686	615,960	486,090	478,990
INCOME					
Customer and Client Receipts		(4,283)	(500)	(500)	(500)
Recharge to Services		(606,403)	(611,120)	(481,580)	(495,380)
		(610,686)	(611,620)	(482,080)	(495,880)
NET EXPENDITURE		0	4,340	4,010	(16,890)

DEBTORS SERVICES

Cost Centre: 3807		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Fahey		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		27,261	26,600	27,660	29,730
Transport Related		254	20	0	0
Supplies & Services		1,303	2,540	2,940	2,940
Support Services		27,855	26,080	20,100	20,390
Capital Accounting Charges		246	0	0	0
		56,918	55,240	50,700	53,060
INCOME					
Recharge to Services		(56,918)	(58,410)	(50,190)	(52,560)
NET EXPENDITURE		0	(3,170)	510	500

SUPPORT SERVICE COSTS

SYSTEMS THINKING

Cost Centre: 3815		2014/15	2015/16	2015/16	2016/17
Budget Officer: I Harrison		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		104,591	150,400	112,020	114,930
Transport Related		3	0	0	0
Supplies & Services		1,219	520	520	520
Support Services		13,364	13,000	18,300	18,250
		119,177	163,920	130,840	133,700
NON RECURRING ITEMS					
Systems Thinking / Process Reviews (funded by Service Improvement Funds)		3,130	0	30,000	0
		122,307	163,920	160,840	133,700
INCOME					
Recharge to services		(122,307)	(163,880)	(147,370)	(120,580)
		0	40	13,470	13,120
NET EXPENDITURE					

ENVIRONMENT AND SERVICE DELIVERY PORTFOLIO

Cost Centres		2014/15 Actual	2015/16 Estimate	2015/16 Revised Estimate	2016/17 Estimate
		£	£	£	£
1100	Aldershot Regeneration	176,961	72,200	127,202	80,870
1207	Markets	9,424	(21,690)	4,580	4,620
1413	Economic Development	197,050	207,340	188,690	173,490
2102	Farnborough Town Centre Regeneration	45,514	10,240	68,990	30,090
2227	Land Drainage/Sewerage	26,838	26,100	24,750	25,710
2537	Car Parks	(521,220)	(519,140)	(515,510)	(580,500)
2538	Parking Management	(199,481)	(222,870)	(185,620)	(280,990)
2540	Other Highways	420,236	416,490	301,050	303,940
2541	Street Furniture	32,694	33,130	32,730	32,810
2542	Street Lighting	16,452	25,200	9,430	9,520
2543	Town Centre Management	96,410	65,800	117,280	115,200
2549	Maintenance Team	(11,393)	10,160	45,430	44,250
2550	Cemeteries	153,939	116,720	122,100	118,220
2551	Crematorium	(898,498)	(473,960)	(536,440)	(567,840)
2553	Domestic Refuse	1,698,343	1,823,250	1,846,998	1,692,800
2554	Recycling	519,521	577,230	575,631	498,120
2555	Public Conveniences	227,798	237,790	240,690	239,670
2556	Street Cleansing	900,886	974,060	942,898	942,610
2557	Abandoned Vehicles	26,584	29,380	22,350	22,980
2565	Markets & Car Boot Sales	(10)	0	(160,630)	(175,440)
2609	Planning Policy	446,343	459,710	525,820	413,450
2610	Conservation	114,624	122,810	108,650	105,400
		3,479,016	3,969,950	3,907,069	3,248,980
	NET UNDER / (OVER) RECOVERY OF SUPPORT SERV. & MANAGEMENT EXP.:				
Various	Departmental Management Expenses	0	2,680	(4,910)	(4,760)
2217	Environmental Health Support Services	0	10	460	470
ENVIRONMENT AND SERVICE DELIVERY NET EXPENDITURE		3,479,016	3,972,640	3,902,619	3,244,690

ALDERSHOT REGENERATION

Cost Centre: 1100		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		49,449	45,510	53,860	66,580
Transport Related		221	100	60	60
Supplies & Services		11,464	0	58,750	0
Support Services		24,024	22,730	10,672	10,370
Capital Accounting Charge		91,803	3,860	3,860	3,860
NET EXPENDITURE		176,961	72,200	127,202	80,870

MARKETS

Cost Centre: 1207		2014/15	2015/16	2015/16	2016/17
Budget Officer: J Trusler		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		2,907	4,640	0	0
Premises Related		30,701	0	0	0
Transport Related		4	0	0	0
Support Services		8,061	8,470	4,580	4,620
		41,673	13,110	4,580	4,620
INCOME					
Customer and Client Receipts		(32,249)	(34,800)	0	0
NET EXPENDITURE		9,424	(21,690)	4,580	4,620

ECONOMIC DEVELOPMENT

Cost Centre: 1413		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		115,775	116,220	74,050	76,260
Transport Related		390	550	460	450
Supplies & Services		33,214	36,800	59,100	42,000
Enterprise First		23,875	26,200	26,200	26,200
Direct Grant		10,500	15,000	15,000	15,000
Support Services		13,795	12,570	13,880	13,580
		197,550	207,340	188,690	173,490
INCOME					
Other Grants and Contributions		(500)	0	0	0
NET EXPENDITURE		197,050	207,340	188,690	173,490

FARNBOROUGH TOWN CENTRE REGENERATION

Cost Centre: 2102		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		9,829	9,440	17,390	28,620
Supplies & Services		0	0	60,000	0
Support Services		881	800	1,600	1,470
Capital Accounting Charge		34,804	0	0	0
		45,514	10,240	78,990	30,090
INCOME					
Other Grants and Contributions		0	0	(10,000)	0
NET EXPENDITURE		45,514	10,240	68,990	30,090

LAND DRAINAGE / SEWERAGE

Cost Centre: 2227		2014/15	2015/16	2015/16	2016/17
Budget Officer: H Lolley		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		10,645	10,460	9,560	10,450
Premises Related		2,136	1,600	1,600	1,600
Transport Related		1	10	10	10
Supplies & Services		9,230	9,230	9,230	9,230
Support Services		4,827	4,800	4,350	4,420
		26,838	26,100	24,750	25,710
NET EXPENDITURE		26,838	26,100	24,750	25,710

CAR PARKS

Cost Centre: 2537		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Hosey		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		122,702	132,110	119,410	134,180
Premises related		664,959	241,620	242,950	243,880
Transport related		3,661	4,030	4,070	4,050
Supplies & Services		311,590	323,360	288,700	289,180
Payment to Contractor		101,454	102,170	102,170	102,170
Support Services		182,765	166,670	183,790	165,690
Capital Accounting Charge		247,955	247,950	257,300	257,300
		1,635,085	1,217,910	1,198,390	1,196,450
INCOME					
Customer and Client Receipts		(2,100,571)	(1,693,150)	(1,670,000)	(1,733,050)
Other Grants & Contributions		(55,734)	(43,900)	(43,900)	(43,900)
		(2,156,305)	(1,737,050)	(1,713,900)	(1,776,950)
NET EXPENDITURE		(521,220)	(519,140)	(515,510)	(580,500)

PARKING MANAGEMENT

Cost Centre: 2538		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Hosey		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		304,052	370,480	293,360	337,620
Premises Related		11,021	6,900	7,500	7,500
Transport Related		5,881	6,610	9,620	9,560
Supplies & Services		58,058	67,360	63,410	68,700
Support Services		134,613	119,150	119,520	104,790
Capital Accounting Charge		625	630	6,470	6,470
		514,250	571,130	499,880	534,640
INCOME					
Customer and Client Receipts		(713,731)	(794,000)	(685,500)	(815,630)
NET EXPENDITURE		(199,481)	(222,870)	(185,620)	(280,990)

OTHER HIGHWAYS

Cost Centre: 2540		2014/15	2015/16	2015/16	2016/17
Budget Officer: J Trusler		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		224,390	243,920	227,780	228,380
Premises Related		5,512	5,050	5,050	5,050
Transport related		2,401	1,660	3,580	3,580
Supplies & Services		65,082	33,180	32,210	32,370
Payment to Contractor		327,029	321,370	222,880	222,880
Support Services		147,079	147,410	145,650	147,780
Capital Accounting Charge		11,127	0	0	0
		782,620	752,590	637,150	640,040
INCOME					
HCC Agency Contribution to Salaries		(222,046)	(220,000)	(220,000)	(220,000)
Customer & Client Receipts		(129,211)	(116,100)	(116,100)	(116,100)
Revenue Expenditure Funded by Capital Under Statute		(11,127)	0	0	0
		(362,384)	(336,100)	(336,100)	(336,100)
NET EXPENDITURE		420,236	416,490	301,050	303,940

STREET FURNITURE

Cost Centre: 2541		2014/15	2015/16	2015/16	2016/17
Budget Officer: J Trusler		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Premises related		2,095	2,000	2,000	2,000
Supplies & Services		28,848	29,390	29,390	29,390
Support Services		1,751	1,740	1,340	1,420
NET EXPENDITURE		32,694	33,130	32,730	32,810

STREET LIGHTING

Cost Centre: 2542		2014/15	2015/16	2015/16	2016/17
Budget Officer: J Trusler		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Premises related		4,884	18,760	3,300	3,300
Supplies & Services		9,220	4,100	4,100	4,100
Support Services		2,349	2,340	2,030	2,120
NET EXPENDITURE		16,452	25,200	9,430	9,520

TOWN CENTRE MANAGEMENT

Cost Centre: 2543		2014/15	2015/16	2015/16	2016/17
Budget Officer: D Phillips		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		71,310	41,330	82,230	84,700
Premises Related		0	0	0	0
Transport Related		867	490	820	820
Supplies & Services		34,787	16,360	20,530	16,260
Support Services		7,761	7,620	13,700	13,420
		114,725	65,800	117,280	115,200
INCOME					
Customer & Client Receipts		(18,315)	0	0	0
NET EXPENDITURE		96,410	65,800	117,280	115,200

MAINTENANCE TEAM

Cost Centre: 2549		2014/15	2015/16	2015/16	2016/17
Budget Officer: J Trusler		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		114,206	67,270	123,040	93,520
Transport Related		16,815	14,500	18,900	15,900
Supplies & Services		115,361	27,690	43,570	27,170
Support Services		14,872	12,830	21,550	19,790
		261,254	122,290	207,060	156,380
INCOME					
Other Grants & Contributions		(272,647)	(112,130)	(161,630)	(112,130)
NET EXPENDITURE		(11,393)	10,160	45,430	44,250

CEMETERIES

Cost Centre: 2550		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Sharpe		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		15,637	15,440	23,180	23,120
Premises Related		6,863	15,990	15,770	15,950
Transport Related		73	70	90	90
Supplies & Services		13,134	17,630	17,490	17,520
Payment to Contractor		205,492	208,180	208,180	208,180
Support Services		25,176	25,580	23,320	23,190
Capital Accounting Charge		4,263	4,260	4,500	4,500
		270,639	287,150	292,530	292,550
INCOME					
Customer and Client Receipts		(116,700)	(170,430)	(170,430)	(174,330)
NET EXPENDITURE		153,939	116,720	122,100	118,220

CREMATORIUM

Cost Centre: 2551		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Sharpe		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		246,073	263,850	241,720	242,420
Premises Related		133,306	153,160	146,670	147,760
Transport Related		457	510	490	490
Supplies & Services		(206,024)	250,710	212,140	212,460
Payment to Contractor		121,475	122,670	122,670	122,670
Support Services		77,577	74,320	82,630	81,530
Capital Accounting Charge		31,747	33,840	34,250	31,360
		404,611	899,060	840,570	838,690
INCOME					
Customer and Client Receipts		(1,303,109)	(1,373,020)	(1,377,010)	(1,406,530)
NET EXPENDITURE		(898,498)	(473,960)	(536,440)	(567,840)

DOMESTIC REFUSE

Cost Centre: 2553		2014/15	2015/16	2015/16	2016/17
Budget Officer: J Duggin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		60,408	59,550	53,670	56,240
Transport Related		833	610	560	560
Supplies & Services		137,000	111,760	125,768	111,860
Payment to Contractor		1,201,902	1,331,630	1,334,630	1,331,630
Support Services		296,314	318,460	334,650	310,350
Capital Accounting Charge		145,685	141,930	144,410	23,810
		1,842,143	1,963,940	1,993,688	1,834,450
INCOME					
Customer and Client Receipts		(141,956)	(137,650)	(144,650)	(138,580)
Other Grants & Contributions		(1,844)	(3,040)	(2,040)	(3,070)
		(143,800)	(140,690)	(146,690)	(141,650)
NET EXPENDITURE		1,698,343	1,823,250	1,846,998	1,692,800

RECYCLING

Cost Centre: 2554		2014/15	2015/16	2015/16	2016/17
Budget Officer: J Duggin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		73,095	72,250	68,830	71,870
Transport Related		3,254	3,680	2,230	3,630
Supplies & Services		39,793	54,420	59,441	50,570
Payment to Contractor		714,942	796,160	794,160	796,160
Support Services		114,669	111,590	125,450	100,340
Capital Accounting Charge		109,119	92,340	95,820	28,760
		1,054,871	1,130,440	1,145,931	1,051,330
INCOME					
Customer and Client Receipts		(530,835)	(549,210)	(566,300)	(549,210)
Other Grants & Contributions		(4,515)	(4,000)	(4,000)	(4,000)
		(535,350)	(553,210)	(570,300)	(553,210)
NET EXPENDITURE		519,521	577,230	575,631	498,120

PUBLIC CONVENIENCES

Cost Centre: 2555		2014/15	2015/16	2015/16	2016/17
Budget Officer: J Duggin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		5,090	5,100	6,030	6,070
Premises Related		22,223	29,890	26,420	26,740
Transport Related		66	50	50	50
Supplies & Services		1,259	1,410	1,380	1,380
Payment to Contractor		164,668	166,600	166,600	166,600
Support Services		21,826	22,070	21,830	22,250
Capital Accounting Charge		12,666	12,670	18,380	16,580
NET EXPENDITURE		227,798	237,790	240,690	239,670

STREET CLEANSING

Cost Centre: 2556		2014/15	2015/16	2015/16	2016/17
Budget Officer: J Duggin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		29,639	28,910	31,260	33,360
Premises Related		5,886	10,000	10,000	10,000
Transport Related		686	550	500	500
Supplies & Services		12,446	15,100	22,298	15,100
Payment to Contractor		1,003,977	1,063,680	1,031,680	1,063,680
Support Services		18,408	18,140	17,070	17,410
Capital Accounting Charge		43,957	43,380	44,790	8,260
		1,114,998	1,179,760	1,157,598	1,148,310
INCOME					
Customer & Client Receipts		(9,349)	(500)	(9,500)	(500)
Other Grants & Contributions		(204,763)	(205,200)	(205,200)	(205,200)
		(214,112)	(205,700)	(214,700)	(205,700)
NET EXPENDITURE		900,886	974,060	942,898	942,610

ABANDONED VEHICLES

Cost Centre: 2557		2014/15	2015/16	2015/16	2016/17
Budget Officer: J Duggin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		8,165	8,150	2,030	2,080
Transport Related		79	50	50	50
Supplies & Services		172	1,900	1,900	1,900
Support Services		18,169	19,280	18,370	18,950
		26,584	29,380	22,350	22,980
NET EXPENDITURE		26,584	29,380	22,350	22,980

MARKETS & CAR BOOT SALES

Cost Centre: 2565		2014/15	2015/16	2015/16	2016/17
Budget Officer: J Trusler		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		3,494	0	68,190	71,280
Premises Related		1,572	0	36,720	37,140
Supplies & Services		14,058	0	6,690	6,000
Support Services		0	0	3,570	3,440
Capital Accounting Charge		0	0	1,700	1,700
		19,123	0	116,870	119,560
INCOME					
Customer & Client Receipts		(19,133)	0	(277,500)	(295,000)
NET EXPENDITURE		(10)	0	(160,630)	(175,440)

PLANNING POLICY

Cost Centre: 2609		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Holland		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		295,537	310,360	260,010	285,980
Transport Related		452	880	670	670
Local Plans & Publications		19,839	20,000	10,000	20,000
Public Relations/Consultancy		21,262	22,000	22,000	20,000
PDG Consultancy Fees		18,466	0	43,130	0
PDG LDF Examinations		0	0	65,510	0
Supplies & Services		528	3,320	3,320	3,320
Support Services		106,822	103,150	105,880	83,480
		462,905	459,710	510,520	413,450
NON RECURRING ITEM					
LDF Exams		0	0	15,300	0
		462,905	459,710	525,820	413,450
INCOME					
Customer and Client Receipts		(16,562)	0	0	0
NET EXPENDITURE		446,343	459,710	525,820	413,450

CONSERVATION

Cost Centre: 2610		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Holland		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		111,665	119,250	98,490	95,950
Transport Related		674	(2,450)	580	580
Supplies & Services		5,516	7,450	7,450	7,450
Support Services		54,468	53,080	56,650	55,940
		172,324	177,330	163,170	159,920
INCOME					
Customer & Client Receipts		(57,700)	(54,520)	(54,520)	(54,520)
NET EXPENDITURE		114,624	122,810	108,650	105,400

DEPARTMENTAL MANAGEMENT EXPENSES

DEPARTMENTAL MANAGEMENT EXPENSES SUMMARY

Cost Centres	Services	2014/15 Actual	2015/16 Estimate	2015/16 Revised Estimate	2016/17 Estimate
		£	£	£	£
	NET EXPENDITURE				
2100	Director of Environmental Services	13,950	11,450	7,450	7,050
2203	Environmental Health Management	38,883	45,950	45,950	45,950
2613	Planning Policy Management	7,481	6,210	6,210	6,210
2614	Conservation Management	2,597	3,300	3,300	3,300
		62,911	66,910	62,910	62,510
	RECHARGE TO SERVICES				
	Allocated to Services	(62,911)	(64,230)	(67,820)	(67,270)
	Net Under/(Over) Recovery	0	2,680	(4,910)	(4,760)

DIRECTOR OF ENVIRONMENTAL SERVICES

Cost Centre: 2100	2014/15 Actual	2015/16 Estimate	2015/16 Revised Estimate	2016/17 Estimate
Budget Officer: K Edwards				
	£	£	£	£
EXPENDITURE				
Employees	447	460	460	460
Supplies & Services	4,593	2,150	2,700	2,150
Support Services	8,910	8,840	4,290	4,440
	13,950	11,450	7,450	7,050
INCOME				
Recharge to Services	(13,950)	(2,610)	(12,000)	(11,450)
NET EXPENDITURE	0	8,840	(4,550)	(4,400)

ENVIRONMENTAL HEALTH MANAGEMENT

Cost Centre: 2203	2014/15 Actual	2015/16 Estimate	2015/16 Revised Estimate	2016/17 Estimate
Budget Officer: Q Yasin				
	£	£	£	£
EXPENDITURE				
Employees	25,209	18,900	18,900	18,900
Supplies & Services	13,674	27,050	27,050	27,050
	38,883	45,950	45,950	45,950
INCOME				
Recharge to Services	(38,883)	(52,450)	(46,310)	(46,310)
NET EXPENDITURE	0	(6,500)	(360)	(360)

DEPARTMENTAL MANAGEMENT EXPENSES

PLANNING POLICY MANAGEMENT

Cost Centre: 2613		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Holland		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		2,535	2,600	2,600	2,600
Supplies & Services		4,946	3,610	3,610	3,610
		7,481	6,210	6,210	6,210
INCOME					
Recharge to Services		(7,481)	(5,880)	(6,210)	(6,210)
		(7,481)	(5,880)	(6,210)	(6,210)
NET EXPENDITURE		0	330	0	0

CONSERVATION MANAGEMENT

Cost Centre: 2614		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Holland		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		979	1,000	1,000	1,000
Supplies & Services		1,618	2,300	2,300	2,300
		2,597	3,300	3,300	3,300
INCOME					
Recharge to Services		(2,597)	(3,290)	(3,300)	(3,300)
NET EXPENDITURE		0	10	0	0

SUPPORT SERVICE COSTS

ENVIRONMENTAL HEALTH SUPPORT

Cost Centre: 2217		2014/15	2015/16	2015/16	2016/17
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		10,043	10,690	19,310	20,180
Transport Related		67	0	0	0
Support Services		622	630	940	950
		10,732	11,320	20,250	21,130
INCOME					
Recharge to services		(10,732)	(11,310)	(19,790)	(20,660)
NET EXPENDITURE		0	10	460	470

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CONCESSIONS AND COMMUNITY PORTFOLIO

Cost Centres		2014/15 Actual	2015/16 Estimate	2015/16 Revised Estimate	2016/17 Estimate
		£	£	£	£
1211	Sustainability Initiatives	51,421	70,820	54,730	56,020
1302	Electoral Registration	72,045	141,210	144,350	165,010
1303	Elections	111,356	115,080	118,130	113,750
2219	Public Health	(20,000)	0	20,000	0
2513	Grants to Local & National Organisations	166,966	193,350	245,820	207,890
2534	Community Transport	57,183	57,230	55,270	55,300
2535	Grants to Major Voluntary Organisations	490,527	516,460	520,860	527,690
2536	Meals on Wheels	13,350	14,660	12,560	5,540
3806	Council Tax Benefits	187,354	303,820	286,530	289,680
3810	Housing Act Advances	9,110	9,660	0	0
Various	Rent Allowances	341,556	327,800	444,680	455,340
CONCESSION AND COMMUNITY NET EXPENDITURE		1,480,867	1,750,090	1,902,930	1,876,220

SUSTAINABILITY INITIATIVES

Cost Centre: 1211		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Greaves		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		28,828	29,580	24,820	25,580
Transport Related		545	710	0	0
Supplies & Services		8,360	19,700	12,700	12,700
Support Services		21,000	20,830	17,210	17,740
		58,733	70,820	54,730	56,020
INCOME					
Other Grants & Contributions		(7,312)	0	0	0
NET EXPENDITURE		51,421	70,820	54,730	56,020

ELECTORAL REGISTRATION

Cost Centre: 1302		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		52,738	48,380	50,010	51,250
Transport Related		179	170	170	170
Supplies & Services		80,170	81,500	105,450	90,000
Support Services		33,369	34,360	35,920	35,790
Capital Accounting Charge		3,050	0	0	0
		169,505	164,410	191,550	177,210
INCOME					
Government Grant		(95,814)	(20,000)	(45,000)	(10,000)
Customer and Client Receipts		(1,647)	(3,200)	(2,200)	(2,200)
		(97,461)	(23,200)	(47,200)	(12,200)
NET EXPENDITURE		72,045	141,210	144,350	165,010

ELECTIONS

Cost Centre: 1303		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Colver		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		66,130	57,690	59,710	56,480
Premises Related		4,007	4,100	6,000	5,100
Transport Related		669	770	740	740
Supplies & Services		30,690	36,440	39,110	36,110
Support Services		29,412	28,350	27,870	27,620
		130,908	127,350	133,430	126,050
INCOME					
Customer & Client Receipts		(487)	(270)	(300)	(300)
Other Grants & Contributions		(19,066)	(12,000)	(15,000)	(12,000)
		(19,553)	(12,270)	(15,300)	(12,300)
NET EXPENDITURE		111,356	115,080	118,130	113,750

PUBLIC HEALTH

Cost Centre: 2219		2014/15	2015/16	2015/16	2016/17
Budget Officer: Q Yasin		Actual	Estimate	Revised	Estimate
		£	£	£	£
NON RECURRING ITEM					
Public Health Grant		32,500	0	40,000	0
INCOME					
Other Grants & Contributions		(52,500)	0	(20,000)	0
NET EXPENDITURE		(20,000)	0	20,000	0

GRANTS TO LOCAL & NATIONAL ORGANISATIONS

Cost Centre: 2513		2014/15	2015/16	2015/16	2016/17
Budget Officer: P Amies		Actual	Estimate	Revised	Estimate
		£	£	£	£
EXPENDITURE					
Employees		4,024	5,560	17,820	18,010
Transport Related		0	50	10	10
Grants & Contributions		10,917	20,000	57,480	20,000
Farnborough Airport Community Environmental Fund		44,050	0	0	0
Have Your Say Grants		11,915	0	0	0
Service Charge		2,140	2,190	2,190	2,190
Community Matters Partnership		0	5,000	5,000	5,000
Grants for Apprentice Schemes		1,000	0	0	0
Rent Relief		143,463	148,610	148,610	148,610
Support Services		12,594	11,940	14,710	14,070
		230,103	193,350	245,820	207,890
INCOME					
Farnborough Airport Community Environmental Fund		(63,137)	0	0	0
NET EXPENDITURE		166,966	193,350	245,820	207,890

COMMUNITY TRANSPORT

Cost Centre: 2534		2014/15	2015/16	2015/16	2016/17
Budget Officer: P Amies		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		2,999	3,060	1,440	1,380
Transport Related		5	10	10	10
Payment to Contractor		17,670	17,670	17,670	17,670
Dial A Ride		34,640	34,640	34,640	34,640
Support Services		1,868	1,850	1,510	1,600
NET EXPENDITURE		57,183	57,230	55,270	55,300

GRANTS TO MAJOR VOLUNTARY ORGANISATIONS

Cost Centre: 2535		2014/15	2015/16	2015/16	2016/17
Budget Officer: P Amies		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		8,096	8,120	3,400	3,240
Transport Related		5	20	10	10
Supplies & Services		20,860	38,670	46,770	46,770
Service Charge		20,530	21,020	21,020	24,020
Citizen Advice Bureau		253,210	257,380	257,380	259,720
Rushmoor Voluntary Service		71,960	73,400	73,400	74,210
F & C.W.M.H.T		110,360	112,570	112,570	113,810
Support Services		5,506	5,280	6,310	5,910
NET EXPENDITURE		490,527	516,460	520,860	527,690

MEALS ON WHEELS

Cost Centre: 2536		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Sharpe		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		4,519	4,660	6,020	1,310
Transport Related		0	0	10	10
Third Party Payment		6,795	7,980	4,900	2,500
Support Services		2,036	2,020	1,630	1,720
		13,350	14,660	12,560	5,540
NET EXPENDITURE		13,350	14,660	12,560	5,540

COUNCIL TAX SUPPORT

Cost Centre: 3806		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Fahey		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		169,112	200,600	186,400	189,560
Transport Related		513	500	10	10
Council Tax Rebates		8,205	5,000	10,000	10,000
Support Services		96,675	97,230	89,630	89,620
Capital Accounting Charge		1,149	490	490	490
		275,653	303,820	286,530	289,680
INCOME					
Government Grants		(88,299)	0	0	0
NET EXPENDITURE		187,354	303,820	286,530	289,680

HOUSING ACT ADVANCES

Cost Centre: 3810		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Fahey		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Support Services		9,110	9,660	0	0
NET EXPENDITURE		9,110	9,660	0	0

RENT ALLOWANCES

Cost Centre: 3809/3811/3813		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Fahey		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		503,403	524,540	575,500	507,080
Transport Related		2,054	2,260	0	0
Supplies & Services		80,855	65,100	59,600	64,040
Allowances Granted/Transfer Payments		37,939,872	38,040,000	37,760,000	37,970,000
Support Services		355,554	352,610	405,790	395,090
Capital Accounting Charge		8,305	2,890	2,890	2,290
		38,890,044	38,987,400	38,803,780	38,938,500
INCOME					
Housing Benefit Subsidy		(36,970,440)	(37,850,000)	(37,140,000)	(37,340,000)
Housing Benefits Admin Subsidy		(491,406)	(509,600)	(509,600)	(443,160)
Overpayments Recovered		(1,063,113)	(300,000)	(700,000)	(700,000)
Government Grants		(23,170)	0	(9,500)	0
Other Income		(358)	0	0	0
		(38,548,487)	(38,659,600)	(38,359,100)	(38,483,160)
NET EXPENDITURE		341,556	327,800	444,680	455,340

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HEALTH AND HOUSING PORTFOLIO

Cost Centres		2014/15 Actual	2015/16 Estimate	2015/16 Revised Estimate	2016/17 Estimate
		£	£	£	£
2101	Healthy Rushmoor	7,541	7,540	7,430	7,430
2401	Housing Strategy	181,068	170,070	179,840	179,260
2402	Housing Advice	788,780	687,880	769,470	762,350
2403	Houses in Multiple Occupation	137,008	143,550	136,410	164,730
2404	Improvement Grants - Revenue	371,210	464,140	872,890	461,440
2406	Grants to Registered Social Landlord's	285,000	204,000	204,000	121,000
		1,770,607	1,677,180	2,170,040	1,696,210
	NET UNDER / (OVER) RECOVERY OF SUPPORT SERV. & MANAGEMENT EXP.				
2405	Housing Support Service	0	0	(150)	(70)
HEALTH AND HOUSING NET EXPENDITURE		1,770,607	1,677,180	2,169,890	1,696,140

HEALTHY RUSHMOOR

Cost Centre: 2101		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Edwards		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Transfer Payments		7,000	7,000	7,000	7,000
Support Services		541	540	430	430
NET EXPENDITURE		7,541	7,540	7,430	7,430

HOUSING STRATEGY

Cost Centre: 2401		2014/15	2015/16	2015/16	2016/17
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		125,522	114,810	124,420	125,310
Transport Related		371	340	450	450
Supplies & Services		25,400	26,400	27,280	26,400
Support Services		29,775	28,520	27,690	27,100
NET EXPENDITURE		181,068	170,070	179,840	179,260

HOUSING ADVICE

Cost Centre: 2402		2014/15	2015/16	2015/16	2016/17
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		367,188	338,350	369,950	396,320
Transport Related		1,091	650	1,710	1,710
Supplies & Services		221,568	134,220	166,120	135,260
Step by Step		26,000	27,400	38,010	40,750
Rent Deposits		36,988	37,500	37,500	37,500
Mortgage Rescue		1,665	0	890	0
Housing Advice Direct Grants		7,500	0	9,360	0
Housing Advice Domestic Abuse Grant		0	0	9,000	0
Hants Welfare Assistance		2,393	0	7,480	0
HCC Childs Safeguarding Board		2,000	2,500	2,500	2,500
Support Services		180,060	180,030	175,240	178,130
Capital Accounting Charges		554	350	350	350
		847,007	721,000	818,110	792,520
NON RECURRING ITEMS					
Housing Advice under occupancy pilot		0	0	4,360	0
		847,007	721,000	822,470	792,520
INCOME					
Customer Clients and Receipts		(58,227)	(33,120)	(53,000)	(30,170)
NET EXPENDITURE		788,780	687,880	769,470	762,350

HOUSES IN MULTIPLE OCCUPATION

Cost Centre: 2403		2014/15	2015/16	2015/16	2016/17
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		112,590	110,850	115,960	137,430
Transport Related		1,166	1,130	1,080	1,080
Supplies & Services		0	500	500	500
Support Services		35,457	35,190	31,870	31,780
		149,213	147,670	149,410	170,790
INCOME					
Customer and Client Receipts		(12,205)	(4,120)	(13,000)	(6,060)
NET EXPENDITURE		137,008	143,550	136,410	164,730

IMPROVEMENT GRANTS

Cost Centre: 2404		2014/15	2015/16	2015/16	2016/17
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		123,054	121,940	118,600	121,380
Transport Related		1,303	1,270	1,210	1,210
Supplies & Services		5,580	4,750	5,100	5,100
Support Services		41,384	41,180	38,980	38,750
Capital Accounting Charges		586,118	720,000	1,134,000	720,000
		757,439	889,140	1,297,890	886,440
VARIATION IN SERVICE					
Payment to Parity Trust for home loan scheme					
		757,439	889,140	1,297,890	886,440
INCOME					
Government Grant		(386,229)	(425,000)	(425,000)	(425,000)
NET EXPENDITURE		371,210	464,140	872,890	461,440

GRANTS TO REGISTERED SOCIAL LANDLORDS

Cost Centre: 2406		2014/15	2015/16	2015/16	2016/17
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Capital Accounting Charges		285,000	204,000	204,000	121,000
NET EXPENDITURE		285,000	204,000	204,000	121,000

HOUSING SUPPORT SERVICE COSTS

Cost Centre: 2405		2014/15	2015/16	2015/16	2016/17
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		22,128	22,800	22,770	23,220
Transport Related		84	20	90	90
Support Services		1,298	1,400	1,540	1,490
		23,510	24,220	24,400	24,800
INCOME					
Recharge to Services		(23,510)	(24,220)	(24,550)	(24,870)
NET EXPENDITURE		0	0	(150)	(70)

BUSINESS, SAFETY & REGULATION PORTFOLIO

Cost Centres		2014/15 Actual	2015/16 Estimate	2015/16 Revised Estimate	2016/17 Estimate
		£	£	£	£
2204	Dog Warden	33,222	35,830	31,750	32,190
2206	Health & Safety	167,462	173,070	169,800	178,920
2207	Emergency Callout	41,926	42,620	37,950	38,980
2208	Food Safety	229,351	247,650	254,260	247,440
2211	Licensing General	171,339	196,480	198,160	182,800
2212	Pest Control	75,907	81,850	52,650	53,600
2213	Pollution & Environmental Control	378,543	392,890	387,050	391,950
2218	Hackney Carriages	98,144	109,170	98,740	102,690
2228	Community Patrol Team	241,895	251,810	257,170	265,140
2246	Integrated CCTV	305,485	322,750	312,220	304,710
2547	Community Safety	212,566	188,430	194,750	197,450
2601	Building Control - non fee earning	134,309	137,210	139,700	151,190
2604	Development Management	390,711	476,130	629,630	666,290
2608	Building Control - fee earning	40,341	34,140	64,000	107,190
		2,521,200	2,690,030	2,827,830	2,920,540
	NET UNDER / (OVER) RECOVERY OF SUPPORT SERV. & MANAGEMENT EXP.:				
2611/2612	Departmental Salaries/Management Expenses	0	110	0	0
2616	Support Services	0	0	0	180
BUSINESS, SAFETY & REGULATION NET EXPENDITURE		2,521,200	2,690,140	2,827,830	2,920,720

DOG WARDEN

Cost Centre: 2204		2014/15	2015/16	2015/16	2016/17
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		7,999	8,110	7,570	8,160
Transport Related		2,208	3,670	3,810	3,590
Supplies & Services		11,971	14,010	14,010	14,010
Support Services		12,911	12,760	8,360	8,440
		35,089	38,550	33,750	34,200
INCOME					
Customer and Client Receipts		(1,866)	(2,720)	(2,000)	(2,010)
NET EXPENDITURE		33,222	35,830	31,750	32,190

HEALTH & SAFETY

Cost Centre: 2206		2014/15	2015/16	2015/16	2016/17
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		124,075	128,200	121,930	127,310
Transport Related		702	630	670	670
Supplies & Services		2,134	1,030	950	960
Support Services		42,521	43,210	47,590	49,980
		169,432	173,070	171,140	178,920
INCOME					
Customer & Client Receipts		(1,970)	0	(1,340)	0
NET EXPENDITURE		167,462	173,070	169,800	178,920

EMERGENCY CALLOUT

Cost Centre: 2207		2014/15	2015/16	2015/16	2016/17
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		25,239	25,600	28,110	29,050
Supplies & Services		38	500	150	150
Support Services		16,649	16,520	9,690	9,780
NET EXPENDITURE		41,926	42,620	37,950	38,980

FOOD SAFETY

Cost Centre: 2208		2014/15	2015/16	2015/16	2016/17
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		168,613	170,730	170,880	176,260
Transport Related		913	920	1,340	1,340
Supplies & Services		3,711	3,580	3,500	3,510
Support Services		77,866	77,020	83,890	83,480
		251,104	252,250	259,610	264,590
INCOME					
Customer and Client Receipts		(21,753)	(4,600)	(5,350)	(17,150)
NET EXPENDITURE		229,351	247,650	254,260	247,440

LICENSING GENERAL

Cost Centre: 2211		2014/15	2015/16	2015/16	2016/17
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		149,373	164,120	172,830	177,130
Transport Related		503	760	820	820
Supplies & Services		1,748	2,040	1,930	2,040
Support Services		128,427	123,970	115,780	96,410
		280,051	290,890	291,360	276,400
INCOME					
Customer and Client Receipts		(108,711)	(94,410)	(93,200)	(93,600)
NET EXPENDITURE		171,339	196,480	198,160	182,800

PEST CONTROL

Cost Centre: 2212		2014/15	2015/16	2015/16	2016/17
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		18,206	18,450	13,830	14,890
Transport Related		7	10	10	10
Supplies & Services		111	100	100	100
Third Party Payment		17,052	21,000	19,000	19,000
Support Services		40,531	42,290	19,710	19,600
NET EXPENDITURE		75,907	81,850	52,650	53,600

POLLUTION & ENVIRONMENTAL CONTROL

Cost Centre: 2213		2014/15	2015/16	2015/16	2016/17
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		284,387	292,400	273,180	282,860
Premises Related		120	400	400	400
Transport Related		2,557	3,720	3,380	3,380
Supplies & Services		4,374	9,340	7,290	8,000
Support Services		112,280	112,310	127,150	121,810
		403,718	418,170	411,400	416,450
INCOME					
Other Grants and Contributions		(17,961)	(18,280)	(17,950)	(18,100)
Customer and Client Receipts		(7,214)	(7,000)	(6,400)	(6,400)
		(25,175)	(25,280)	(24,350)	(24,500)
NET EXPENDITURE		378,543	392,890	387,050	391,950

HACKNEY CARRIAGES

Cost Centre: 2218		2014/15	2015/16	2015/16	2016/17
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		118,235	123,100	109,140	112,290
Premises Related		0	820	820	820
Transport Related		204	230	210	210
Supplies & Services		9,487	10,200	10,250	10,400
Support Services		45,600	45,900	51,280	50,710
		173,526	180,250	171,700	174,430
INCOME					
Customer and Client Receipts		(75,383)	(71,080)	(72,960)	(71,740)
NET EXPENDITURE		98,144	109,170	98,740	102,690

COMMUNITY PATROL TEAM

Cost Centre: 2228		2014/15	2015/16	2015/16	2016/17
Budget Officer: Q Yasin		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		147,521	158,060	166,250	177,760
Transport Related		16,327	17,980	19,140	18,100
Supplies & Services		5,965	5,260	4,990	5,000
Support Services		74,938	75,510	69,290	66,780
		244,751	256,810	259,670	267,640
INCOME					
Customer and Client Receipts		(2,856)	(5,000)	(2,500)	(2,500)
NET EXPENDITURE		241,895	251,810	257,170	265,140

INTEGRATED CCTV

Cost Centre: 2246		2014/15	2015/16	2015/16	2016/17
Budget Officer: H Iolley		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		132,139	144,810	136,290	141,230
Premises Related		0	4,380	4,380	4,380
Transport Related		4	20	20	20
Supplies & Services		66,784	69,330	69,330	69,330
Support Services		70,470	71,470	69,460	69,850
Capital Accounting Charges		52,967	45,990	45,990	33,150
		322,365	336,000	325,470	317,960
INCOME					
Other Grants and Contributions		(16,880)	(13,250)	(13,250)	(13,250)
NET EXPENDITURE		305,485	322,750	312,220	304,710

COMMUNITY SAFETY

Cost Centre: 2547		2014/15	2015/16	2015/16	2016/17
Budget Officer: C Ryan		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		157,997	132,710	134,970	137,780
Premises Related		6,633	7,500	7,500	7,500
Transport Related		3,916	1,480	1,940	1,900
Supplies & Services		5,444	13,980	19,480	19,480
Support Services		44,207	43,310	41,410	41,340
Capital Accounting Charges		4,939	220	220	220
		223,136	199,200	205,520	208,220
INCOME					
Other Grants and Contributions		(9,869)	(10,770)	(10,770)	(10,770)
Revenue Expenditure Funded by Capital Under Statute		(700)	0	0	0
		(10,569)	(10,770)	(10,770)	(10,770)
NET EXPENDITURE		212,566	188,430	194,750	197,450

BUILDING CONTROL - NON FEE EARNING

Cost Centre: 2601		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Holland		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		94,094	98,550	101,370	112,580
Transport Related		432	800	360	360
Supplies & Services		350	1,000	1,000	1,000
Support Services		39,433	37,860	37,970	38,250
		134,309	138,210	140,700	152,190
INCOME					
Customer and Client Receipts		0	(1,000)	(1,000)	(1,000)
NET EXPENDITURE		134,309	137,210	139,700	151,190

DEVELOPMENT MANAGEMENT

Cost Centre: 2604		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Holland		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		650,565	682,140	717,480	743,790
Transport Related		1,862	2,610	2,510	2,510
Supplies & Services		31,636	19,770	31,460	22,770
Support Services		312,051	303,370	279,950	300,740
Capital Accounting Charges		13,095	12,120	12,110	10,360
		1,009,210	1,020,010	1,043,510	1,080,170
INCOME					
Customer and Client Receipts		(542,640)	(432,500)	(302,500)	(302,500)
Other Grants & Contributions		(75,859)	(111,380)	(111,380)	(111,380)
		(618,499)	(543,880)	(413,880)	(413,880)
NET EXPENDITURE		390,711	476,130	629,630	666,290

BUILDING CONTROL - FEE EARNING

Cost Centre: 2608		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Holland		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
	Employees	152,123	163,970	167,110	191,100
	Transport Related	1,139	5,010	910	910
	Supplies & Services	13,848	10,900	10,500	10,560
	Support Services	65,022	64,260	99,480	118,620
		232,131	244,140	278,000	321,190
INCOME					
	Customer and Client Receipts	(191,790)	(210,000)	(214,000)	(214,000)
NET EXPENDITURE		40,341	34,140	64,000	107,190

DEPARTMENTAL MANAGEMENT EXPENSES
DEPARTMENTAL MANAGEMENT EXPENSES SUMMARY

Cost Centres	Services	2014/15	2015/16	2015/16	2016/17
		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
2611	Development Control Management	13,967	11,290	11,790	11,790
2612	Building Control Management	9,777	9,920	9,920	9,920
		23,744	21,210	21,710	21,710
INCOME					
	Allocated to Services	(20,544)	(21,100)	(21,710)	(21,710)
	Customer and Client Receipts	(3,200)	0	0	0
		(23,744)	(21,100)	(21,710)	(21,710)
Net Under/(Over) Recovery		0	110	0	0

DEVELOPMENT CONTROL MANAGEMENT

Cost Centre: 2611		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Holland		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
	Employees	2,428	2,500	2,500	2,500
	Supplies & Services	11,539	8,790	9,290	9,290
		13,967	11,290	11,790	11,790
INCOME					
	Recharge to Services	(10,767)	(11,180)	(11,790)	(11,790)
	Customer and Client Receipts	(3,200)	0	0	0
		(13,967)	(11,180)	(11,790)	(11,790)
NET EXPENDITURE		0	110	0	0

BUILDING CONTROL MANAGEMENT

Cost Centre: 2612		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Holland		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		3,427	2,720	2,720	2,720
Supplies & Services		6,344	7,200	7,200	7,200
Support Services		5	0	0	0
		9,777	9,920	9,920	9,920
INCOME					
Recharge to Services		(9,777)	(9,920)	(9,920)	(9,920)
NET EXPENDITURE		0	0	0	0

SUPPORT SERVICES COSTS

BUILDING CONTROL SUPPORT

Cost Centre: 2616		2014/15	2015/16	2015/16	2016/17
Budget Officer: K Holland		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		1,198	1,220	1,220	1,260
Transport Related Expenses		2	10	0	0
Support Services		97	80	90	90
		1,297	1,310	1,310	1,350
INCOME					
Recharge to services		(1,297)	(1,310)	(1,310)	(1,170)
NET EXPENDITURE		0	0	0	180

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LEISURE & YOUTH PORTFOLIO

Cost Centres		2014/15 Actual	2015/16 Estimate	2015/16 Revised Estimate	2016/17 Estimate
		£	£	£	£
2502	Allotments	21,588	22,450	20,190	19,430
2503	Alpine Snow Sports, Aldershot	79,575	91,640	90,000	89,980
2508	Community Leisure	419,775	469,630	568,240	605,370
2514	Gymnastics Academy	50,325	50,210	51,700	51,510
2517	Parks & Recreation Grounds	379,457	793,430	345,670	699,850
2518	Princes Hall	170,839	531,300	518,940	527,050
2523	Tourism	89,116	91,220	83,220	83,410
2525	Blackwater Valley Project	22,386	22,850	23,290	23,350
2529	Rushmoor in Bloom	15,820	14,400	8,270	6,510
2531	Town Twinning	37,734	38,480	43,010	42,810
2533	Special Events	46,623	34,960	18,940	19,220
2552	Grounds Maintenance Contracts	634,778	649,630	739,713	735,900
2558	Aldershot Indoor Pools	405,202	410,040	402,390	409,200
2559	Aldershot Lido	197,788	176,000	185,290	176,740
2560	Farnborough Leisure Centre	858,965	861,070	864,360	864,150
2561	Southwood Golf Course	470,302	83,960	82,620	82,150
Various	Community Schools	31,464	32,560	26,140	28,850
Various	Public Halls & Community Centres	142,217	134,840	103,770	109,190
		4,073,954	4,508,670	4,175,753	4,574,670
	NET UNDER / (OVER) RECOVERY OF SUPPORT SERV. & MANAGEMENT EXP.:				
2522	Leisure Support Service	0	(210)	(370)	(910)
LEISURE AND YOUTH NET EXPENDITURE		4,073,954	4,508,460	4,175,383	4,573,760

ALLOTMENTS

Cost Centre: 2502		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Ford		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		10,768	10,840	12,720	13,730
Premises Related		6,796	8,800	7,730	7,810
Transport Related		129	650	500	500
Support Services		12,207	11,670	8,750	8,900
		29,900	31,960	29,700	30,940
INCOME					
Customer and Client Receipts		(8,312)	(9,510)	(9,510)	(11,510)
NET EXPENDITURE		21,588	22,450	20,190	19,430

ALPINE SNOW SPORTS, ALDERSHOT

Cost Centre: 2503		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Sharpe		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		5,529	5,810	4,880	4,980
Premises Related		0	1,000	1,000	1,000
Transport Related		8	20	10	10
Support Services		8,855	8,900	7,570	7,450
Capital Accounting Charges		103,473	103,470	104,100	104,100
		117,865	119,200	117,560	117,540
INCOME					
Other Grants and Contributions		(23,215)	(12,560)	(12,560)	(12,560)
Customer and Client Receipts		(15,075)	(15,000)	(15,000)	(15,000)
		(38,290)	(27,560)	(27,560)	(27,560)
NET EXPENDITURE		79,575	91,640	90,000	89,980

COMMUNITY LEISURE

Cost Centre: 2508		2014/15	2015/16	2015/16	2016/17
Budget Officer: P Amies		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		382,619	377,050	450,900	459,880
Transport Related		3,789	4,640	3,840	4,260
Supplies & Services		66,995	17,460	38,810	17,350
Transfer Payments		25,385	21,090	21,090	21,090
Support Services		92,913	91,260	113,010	111,990
		571,701	511,500	627,650	614,570
NON RECURRING ITEM					
Replacement of community information notice boards		927	0	0	0
		572,628	511,500	627,650	614,570
INCOME					
Customer and Client Receipts		(9,507)	(4,000)	(9,440)	(8,000)
Other Grants & Contributions		(143,346)	(37,870)	(49,970)	(1,200)
		(152,853)	(41,870)	(59,410)	(9,200)
NET EXPENDITURE		419,775	469,630	568,240	605,370

GYMNASTICS ACADEMY

Cost Centre: 2514		2014/15	2015/16	2015/16	2016/17
Budget Officer: P Amies		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		0	0	920	840
Support Services		3,192	3,080	3,650	3,540
Capital Accounting Charges		61,933	61,930	61,930	61,930
		65,125	65,010	66,500	66,310
INCOME					
Customer and Client Receipts		(14,800)	(14,800)	(14,800)	(14,800)
NET EXPENDITURE		50,325	50,210	51,700	51,510

PARKS & RECREATION GROUNDS

Cost Centre: 2517		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Ford		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		122,414	133,740	112,750	114,770
Premises Related		150,689	162,780	161,950	162,340
Transport Related		615	1,150	940	940
Supplies & Services		194,096	215,790	225,600	214,800
Payment to Contractor		(31,494)	12,300	12,000	12,000
Support Services		199,847	203,940	184,210	186,720
Capital Accounting Charges		234,010	220,030	220,830	168,060
		870,176	949,730	918,280	859,630
INCOME					
Other Grants & Contributions		(2,562)	(3,650)	(3,650)	(3,650)
Customer and Client Receipts		(473,280)	(152,650)	(568,960)	(156,130)
Revenue Expenditure Funded by Capital Under Statute		(14,877)	0	0	0
		(490,719)	(156,300)	(572,610)	(159,780)
NET EXPENDITURE		379,457	793,430	345,670	699,850

PRINCES HALL

Cost Centre: 2518		2014/15	2015/16	2015/16	2016/17
Budget Officer: D Phillips		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		391,576	447,590	410,210	418,490
Premises Related		119,456	147,240	145,530	145,630
Transport Related		522	840	260	260
Supplies & Services		512,605	475,560	478,500	478,710
Support Services		149,503	151,510	159,100	159,190
Capital Accounting Charges		(167,706)	63,590	84,870	84,870
		1,005,956	1,286,330	1,278,470	1,287,150
INCOME					
Customer and Client Receipts		(835,117)	(755,030)	(759,530)	(760,100)
TOTAL NET EXPENDITURE		170,839	531,300	518,940	527,050

TOURISM

Cost Centre: 2523		2014/15	2015/16	2015/16	2016/17
Budget Officer: P Amies		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		4,866	5,030	4,960	5,000
Transport Related		19	30	20	20
A'shot Military Museum Joint Mgmt Agreement		32,351	35,000	28,600	28,600
Basingstoke Canal Management Committee		42,246	41,160	42,250	42,250
Support Services		9,633	10,000	7,390	7,540
NET EXPENDITURE		89,116	91,220	83,220	83,410

BLACKWATER VALLEY PROJECT

Cost Centre: 2525		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Ford		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		3,003	3,060	4,000	3,990
Transport Related		14	20	20	20
Contribution to Service		17,500	17,920	17,500	17,500
Support Services		1,869	1,850	1,770	1,840
NET EXPENDITURE		22,386	22,850	23,290	23,350

RUSHMOOR IN BLOOM

Cost Centre: 2529		2014/15	2015/16	2015/16	2016/17
Budget Officer: L Thornett		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		13,824	12,240	5,380	5,420
Premises Related		4,168	4,050	4,250	4,420
Transport Related		104	170	20	20
Supplies & Services		5,632	5,500	5,500	5,500
Support Services		10,323	10,770	11,450	9,480
		34,051	32,730	26,600	24,840
INCOME					
Other Grants and Contributions		(18,231)	(18,330)	(18,330)	(18,330)
NET EXPENDITURE		15,820	14,400	8,270	6,510

TOWN TWINNING

Cost Centre: 2531		2014/15	2015/16	2015/16	2016/17
Budget Officer: P Amies		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		27,959	28,760	31,930	33,360
Supplies & Services		623	0	0	0
Transport Related		0	800	2,380	820
Support Services		9,152	8,920	8,700	8,630
NET EXPENDITURE		37,734	38,480	43,010	42,810

SPECIAL EVENTS

Cost Centre: 2533		2014/15	2015/16	2015/16	2016/17
Budget Officer: P Amies		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		22,570	24,820	7,350	7,490
Transport Related		53	150	30	30
Fireworks		37,375	39,320	39,320	39,320
VE Day 70 Event		0	0	5,000	0
Victoria Day		5,104	0	0	5,000
Junior Citizen Scheme		5,181	5,500	0	0
Support Services		9,553	9,470	6,540	6,680
		79,835	79,260	58,240	58,520
INCOME					
Customer and Client Receipts		(33,213)	(44,300)	(39,300)	(39,300)
NET EXPENDITURE		46,623	34,960	18,940	19,220

GROUNDS MAINTENANCE CONTRACTS

Cost Centre: 2552		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Ford		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		5,703	6,660	8,830	9,870
Premises Related		44,152	45,310	45,310	45,310
Transport Related		45	90	80	80
Supplies & Services		0	2,350	7,483	2,350
Payment to Contractor		592,551	604,110	687,700	687,700
Support Services		9,076	9,050	8,250	8,530
		651,527	667,570	757,653	753,840
INCOME					
Other Grants & Contributions		(16,749)	(17,940)	(17,940)	(17,940)
NET EXPENDITURE		634,778	649,630	739,713	735,900

ALDERSHOT INDOOR POOLS

Cost Centre: 2558		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Sharpe		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		9,876	10,120	9,960	10,080
Premises Related		19,040	18,940	18,940	19,320
Transport Related		10	20	20	20
Supplies & Services		29,702	30,910	29,550	30,180
Payment to Contractor		273,139	275,900	273,380	278,850
Support Services		16,530	17,250	12,210	12,420
Capital Accounting Charges		56,904	56,900	58,330	58,330
		405,202	410,040	402,390	409,200
NET EXPENDITURE		405,202	410,040	402,390	409,200

ALDERSHOT LIDO

Cost Centre: 2559		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Sharpe		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		7,058	7,660	7,480	7,390
Premises Related		9,191	9,250	19,250	9,440
Transport Related		8	20	10	10
Supplies & Services		36,966	13,090	13,350	12,630
Payment to Contractor		123,887	125,190	124,010	126,490
Support Services		11,232	11,340	10,790	10,380
Capital Accounting Charges		9,446	9,450	10,400	10,400
NET EXPENDITURE		197,788	176,000	185,290	176,740

FARNBOROUGH LEISURE CENTRE

Cost Centre: 2560		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Sharpe		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		23,763	24,270	18,300	18,800
Premises Related		38,538	33,950	39,500	34,630
Transport Related		24	40	30	30
Supplies & Services		92,680	96,690	91,180	93,270
Payment to Contractor		133,238	135,160	133,790	136,470
Support Services		25,919	26,160	25,880	25,270
Capital Accounting Charges		544,803	544,800	555,680	555,680
		858,965	861,070	864,360	864,150
NET EXPENDITURE		858,965	861,070	864,360	864,150

SOUTHWOOD GOLF COURSE

Cost Centre: 2561		2014/15	2015/16	2015/16	2016/17
Budget Officer: A Sharpe		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		11,897	12,920	9,190	9,280
Premises Related		32,594	39,720	39,700	39,970
Transport Related		10	40	10	10
Supplies & Services		1,336	2,320	2,200	2,220
Support Services		15,768	15,740	18,270	17,420
Capital Accounting Charges		408,697	14,410	14,440	14,440
		470,302	85,150	83,810	83,340
INCOME					
Other Grants & Contributions		0	(1,190)	(1,190)	(1,190)
NET EXPENDITURE		470,302	83,960	82,620	82,150

COMMUNITY SCHOOLS

Cost Centre: 2528		2014/15	2015/16	2015/16	2016/17
Budget Officer: P Amies		Actual	Estimate	Revised	Estimate
		£	£	£	£
EXPENDITURE					
Employees		6,344	6,740	3,060	2,900
Transport Related		5	30	10	10
Supplies & Services		6,080	6,080	6,080	6,080
Support Services		19,035	19,710	16,990	19,860
NET EXPENDITURE		31,464	32,560	26,140	28,850

PUBLIC HALLS & COMMUNITY CENTRES

Cost Centre: 2505/6/7/11/15/16/26/48		2014/15	2015/16	2015/16	2016/17
Budget Officer: P Amies/D Phillips/A Sharpe/L Webber		Actual	Estimate	Revised	Estimate
		£	£	£	£
EXPENDITURE					
Employees		24,932	21,500	12,440	12,920
Transport Related		38	40	20	20
Premises Related		78,927	79,700	76,620	73,810
Supplies & Services		5,228	6,080	5,400	5,510
Grants & Contributions		28,500	16,500	16,500	16,500
Support Services		65,452	73,160	59,470	59,920
Capital Accounting Charges		35,538	35,530	36,090	36,090
		238,615	232,510	206,540	204,770
INCOME					
Customer and Client Receipts		(96,398)	(97,670)	(102,770)	(95,580)
NET EXPENDITURE		142,217	134,840	103,770	109,190

DEPARTMENTAL MANAGEMENT EXPENSES

LEISURE MANAGEMENT

Cost Centre: 2510		2014/15	2015/16	2015/16	2016/17
Budget Officer: P Amies		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		6,863	7,700	7,700	7,700
Supplies & Services		20,839	25,270	25,270	25,270
		27,702	32,970	32,970	32,970
INCOME					
Customer and Client Receipts		(577)	0	0	0
Recharge to Services		(27,126)	(32,970)	(32,970)	(32,970)
		(27,702)	(32,970)	(32,970)	(32,970)
NET EXPENDITURE		0	0	0	0

SUPPORT SERVICES COSTS

LEISURE SUPPORT SERVICE

Cost Centre: 2522		2014/15	2015/16	2015/16	2016/17
Budget Officer: P Amies		Actual	Estimate	Revised Estimate	Estimate
		£	£	£	£
EXPENDITURE					
Employees		24,626	25,130	25,500	26,580
Transport Related Expenses		646	660	660	660
Support Services		1,159	1,080	1,150	1,170
		26,431	26,870	27,310	28,410
INCOME					
Recharge to service		(26,431)	(27,080)	(27,680)	(29,320)
NET EXPENDITURE		0	(210)	(370)	(910)

CAPITAL PROGRAMME SUMMARY 2015/2016 TO 2019/2020

	Anticipated Payments					
	Original Estimate 2015/16	Revised Estimate 2015/16	Estimate 2016/17	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
CAPITAL EXPENDITURE ON PORTFOLIOS	£'000	£'000	£'000	£'000	£'000	£'000
Corporate Services	642	2,752	2,117	3,153	240	235
Leisure & Youth	868	699	725	457	90	90
Environment & Service Delivery	4,948	4,551	5,119	987	100	100
Business, Safety & Regulation						0
Sub total (excluding Housing)	6,458	8,002	7,961	4,597	430	425
Health & Housing	924	1,338	841	720	720	720
TOTAL CAPITAL EXPENDITURE	7,382	9,340	8,802	5,317	1,150	1,145
CAPITAL EXPENDITURE RESOURCES						
Revenue Contribution to Capital - General	550	550	550	550	550	550
Revenue Contribution to Capital - General One Off		409				
Revenue Contribution to Capital - Civil Parking Enforcement						
Revenue Contribution to Capital - Improvement Grants	200	200	200	200	200	200
Total Revenue Contributions	750	1,159	750	750	750	750
Grants & Contributions from Other Bodies (see Grants & Concs Summary page)	3,291	1,848	1,730	672	12	12
Grants & Contributions - Improvement Grants	425	425	425	425	425	425
Section 106 Developers Contributions (see s106 Summary page)	364	128	420			
Total Grants & Contributions	4,080	2,401	2,575	1,097	437	437
Capital Receipts - General Fund Schemes	2,253	5,067	5,261	3,375	(132)	(137)
Capital Receipts - Housing Schemes	299	713	216	95	95	95
Total Capital Receipts	2,552	5,780	5,477	3,470	(37)	(42)
TOTAL CAPITAL FINANCING	7,382	9,340	8,802	5,317	1,150	1,145

CAPITAL RECEIPTS USAGE	Original Estimate 2015/16	Revised Estimate 2015/16	Estimate 2016/17	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
	£'000	£'000	£'000	£'000	£'000	£'000
Capital Receipts - Balance at 1st April	17,746	19,608	13,828	8,351	4,881	4,918
Capital Receipts - Estimated usage during the year - Annual Programme	(2,552)	(5,780)	(5,477)	(3,470)	37	42
Capital Receipts - Estimated balance at 31st March	15,194	13,828	8,351	4,881	4,918	4,960

GRANTS & CONTRIBUTIONS SUMMARY 2015/2016 TO 2019/2020

Project Number	PROJECT	Original Estimate 2015/16	Anticipated Receipts				
			Revised Estimate 2015/16	Estimate 2016/17	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
	<u>General Fund - Grants & Contributions</u>	£'000	£'000	£'000	£'000	£'000	£'000
5335	- Council Offices Co-Location Project Phase 3 (HCC/Police)	100	100				
6510	- Beaumont Park - Emergency Works to Boundary Wall (Property Owners)	81	81	81			
6518	- Wheeled Bin Contributions (Developers & Householders)	10	10	10	12	12	12
6570	- Manor Park - Playground Refurbishment (Landfill Tax)	50		50			
6585	- Municipal Gardens - Playground Refurbishment (Landfill Tax)	50		50			
	<u>Activation Aldershot Projects</u>						
5401	- Project 1 - Integration between AUE and Town Centre (GE Fund)	1,500		1,500			
5402	- Project 2 - Town Centre Improvements (GE Fund)	1,500	1,500				
6522	- Aldershot Park - Drainage Works to Rugby Pitches (R.F.U)		5				
6500	- Ivy Road Playing Fields - Pitch Reconstruction (Football Foundation)		57				
6500	- Ivy Road Playing Fields - Pitch Reconstruction (TAG Fund)		5				
6520	- Cove Brook Cycleway (HCC)		15				
6522	- Aldershot Park - Drainage Works to Rugby Pitches (Other Funds)		10				
6556	- Farnborough Tennis Club - Pavilion Extension (Sport England)		50				
6556	- Farnborough Tennis Club - Pavilion Extension (Tennis Club)		15				
6567	- Replace Cremators - Cameo Crematorium Provision				600		
6564	- Sands Memorial Gardens - Crematorium Charity Fund			9			
6505	- Cheyney Way - DEFRA Contribution for Cheyney Way flooding				60		
6546	- Osborne Road - Recreation Ground Refurbishment (Landfill)			30			
	Total General Fund Grants & Contributions	3,291	1,848	1,730	672	12	12
	<u>Housing Schemes - Government Grants</u>						
6400	- Improvement Grants - Disabled Facilities Grants (Better Care Fund)	425	425	425	425	425	425
	TOTAL GRANTS & CONTRIBUTIONS	3,716	2,273	2,155	1,097	437	437

SECTION 106 DEVELOPERS CONTRIBUTIONS SUMMARY 2015/2016 TO 2019/2020

Project Number	PROJECT	Original Estimate 2015/16	Anticipated Receipts				
			Revised Estimate 2015/16	Estimate 2016/17	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
	<u>General Fund Schemes</u>	£'000	£'000	£'000	£'000	£'000	£'000
6528	- Brickfield Country Park - Improvement Works	30	0	0			
6544	- Pyestock Crescent - Playground Refurbishment	80	23	80			
6556	- Farnborough Tennis Club - Pavilion Extension	34	52				
6570	- Manor Park - Playground Refurbishment	110		110			
6585	- Municipal Gardens - Playground Refurbishment	110		110			
6526	- Cove Green - Cricket Pitch Refurbishment		0				
6539	- Cove Green - Park Improvements		1				
6554	- Mayfield Regeneration		0				
6555	- Redan Hill Fortifications		0				
6559	- Manor Park - Memorial Refurbishment		15				
6571	- Manor Park - Lake Improvements		0	0			
6580	- Municipal Gardens - Renovation of Retaining Wall		0				
6546	- Osborne Road - Recreation Ground Refurbishment			90			
TOTAL SECTION 106 DEVELOPERS CONTRIBUTIONS		364	91	390	0	0	0

CORPORATE SERVICES PORTFOLIO CAPITAL PROGRAMME 2015/2016 TO 2019/2020

1 of 1			Anticipated Payments					
Project Number	Project	Payments To 31.3.15	Original Estimate 2015/16	Revised Estimate 2015/16	Estimate 2016/17	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
		£'000	£'000	£'000	£'000	£'000	£'000	£'000
COMPUTER SYSTEMS								
7305	IT Equipment Replacement Programme	11	30	35	30	30	30	25
7310	Channel Shift Implementation & Resourcing		35	35				
7500	ICT Strategy & Customer First Projects		267	183	250	200	150	150
COUNCIL OFFICES								
5315	Replacement of Obsolete Air Conditioning Plant	140		1				
5329	Accommodation & Upgrade Changes	2	45	47	35	30	20	20
5335	Co-Location Project Phase 3 (s)		225	110	115			
COUNCIL PROPERTIES								
5211	Purchase of Land - Ball Hill (Sang)			1,700				
5213	Purchase of Plot 10A Wellesley House			595				
5313	Energy Efficiency Schemes		40	46	40	40	40	40
5403	Farnborough International Loan				1,647	2,853		
TOTAL		153	642	2,752	2,117	3,153	240	235

Note: (s) denotes projects which include slippage from 2015/2016 into 2016/2017

LEISURE & YOUTH PORTFOLIO CAPITAL PROGRAMME 2015/2016 TO 2019/2020

1 of 3	Project	Payments To 31.3.15	Original Estimate 2015/16	Revised Estimate 2015/16	Anticipated Payments			
Estimate 2016/17					Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	
Project Number		£'000	£'000	£'000	£'000	£'000	£'000	£'000
	ALDERSHOT PARK							
6522	Drainage Works to Rugby Pitches	23		8				
	ALPINE SNOWSPORTS							
6516	Replacement Toilets & Viewing Area Building	3	62	64				
6501	Repainting & Anti Corrosion					65		
6527	Slope Maintenance		15	15	25	25	25	25
	BRICKFIELD COUNTRY PARK							
6528	Improvement Works (s)		30	10	20			
	COVE GREEN							
6526	Cricket Pitch Refurbishment			8				
6539	Park Improvements	6		11				
	FARNBOROUGH TENNIS CLUB							
6556	Pavilion Extension	15	34	117				
	IVY ROAD PLAYING FIELDS							
6500	Pitch Reconstruction	5		57				
	MANOR PARK							
6559	Memorial Refurbishment			1				
6570	Playground Refurbishment (s)		160		160			
6592	Depot new paving & tarmac				13			
6593	Cottage redecorate & Repairs					11		
6571	Lake Improvements (s)			10	10			

Note: (s) denotes projects which include slippage from 2015/2016 into 2016/2017

LEISURE & YOUTH PORTFOLIO CAPITAL PROGRAMME 2015/2016 TO 2019/2020

2 of 3		Project	Payments To 31.3.15	Original Estimate 2015/16	Revised Estimate 2015/16	Anticipated Payments			
Project Number	Estimate 2016/17					Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	
			£'000	£'000	£'000	£'000	£'000	£'000	£'000
		MUNICIPAL GARDENS							
6580	Renovation of Retaining Wall		20		2				
6585	Playground Refurbishment (s)			160		160			
		PARKS & OPEN SPACES							
6504	Houseman Road Footbridge Improvements		3		15				
		PRINCES HALL							
6513	Electrical Rewiring		4		1				
6525	Air Handling/ Environmental Control				3				
6529	Essential Maintenance & Redecoration			18	18				
6535	Replacement Flooring		10		5				
6581	Preplace flooring Princes Suite					12			
6537	Wi-Fi installation		8		4				
6582	Replace main auditorium sound system					30			
6583	Boiler room						229		
6584	Coating to roof					15			
6540	Moving Stage Lights			15	15				
		PYESTOCK CRESCENT							
6544	Playground Refurbishment (s)			80		80			
		QUEENS ROAD							
6553	Weightlifting Pavilion Improvements				25				

Note: (s) denotes projects which include slippage from 2015/2016 into 2016/2017

LEISURE & YOUTH PORTFOLIO CAPITAL PROGRAMME 2015/2016 TO 2019/2020

3 of 3		Project	Payments To 31.3.15	Original Estimate 2015/16	Revised Estimate 2015/16	Anticipated Payments			
Project Number	Estimate 2016/17					Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	
			£'000	£'000	£'000	£'000	£'000	£'000	£'000
		REDAN HILL							
6555		Fortifications	5		15				
		SOUTHWOOD COMMUNITY CENTRE							
6552		Boiler Replacement		19	19				
		ALDERSHOT POOLS COMPLEX							
6242		Lido - Concrete Works & Structural Pool Repairs		15	15	15	15	15	15
6543		AIP - Electrical Testing & Rewiring		10	10	10	10	10	10
6551		AIP - Replacement Fans, Pumps & Valves		15	15	15	15	15	15
6557		Roof Insulation & Coating over Pools		120	120				
6558		Replacement Ceiling					62		
		FARNBOROUGH LEISURE CENTRE							
6541		Electrical Testing & Rewiring		10	10	10	10	10	10
6545		Replacement Fans, Pumps & Valves		15	15	15	15	15	15
6549		Part Coating of Roof	62		1				
6561		Roof Coating Over Gym & Changing Rooms		23	23				
6574		Main Pool Filter Refurbishment		32	32				
6548		Teaching Pool filter Refurbishment				15			
6575		Ultra Violet Pool Disinfection Unit		35	35				
		OSBORNE ROAD							
6546		Recreation Ground Refurbishment				120			
TOTAL			164	868	699	725	457	90	90

ENVIRONMENT & SERVICE DELIVERY PORTFOLIO CAPITAL PROGRAMME 2015/2016 TO 2019/2020

1 of 3	Project	Payments To 31.3.15	Original Estimate 2015/16	Revised Estimate 2015/16	Anticipated Payments			
Project Number					Estimate 2016/17	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
		£'000	£'000	£'000	£'000	£'000	£'000	£'000
	ALDERSHOT TOWN CENTRE PROJECTS - ACTIVATION ALDERSHOT							
5401	Project 1 - Integration between AUE and Town Centre (100% funded by GE Fund) (s)		1,500		1,500			
5402	Project 2 - Town Centre Improvements (s) (part funded by GE Fund)	88	2,236	1,673	60			
5404	Project 2 phase 6				1,240			
	FARNBOROUGH TOWN CENTRE PROJECTS							
5207	Kingsmead Construction Works			686				
	BEAUMONT PARK							
6510	Emergency Works to Boundary Wall Repairs (s)	4	132	5	127			
6562	Railings, link work with wall renovation				52			
6563	Beaumont Guards Room internal redecoration				13			
	CAR PARKS							
6524	Pay and Display Machines Replacement (s)		500		400			
6578	Parking Management System	69	91	33				
6597	Provision for Enhancement (excluding Payment & Management Systems)	16	265	249				
	CEMETERIES							
6229	Path Improvements			10				
6226	Ship Lane upgrade toilets					17		
6230	Redan Road Boundary Fencing	7		6				
6227	Redan Road Repairs to Boundary Wall				30			

Note: (s) denotes projects which include slippage from 2015/2016 into 2016/2017

ENVIRONMENT & SERVICE DELIVERY PORTFOLIO CAPITAL PROGRAMME 2015/2016 TO 2019/2020

2 of 3		Payments To 31.3.15	Original Estimate 2015/16	Revised Estimate 2015/16	Anticipated Payments			
Project Number	Project				Estimate 2016/17	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
		£'000	£'000	£'000	£'000	£'000	£'000	£'000
CREMATORIUM								
6591	Woodland Memorial	4		7				
6565	Waiting room modernisation				10			
6566	Replacement Cremator Equip				56			
6567	Replace Cremators With 2 Wide ones					750		
6564	Sands Memorial Garden				20			
6596	New Doorway to Hall of Remembrance			18				
CHEYNEY WAY								
6505	Cheyney Way - Farnborough Flood Impact Reduction					120		
ROWHILL NATURE RESERVE								
6512	Rowhill Nature Reserve - Maintain Timber Structure				11			
CYCLEWAY LINKS								
6520	Cove Brook Greenway			52				
6577	Hazel Avenue to Arrow Road			23				
DEPOTS								
6576	Refurbishment of Temporary Depot		75					
6573	New Depot			1,550	1,500			
MARKETS								
6502	Pop Up Gazebo's	17		8				
MAYFIELD REGENERATION								
6554	Environmental Improvements	11		19				

Note: (s) denotes projects which include slippage from 2015/2016 into 2016/2017

ENVIRONMENT & SERVICE DELIVERY PORTFOLIO CAPITAL PROGRAMME 2015/2016 TO 2019/2020

3 of 3 Project Number	Project	Payments To 31.3.15	Original Estimate 2015/16	Revised Estimate 2015/16	Anticipated Payments			
					Estimate 2016/17	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
		£'000	£'000	£'000	£'000	£'000	£'000	£'000
	NOISE MONITORING							
6402	Noise Monitoring Equipment		11	11				
	PARKING SCHEMES							
6550	Residents Parking Schemes			11				
	PUBLIC CONVENIENCES							
6579	Manor Park & Aldershot Park PC's - Replacement of Sanitary Fittings		16	16				
6587	Aldershot Bus Station - Refurbishment of Facilities		12	30				
	REFUSE/ RECYCLING							
6232	Bottle Bank Replacement		10	10				
6518	Wheeled Bins		85	105	85	85	85	85
	SPEED VISORS							
6511	Speed Visors Replacement			14				
	STREET CLEANSING							
6515	Litter/Cigarette Bins		15	15	15	15	15	15
	TOTAL	216	4,948	4,551	5,119	987	100	100

BUSINESS, SAFETY & REGULATION PORTFOLIO CAPITAL PROGRAMME 2015/2016 TO 2019/2020

1 of 1	Project	Payments To 31.3.15	Original Estimate 2015/16	Revised Estimate 2015/16	Anticipated Payments			
Project Number					Estimate 2016/17	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
		£'000	£'000	£'000	£'000	£'000	£'000	£'000
	TOTAL	0	0	0	0	0	0	0

HEALTH & HOUSING PORTFOLIO CAPITAL PROGRAMME 2015/2016 TO 2019/2020

1 of 1		Anticipated Payments						
Project Number	Project	Payments To 31.3.15	Original Estimate 2015/16	Revised Estimate 2015/16	Estimate 2016/17	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20
		£'000	£'000	£'000	£'000	£'000	£'000	£'000
IMPROVEMENT GRANTS								
6400 50013	Disabled Facilities Grants (Mandatory)		650	881	650	650	650	650
6400 50022	Housing Renewal Grants (Discretionary)		50	133	50	50	50	50
6400 50050	Home Loan Scheme (Discretionary)		20	120	20	20	20	20
SOCIAL HOUSING GRANT								
6401	Grants To Support Social Housing		204	204	121			
TOTAL		0	924	1,338	841	720	720	720

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